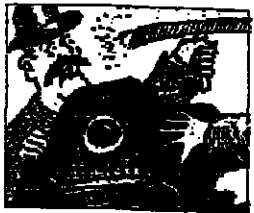


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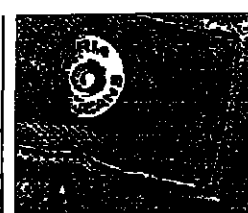
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Corporate reporting
Time to scrap annual reports
Peter Martin, Page 14



Nuclear power
Will the globe warm to a hated technology?
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Russia's Gloria Jeans
'Our competitors are not very happy with us'
Page 3

South Lebanon
Why the Israelis are being thrashed
Page 4

WORLD NEWS

Blair to beat the drum for US-style enterprise culture

Tony Blair, the British prime minister, will today urge European socialist leaders to adopt the "culture of enterprise" promoted by US President Bill Clinton, warning that the "euro cannot succeed without economic reform". His address in Milan may offend fellow government heads, while signalling to the UK that his newly increased enthusiasm for the euro will be accompanied by pressure for deregulation of the euro-zone. **Europe, Page 3**

Italy claims stability 'on track' Carlo Azeglio Ciampi, Italy's Treasury minister, said his country's budget stabilisation programme was on track after it posted a deficit that was 2.7 per cent of gross domestic product in 1998. **Europe, Page 2**

Banks in Russian debt crisis talks Banks representing owners of up to \$15bn of defaulted Russian bonds were in crisis talks expected to end with the removal of Deutsche Bank as head of the group negotiating restructuring terms with the Russian government. **Europe, Page 2**

Attacks 'may herald Kurdish terror' A spate of attacks in Turkish cities could herald the start of a terrorism campaign by supporters of Abdullah Ocalan, the leader of the PKK Kurdish guerrilla group who was captured by Turkish forces last month. **Europe, Page 2**

Beijing acts to boost internet China is encouraging millions more people to connect to the internet by halving the charges on data transmission lines and offering free installation of a second telephone line in homes. **Asia-Pacific, Page 8**

India cuts interest rates India's central bank has cut interest rates sharply in what was seen as a co-ordinated response to Saturday's tax-raising budget. **Asia-Pacific, Page 8**

Indonesia firms anti-riot force Indonesia's military chief formed a new anti-riot force, just as his troops killed at least 10 people in an attempt to halt another round of communal clashes. **Asia-Pacific, Page 8**

US tax service comes under attack The Internal Revenue Service, the US tax collection agency, has been condemned by the General Accounting Office, the investigative arm of Congress, for failing to provide reliable financial statements. **US and Canada, Page 6**

Rocket ready for maiden voyage A prototype rocket, the Pion C-9, intended to revolutionise the commercialisation of space, is getting ready for its maiden voyage in California. The rocket is expected to be in operation some time next year. **US and Canada, Page 6**

Search for WTO head draws blank The search for a new head of the World Trade Organisation appears to have reached an impasse, raising fears of an interregnum when Renato Ruggiero, the present director-general, steps aside next month. **World Trade, Page 7**

BUSINESS NEWS

BNP threatens to boycott sale of Crédit Lyonnais

Banque Nationale de Paris, France's third largest bank, signalled it was unlikely to participate in the privatisation of Crédit Lyonnais unless the terms of the sale allowed it to play a leading role. **Companies and Markets, Page 17**

Danisco, the Danish food products and packaging company, has announced plans to create the world's largest food ingredients group by acquiring Caltor, its Finnish rival, for Dkr9.5bn (\$1.4bn). **International Companies, Page 21**

Telecom Italia and Olivetti shares rose in a falling market following the clearance by Italy's stock market regulator of Olivetti's €53bn (\$59bn) hostile bid for the telecommunications group. **European companies, Page 19**

Renault, the French carmaker, unveiled a 63 per cent rise in annual profits but indicated a downturn in operating margins this year. **European companies, Page 19; Lex, Page 16**

Assidomän, the troubled Swedish forestry products group, has announced the departure of its chief executive following a sharp fall in profits and a bungled expansion strategy. **International companies, Page 22**

Allied Domecq, the world's second largest spirits group, is working towards a demerger that could lead to a separate listing for its leisure and retailing division. **UK companies, Page 24**

Fujitsu, the Japanese software and services company, warned that sales and profits would be lower than projected due to weak domestic sales. **Companies and Markets, Page 17; Lex, Page 16; NTT warns of 25% fall in profits, Page 18**

General Electric Company of the UK moved to underline its credentials as a telecommunications company with the \$2.1bn acquisition of Reltec Corp, a US networking products group. **Companies and Markets, Page 17; Lex, Page 16**

The Bank of Scotland is to team up with Pat Robertson, the US television evangelist, to launch a direct banking operation in the US. **Companies and Markets, Page 17; Lex, Page 23**

Aetna, the largest US health insurer, may be facing a costly federal class action lawsuit brought by men denied insurance coverage for Viagra, the anti-impotence drug. **US, Page 6**

Ionian Bank, the Greek bank due to be privatised this month, reported a strong rise in pre-tax profits to Dr12.5bn (\$43m). **European companies, Page 19**

Novartis, the Swiss pharmaceuticals group, has been fined by Japanese tax authorities for under-reporting its income. **Asia-Pacific, Page 8**

Euro Prices

A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. **Page 25**

WORLD MARKETS

STOCK MARKET INDICES	
New York: S&P 500	2,881.31
Dow Jones Ind. Av.	2,881.31
NASDAQ Composite	2,287.25
Europe and Far East	
CAC40	4,032.05
DAX	4,784.31
FTSE 100	6,003.0
FTSE Europe 300	4,114.5
Nikkei	14,221.75
US LUNCHTIME RATES	
Federal Funds	5.25%
90-day T-bill	4.71%
1-yr T-bill	4.71%
2-yr T-bill	4.71%
3-yr T-bill	4.71%
5-yr T-bill	4.71%
10-yr T-bill	4.71%
30-yr T-bill	4.71%
Other Rates	
UK 3-mo Interbank	5.12%
UK 10-yr Gilt	5.12%
Euro Euro	3.08%
Germany 10-yr Bund	3.72%
Japan 10-yr JGB	3.65%
NORTH SEA OIL (Avgus)	21.20
Brent Delta	21.20

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Euro-zone target price (€15. Prices in local currency as shown)	
Bahrain	0.11
Brazil	0.11
Canada	0.11
China	0.11
Denmark	0.11
France	0.11
Germany	0.11
Greece	0.11
Italy	0.11
Japan	0.11
UK	0.11
USA	0.11
Other	0.11

ECB may resist rate cut calls

By Tony Barber in Frankfurt and Peter Norman in Milan

Analysts cite money supply figures and euro's weakness

The prospects for a cut in European interest rates appeared to recede yesterday after the European Central Bank published figures showing that money supply growth in the euro-zone had risen faster than the bank wanted. While the ECB's reference value over three months is 4.5 per cent, annual growth in M3 money supply rose to 4.9 per cent over the quarter to January from 4.7 per cent in the three months to December. Annual M3 growth in January alone rose to 5.7 per cent from 4.5 per cent in December. Economists said the rise in M3 growth, coupled with the euro's 7 per cent fall against the US

dollar since its launch in January, made it less likely that the ECB's governing council would cut interest rates when it meets in Frankfurt on Thursday. The latest money supply figures will be greeted with dismay in Washington and Bonn. US government leaders have been arguing in increasingly emphatic terms for policies to stimulate demand in the euro-zone. And the Social Democrat-led government of Germany, whose economy contracted in the final quarter of last year and which has 4m people unemployed, has complained about the ECB's reluctance to cut the main euro-zone refinancing rate from 3 per cent. European socialist leaders, meeting at a congress in Milan

yesterday, voiced widespread disenchantment with the policies of the ECB which has left interest rates unchanged since December despite lower inflation and growing concern about economic slowdown. António Guterres, the Portuguese prime minister, said Europe needed a monetary policy friendly to employment and growth. Emilio Gabaglio of the European Trade Union Congress said "a battle was being waged" to prove to the ECB that unemployment was not simply a structural problem. In the latest sign of German economic weakness, the nation's engineering association VDMA reported that plant and machinery orders had fallen in January

by an annual rate of 16 per cent. But the ECB is anxious to set monetary policy in an atmosphere free from political pressure and insists that interest rate cuts would not cure the deeper problems besetting the German economy. "Interest rates are at their lowest level since the second world war," Wim Duisenberg, ECB president, told the Spanish newspaper El Mundo. "Our perspective is based on the euro-zone and not just Germany." The ECB is likely to have been particularly concerned that private credit growth in the euro-zone rose to an annual 10.5 per cent in January from 9.1 per cent in December. The ECB has said credit growth needs to be "carefully monitored". High wage set-

tlements in Germany, averaging 3 to 4 per cent against an inflation rate of 0.2 per cent, were another factor arguing against a rate cut, economists said. Euro-zone government bond markets, meanwhile, fell sharply and yields rose. The yield on 10-year German government bonds, or bunds, rose to 4.09 per cent from 4 per cent at the end of last week, while the price of the bonds fell by nearly 0.75 points. The trend was accelerated by more signs that the US economy continues to grow, which prompted a sell-off in the US treasury bond market. In early afternoon trading the 30-year long bond was down 1 1/2, pushing the yield up to 5.673 per cent. **Bank mulls case for cut, Page 2; Bonds, Page 26; Currencies, Page 27**

HARD-HITTING TALKS FAIL TO RESOLVE MAJOR DIVISIONS ON TAIWAN AND BEIJING'S HUMAN RIGHTS RECORD



US secretary of state Madeleine Albright at a press briefing in Beijing. Her meetings with Chinese leaders were marked by disagreements. Reuters

US and China clash over Asia missile shield

By James Kyjko in Beijing

The US warned China yesterday that it must improve relations with Taiwan and work harder to prevent North Korea from developing long-range missiles if it wants to avoid the deployment of a US-backed missile defence shield in Asia. Madeleine Albright, US secretary of state, made the comments during meetings with Chinese leaders marked by acrimonious disagreements over Beijing's human rights record and little progress on an array of issues. The prospect that Washington might deploy a theatre missile defence (TMD) system in Asia, possibly including Taiwan, has drawn fierce opposition from Beijing, which says that TMD would mean the start of a cold war policy of containment against China. The issue has the potential further to sour China's already tense relationship with Taiwan, its rival since 1949. Lee Teng-hui, Taiwan's president, told the Financial Times that his government was interested in a US-led TMD shield to protect itself against a reported Chinese build-up of missiles. A Pentagon document, released last Friday, stated that Beijing

had been boosting missile forces aimed at intimidating Taiwan. Ms Albright stressed that no decision had been taken to deploy TMD in Asia and such a deployment would depend on China's behaviour. "Concern about ballistic missiles in the region is real," James Rubin, state department spokesman, said after Ms Albright met Zhu Rongji, the Chinese prime minister, and Tang Jiaxuan, the foreign minister, in Beijing. "If China wants to avoid a situation where that concern grows, then it should work with the US to prevent North Korea from advancing its missile programme." China should also work on improving relations with Taiwan to persuade Taipei it did not need such a system, Mr Rubin added. The US had hoped that China, which is probably the only country able to bring some pressure to bear on the secretive North Korean government, would co-operate more closely with Washington on efforts to persuade Pyongyang to stall its missile development programme. The test firing of a North Korean missile into the sea near Japan last year rang alarm bells in Tokyo and strengthened the case for a TMD shield in Asia.

Ms Albright said that discussions yesterday on North Korea were "quite constructive". But in general, the lack of progress on a number of issues suggested that a scheduled visit by Mr Zhu to the US in April might achieve little of substance. On China's negotiations to enter the World Trade Organisation, Mr Rubin said there had been some positive indications but "there is a long way to go". He added that the dialogue on China's human rights record ranked at the "high end of tough exchanges". Ms Albright said that recent abuses, such as the detention and sentencing of pro-democracy activists in China, were deplorable. Mr Rubin said that the US was keeping open the option of putting forward a motion to censure Beijing over human rights at the United Nations in Geneva. Mr Tang warned that human rights were no excuse for "wantonly interfering" in China's internal affairs. "A handful of anti-China elements within the US are going all out to interfere with and obstruct the normal development of China-US relations," he said. **Editorial Comment, Page 15**

Iran signs \$1bn oil deal with Elf and Eni

By Robert Corzine in London, Robin Allen in Tehran and David Owen in Paris

The opening of Iran's oil sector to foreign investment took another step forward yesterday when Tehran signed a deal worth nearly \$1bn with Elf Aquitaine of France and Eni of Italy to refurbish the Doroud offshore field, near Kharg Island in the Gulf. However, the agreement is a blow to US attempts to restrict large-scale foreign investment in Iran's strategic petroleum industry. It also provides a financial boost to the government of President Mohammad Khatami, which is facing a budget deficit this fiscal year of \$5bn because of the collapse in world oil prices. Elf and Eni will spend \$500m to raise Doroud's output by 90,000 barrels a day, to a plateau production rate of 220,000 b/d by 2003, by drilling wells and installing water and gas injection to improve reservoir recovery. It will boost Doroud's recoverable reserves from 800m barrels to 1.5bn barrels. Under the "buy-back" contract, the capital provided by the two companies will be repaid through the sale of a portion of the increased crude output, plus a rate of return thought to be in excess of 15 per cent. The value

of the 10-year deal is estimated at \$998m, including charges and remuneration to Elf and Eni. Iranian officials are assessing dozens of proposals from foreign oil companies keen to take part in more than 40 projects. The Middle East Economic Survey newsletter yesterday said that more than 30 foreign companies from 18 countries in Europe, Asia, Latin America and the US had submitted proposals, although the US ones - said to have come mainly from Arco of Los Angeles - depend on sanctions being lifted by Washington. Although Elf has "exchanged views" with US officials about its involvement in Iran, the company said Washington had no right to restrict the commercial activities of a European company. European governments and the European Union have advised European oil companies operating in Iran to ignore Washington's Iran/Libya Sanctions Act. Ilsa is intended to deter foreign energy investments in those countries by threatening to punish their US operations. BP Amoco and Royal Dutch/Shell, Europe's biggest oil groups with interests in the US, have so far been reluctant to make a definitive move in Iran. **\$5bn target for investment, Page 7**

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WORLD NEWS EUROPE

Banks in crisis talks over Russian debt

By Vincent Boland and Arkady Ostrovsky in London
Banks representing owners of up to \$150bn of defaulted Russian bonds...

of the bonds before Russia devalued the rouble last August. Deutsche Bank accepted the terms on Friday for its own holdings of banks, but not for those of its clients...

restructured as part of a wider reorganisation of the country's debt burden. Russia's terms are believed to include allowing foreign banks to use proceeds of the restructuring to invest in bonds convertible into shares of Lukoil and Gazprom...

commercial creditors owed \$30bn in Soviet-era debt was also expected to be raised at the meeting. Although the two types of debt are not directly linked, some banks and investors said allowing Russia to restructure the GKO debt on its own terms would set a precedent and weaken the banks' positions in other debt negotiations...

tions in the Russian market and investment banks. Credit Suisse First Boston, vice-chair of the group and its leading hardliner along with Nomura, is understood to have lost heavily since the onset of Russia's financial collapse. It has cut back sharply on staff numbers in Moscow, where until recently it had by far the biggest presence of any western investment bank.

Following their acceptance of Russia's terms for the bonds in their own accounts, Deutsche Bank and Chase are expected to write their investments off. Neither bank would reveal yesterday how much was involved.

Lafontaine shrugs off tax threats

By Ralph Atkins in Bonn and Uta Harnischfeger in Frankfurt
Oskar Lafontaine, Germany's finance minister, yesterday launched a robust defence of his controversial tax package...

the previous government of former chancellor Helmut Kohl. But while the parliamentary finance committee yesterday agreed changes, increasing the net "give-away" in 2002 from the DM15bn originally planned to DM20bn, individuals will benefit most from lower tax rates, and Mr Lafontaine has resisted a significant "give-away" for industry.

His comments followed a fierce reaction from business over tax proposals currently before parliament. Allianz, Europe's largest insurer, and RWE, the energy and industry group, have said they may move activities outside Germany as a consequence.

Mr Lafontaine, who is also chairman of the ruling Social Democratic party, said his tax reforms were central to the centre-left government's programme. Workers and families would be left better off, but companies that had benefited substantially from transferring profits overseas or from generous depreciation rules would have to pay more.

Separately, Mr Lafontaine faced criticism from opposition parties after signalling at the weekend a greater willingness by the SPD to co-operate with the Party of Democratic Socialism, successor to East Germany's Communists.

Italy claims budget stability on track

By James Blitz in Rome
Carlo Azeglio Ciampi, Italy's Treasury minister, yesterday claimed his country's budget stabilisation programme was on track after it posted a deficit that was 2.7 per cent of gross domestic product in 1998.

After a year in which Italy suffered one of the most sluggish economic performances in the European Union, the budget deficit narrowly missed the 2.6 per cent target, which Mr Ciampi had set.

The consolation for the government was that the deficit figure posted yesterday showed no deterioration on the figure for 1997, also 2.7 per cent. Istat, the national statistical institute, reported that Italy's economy grew by 1.4 per cent last year, well below the 2.5 per cent figure the government originally forecast.

The disappointing growth performance meant the Treasury had lower tax receipts than expected last year, ensuring the deficit target would be missed. However, Mr Ciampi insisted that tough stewardship of public finances had ensured only a marginal slip in the deficit figure, given that growth came in more than a percentage point below expectations.

Italy's debt to GDP ratio - the item that causes the most concern to the country's partners in the euro - dropped from 122.3 per cent in 1997 to 118.7 per cent last year. The disappointing economic performance meant that the debt, which in value terms rose by more than L50,000bn (£15.5bn, \$17bn) in the year to October 1998, came in half a percentage point of GDP higher than Mr Ciampi had hoped.

The biggest deviation from Italy's stabilisation plan was in the primary surplus - the difference between revenue and spending, excluding the Treasury's interest payments on the debt.

Italy had pledged to its European partners that it would keep a primary surplus of 5.5 per cent of GDP as part of its pledge to maintain downward pressure on spending. But the primary surplus last year was 4.9 per cent of GDP, underlining the fact that Italy has managed to keep its deficit under control because of the favourable downward cycle in interest rates.

Moscow could face legal action

By John Mason in London
The Russian government may face threats of international legal action over its \$15bn GKO debt-rescheduling crisis if the 19-bank committee representing investors collapses in disagreement.

The threat of legal action over Russia's default on its short-term domestic securities debt has so far been considered purely as a negotiating tactic by the committee. However, last week's split in the committee, caused by Deutsche Bank accepting Russia's latest settlement terms, may increase the prospect of such threats being turned into reality.

Such moves are likely to come from the most hawkish of banks and investors trying to retrieve their money. Others have indicated no wish to try the legal route.

The importance of the legal aspect of the case was emphasised by a legal opinion from international lawyers that the chances of investors recovering money through legal action might be better than first supposed. The opinion provided to the committee suggests investors in the UK, France, Germany and the Netherlands - between 40 and 60 per cent of all those involved - are protected by international rather than Russian law. Investors could, at least theoretically, recoup far more money than currently offered. The latest terms, accepted by both Deutsche Bank and Chase Manhattan, would see investors recovering just 2.5 per cent of their money. Under international obligations, lawyers believe investors are entitled to compensation of some 60 per cent.

Bankers who commissioned the opinion say the crucial conclusion reached by the panel of international lawyers is that the manner of the Russian default last August amounted to deliberate expropriation, rather than a normal default. The Russian government and central bank suspended trading in GKOs, imposed a moratorium on some foreign currency operations and floated the rouble, which led to its collapse.

There are strong grounds for arguing these measures amounted to expropriation, since investors were deprived of the use and control of their investments, the lawyers said. If this is true, Russia would be liable under the treaties to pay compensation. Investors could also insist that any compensation should be paid in dollars rather than roubles, the lawyers suggest. Compensation should be paid according to the market value of the securities before August 17 last year - some 60 per cent of the original value.

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They are higher in low-inflation countries, such as Germany, and lower in relatively high inflation economies, such as Ireland.

The ECB regularly maintains that interest rates in the euro-zone are low both in terms of historical rates and international comparisons. That may be true for nominal interest rates, but it is only partially true for real interest rates. For example, US real interest rates during the recession in the early 1990s were zero.

The ECB argues that euro-zone inflation, rather than German inflation, should be the benchmark. This is correct in terms of the law, but ignores the fact that Germany is as likely to drag down growth in the rest of the euro-zone as the euro-zone is to push up Germany up to its level.

Until now nobody expected the ECB to cut interest rates. So soon after the successful launch of the euro, such a move would have been viewed as premature. But the honeymoon is over. Since its launch in January, the euro has declined against the dollar by over 6 per cent as the markets have become increasingly pessimistic about economic growth prospects in the euro-zone.

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Whatever the ECB does on Thursday, it will face criticism. Since central bankers have been known to give out misleading signals, a rate cut cannot be ruled out. But the chances are the ECB will be criticised for failing to act rather than for acting prematurely.

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ATTACKS IN TURKEY FEAR OF PKK GROWS

Violence 'may herald Kurdish terror drive'

By Leyla Boulton in Ankara
A spate of attacks in Turkish cities could herald the start of a terrorism campaign by supporters of Abdullah Ocalan, the leader of the PKK Kurdish guerrilla group who was captured by Turkish forces last month.

Limit Ozdag of Gazi University in Ankara said the PKK was no longer strong enough to put up a convincing fight against the military in rural areas. But this made it more treason charges and is likely to face trial later this month. Analysts said attacks were easiest to carry out in big cities such as Istanbul, which has large communities of Kurdish refugees from Turkey's south-east region.

The violence follows a call by the PKK, which is seeking autonomy for the Kurds in Turkey, for armed attacks by its militants following the capture of Mr Ocalan in Nairobi two weeks ago. He is being held in Turkey on charges of terrorism.

Analysts said attacks were easiest to carry out in big cities such as Istanbul, which has large communities of Kurdish refugees from Turkey's south-east region. The south-east has been home to a 15-year war by the PKK against government forces, which say they have all but defeated the group on the battlefield.

As a terrorist organisation the PKK has got a very [strong] capability, said one western analyst. "Although people are right to point out you cannot confuse the PKK with Kurds, for every 1,000 Kurds you are going to get single or double figures of PKK sympathisers and it is an easy thing to mobilise them."

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A Kurdish boy kissing a portrait of Abdullah Ocalan, the rebel leader, as he and other Kurds rally outside the US embassy in Moscow yesterday to protest at Turkey's arrest of Ocalan.

The attacks coincided with the promise yesterday by Bulent Ecevit, the Turkish prime minister, of \$15bn in state investment to speed up economic development in the south-east over the next two years.

He initially promised the "production, investment and employment" offensive to win over disgruntled Kurds in the area following Mr Ocalan's capture. But yesterday was the first time Mr Ecevit gave any details of the proposals. He is expected next week to kick off his campaign for the April general election in Diyarbakir, the biggest city in the region.

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Bank mulls case for cut in rates

Several reasons have been cited for not cutting rates at present. Monetarists point to recent growth in M3 money supply, which has increased by 4.9 per cent over a three-month average - above the ECB target of 4.5 per cent. Others express concern about the possible inflationary impact of the 4.2 per cent wage settlement reached last

month in the German engineering industry. Some central bankers oppose a rate cut for political reasons, not wanting to be seen to be compromising their independence, for example, by seemingly giving in to Oskar Lafontaine, the German finance minister, who has called on the ECB to cut rates.

Prof Paul Krugman of the Massachusetts Institute of Technology commented in Germany's Capital magazine this month that "even if Mr Lafontaine proposed coffee for breakfast", the ECB would reject the suggestion as an assault on its independence. In fact, the interaction between politicians and central bankers has become a serious problem for the conduct of economic policy in the euro-zone.

Prof Krugman says the ECB is correct about the need for a tight fiscal policy and labour market reform, while Mr Lafontaine is right to call for lower interest rates. But the two sides seem unable to reconcile the options.

Wim Duisenberg, president of the ECB, said as much when describing the meetings of the Euro-11, the regular gatherings of the euro-zone finance ministers, in which he participates. "I have the inclination to talk a little bit more about fiscal developments than most ministers do, and ministers have the inclination to talk a little bit more about monetary developments than the president of the central bank does," he said at a hearing of the European parliament in January.

NEWS DIGEST

RUSSIAN CRISIS

Berezovsky attacks government on economy

Boris Berezovsky, the Russian business tycoon, yesterday condemned the government for its growing authoritarianism and inability to tackle the country's economic crisis. Mr Berezovsky said he had several "ideological differences" with the Communist-influenced government. "The chief difference is a signal failure of this government to understand liberal values, economic and political freedoms. And that is why I repeat I do not think this government can find a way out for Russia in this difficult situation," he said.

ROMANIAN BANK

Bancorex under administration

Romania's central bank yesterday placed Bancorex, the country's biggest state bank, under administration. The move came as the government increased petrol taxes by 46 per cent in the country's latest efforts to meet International Monetary Fund and World Bank conditions for granting new loans. Romania risks defaulting on this year's foreign debt service payments of some \$2.5bn, of which \$1.6bn stem from state or state-guaranteed loans, if Bucharest fails to sign loan accords with the Fund and the Bank. Official foreign reserves, excluding gold, stand at \$1.6bn.

ANTI-WESTERN SENTIMENT

Serbs attack Kosovo monitors

Two international monitors in Kosovo were attacked by a Serb crowd yesterday in a further sign of growing anti-western sentiment in the divided Serbian province. A Briton and a Dane were attacked in the southern town of Prizren. The incident began with a group of children throwing snowballs at the monitors after a brief argument, a number of adults arrived and beat the two. They were not seriously injured, although one sustained a cracked tooth. Anti-western sentiment has been growing because of Nato threats to bomb strategic targets in Serbia unless the Serbs sign a peace agreement for the future of Kosovo and allow a Nato force to police the deal. The Serbs have rejected the terms of the deal. The province's ethnic Albanians, who form 90 per cent of the province's population, are seeking independence from Serbia. Nato has built up a force of troops, tanks and equipment in neighbouring Macedonia in advance of a possible peacekeeping mission in Kosovo. Kosovo's Albanian rebels yesterday acknowledged killing a Serb civilian but released another after mediation by international observers from the Organisation for Security and Co-operation in Europe. Reuters

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Delay on farm policy reform talks agreed

By Robert Graham in Paris

European Union governments yesterday reluctantly acceded to French requests for a postponement of negotiations on the reform of farm policy to allow time for talks between Paris and Bonn to overcome their differences.

"The gap in positions is still very big," Jean Glavany, French agriculture minister, said yesterday before the delay was agreed.

Talks between agriculture ministers were due to resume today in Brussels after last week's abortive marathon session, but the meeting has been postponed at least until Thursday. France had sought the delay to allow more time for common ground with Germany, which is chairing the talks.

France has found itself isolated from virtually all the other 14 EU members in a vigorous defence of its powerful agricultural lobby.

Mr Glavany said that if today's meeting had gone ahead he would have presented a memorandum with some new ideas to his fellow EU ministers. This document is now likely to be held back pending a series of bilateral talks, notably with the Germans.

Paris is insisting the German presidency accept the principle that any deal on reform of the Common Agricultural Policy (CAP) must be directly linked to the broader talks on restructuring of EU finances, the

so-called "Agenda 2000". Until now the German presidency has sought to separate the agriculture dossier as the most contentious.

"There will be no agreement on the CAP, just as there will be no global agreement on Agenda 2000 unless the French and German positions come closer," Mr Glavany said.

He conceded that his relationship with his German counterpart was "a bit" difficult, highlighting the continued problems Paris is having in setting up a proper dialogue with the new German government.

He was speaking against the backdrop of the annual international agricultural show in Paris, where he and his staff have moved their offices for the week to underscore the political importance of French agriculture.

The Socialist-led French government of Lionel Jospin has rejected Commission proposals, backed by Germany, to reduce farm spending by shifting part of the burden on to national budgets.

France is also opposed to any change in the current regime of milk quotas.

Officials were suggesting yesterday it could prove impossible to establish a new negotiating base this week.

Mr Glavany has said several weeks might be needed. Such a delay would interfere with German plans to wind up talks on Agenda 2000 by the end of March.

Editorial comment, Page 15

Russian who dreams of seeing Cossacks clad in denim

Jeans may be losing their popularity in the west but to a deprived area of the former Soviet Union they have brought freedom and opportunity, writes John Thornhill

The idea of Cossacks wearing jeans seems about as likely as cowboys eating caviar. But Vladimir Melnikov, who hails from the Cossack heartlands of Rostov-on-Don in southern Russia, is determined to clothe his compatriots in denim.

"Jeans are the symbol of the 20th century," says the 50-year-old entrepreneur, enthusing about their associations with freedom, frontiers and informality.

"Besides no one made them here before so there was little competition," he adds, rather more pragmatically.

Mr Melnikov's company, Gloria Jeans, is an all-too-rare example of a successful manufacturing enterprise in a country still racked by economic crisis.

Last year his private company turned out 2.1m items of denim clothing including trousers, shirts and coats. He aims to lift production to 5m pieces this year.

Boosted by the effects of the rouble devaluation, which has significantly lowered the company's costs in dollar terms, Gloria is even preparing to export its jeans to Germany. It has already clinched a trial order for 22,000 pieces, which could expand to 500,000.

"We are now working in an absolutely new environment following the devaluation," says Mr Melnikov. "We can sell our jeans for as little as Rb145 (86.5). That is the lowest price for a quality product to be found anywhere in the world. Our competitors are not very happy with us."

The impulsive, grey-haired businessman, who sports a sharp pin-striped business suit, buzzes with ideas as he is driven through Rostov's snow-clogged streets in his white Chrysler automatic. He plainly relishes a challenge: even at the age of 13 he was earning money by catching fish in the Don river and undercutting shop prices.

Such "anti-Communist" activities were later to attract the attention of the KGB, who imprisoned him for black market trading.

"I did nothing bad. But

The one-time social outlaw has been transformed into something of a local hero as he battles to revive Novoshakhtinsk's depressed economy. The unemployment rate among the town's 100,000 residents soared to more than 40 per cent following the closure of several unprofitable pits.

Gloria has rapidly expanded production and now employs 2,000, mostly female, workers who feverishly stitch together jeans to earn themselves a bonus.

Although they complain that the average wage is only

"Before our boss was the state. But now we have a new boss - the market. We ourselves choose our styles and designs but the risks have also increased. If we work badly, we earn bad wages," says Ms Gbozdenko.

Russia's economic crisis has brought many domestic manufacturers a second lease of life as imports have collapsed in the wake of the rouble's devaluation.

Mr Melnikov says Gloria must use this breathing space to position itself firmly at the cheaper end of the market while at the same time it should try to improve quality.

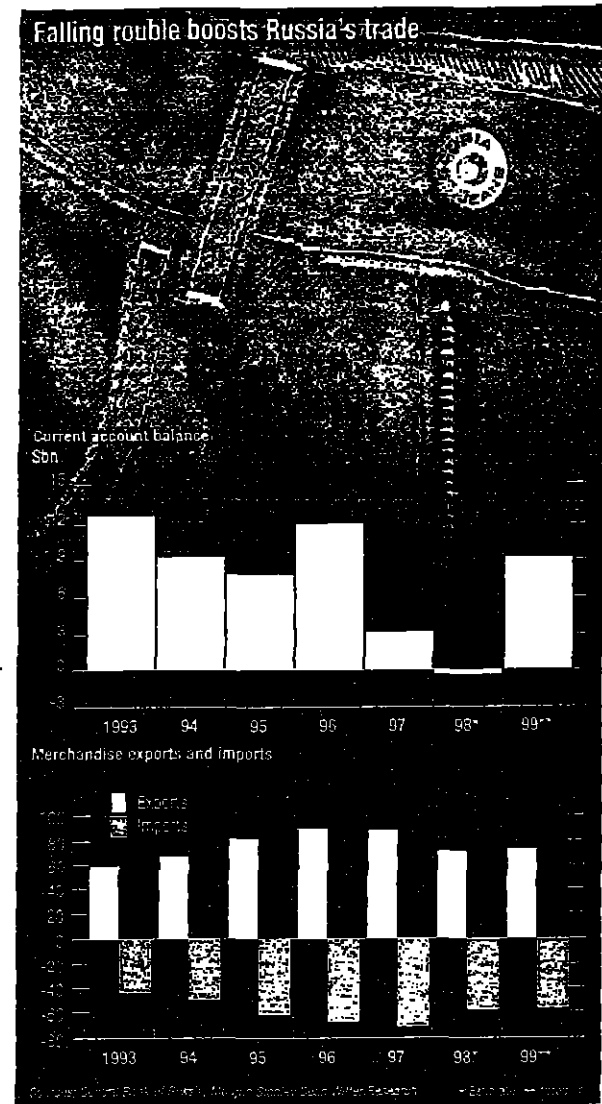
"Our turnover was \$18m last year but we have set ourselves new goals. We want to reach a turnover of \$100m within three to four years," he says, observing that textile magnates have often formed the first generation of capitalists in many countries, including England, South Korea and pre-revolutionary Russia.

Like all Russian companies struggling to overcome the country's economic slump, Gloria Jeans has to deal with an alarming amount of bureaucratic and financial problems.

Mr Melnikov protests that foreign suppliers also provide shoddy service because they are dismissive of Russian producers.

Moreover, he faces the universal managerial challenge of turning a one-man entrepreneurial business into a more systematic, professionally run company.

Recognising the need for change, he has already hired



a handful of Turkish, Italian and British managers to introduce best business practices from abroad. But Mr Melnikov is ultimately placing his trust in a new generation of young and instinctively capitalist Russian managers, including his daughter, Alina, who works in Gloria's planning department.

Blair to speak up for 'culture of enterprise'

By Robert Peston in London and Peter Norman in Milan

Tony Blair, the British prime minister, will today urge European socialist leaders to adopt the "culture of enterprise" promoted by US President Bill Clinton, warning them that the "euro cannot succeed without economic reform".

His address, on the second and final day of a congress in Milan of European Socialists and Social Democrats, may offend fellow government heads, while signalling to the UK that his newly increased enthusiasm for the euro will be accompanied by pressure for deregulation of the euro-zone.

At the congress, which began yesterday, socialist leaders have called for the European Union to float eurobonds as a way of financing increased investment in infrastructure and innovation to create more jobs.

Mr Blair will also challenge the presumption among many euro-zone socialists that the traditional "European social model" of high social protection is superior to the more *laissez faire* approach of the US. The centre-left in Europe should therefore embrace a "real dialogue" with Mr Clinton and his deputy, Al Gore.

Mr Blair's spokesman said he would call for a "modernised European social model" that eschewed "regulation and high taxes". He is also expected to cite a Financial Times survey of European business groups as evidence

that the EU must drop any thought of harmonising corporation taxes.

This risks dissension at the congress. It is likely to be interpreted as a direct criticism of Oskar Lafontaine, the German finance minister and SPD leader, who has been pushing for an erosion of the national veto over EU tax decisions.

Mr Blair plans to lecture him and other EU government heads, including Lionel Jospin of France and Gerhard Schröder of Germany, that they must "face facts". Their commitment to "social cohesion" may be laudable but "high unemployment is not social cohesion".

Mr Blair will also endorse an employment strategy for the European social group, which points to the advantages of monetary union in promoting growth, using the US experience as evidence.

Urging that growth and employment be put at the centre of closely coordinated national and European policies, Antonio Guterres, the Portuguese prime minister, said yesterday that innovative forms of finance should be part of a new mix of macro-economic and structural policies to tackle Europe's jobless total of more than 15m.

Mr Guterres, asked in January by the Socialist and Social Democrat leaders of 10 other EU countries to devise strategies to combat unemployment, said public spending must be restricted to increase its investment component.

European fiscal policy, he said, could play an increasing role in strengthening investments in innovation by small and medium-sized companies. In trans-European transport networks, in research and development, education training and pilot programmes on employment policy.

Mr Guterres called for spending by the EU's structural funds to be complemented through operations of the European Investment Bank and its affiliate, the European Investment Fund. In a paper approved by other leaders yesterday, he said "new ways need to be considered to convert private savings into investment" and that the "role and viability of eurobonds should be seriously considered by European institutions".

Similar ideas were floated last year by Mr Jospin and Romano Prodi, then prime minister of Italy.

Mr Guterres said there would be no need to change EU regulations to allow the issue of eurobonds. They would play a "relatively incremental" role in EU finances and would not undermine the stability and growth pact which polices the deficits of individual member states.

The idea of EU borrowing on international capital markets was taken up with enthusiasm by other senior left of centre figures. Costas Simitis, the Greek prime minister, said bonds should be used to finance the trans-European network.



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Robert S. Hamada, Dean, Graduate School of Business, The University of Chicago.

Private funds compete to sell pensions to Poles

By Christopher Bohinski in Warsaw

Poland's pension reform began in earnest yesterday as a sales force numbering tens of thousands moved out to sell private schemes to a general public prepared by a barrage of publicity on television, radio and the newspapers.

The race for clients is on between new private pension funds set up under the reform, modelled on Latin American schemes. These funds are to be handed a 40 per cent share of people's state-administered pension contributions.

In the past, the state used all pension contributions to pay current pensioners. No money was invested. The new system will allow 40 per cent of contributions to be invested by private funds and will be compulsory for Poles aged 18-30, optional for

those aged 31-50 and unavailable to those over 50.

Most of the new fund managers are joint ventures between big western insurers or banks such as Citibank working with local financial institutions. In all 8m Poles are initially expected to be covered by the new scheme.

The scheme is designed to produce savings for employers who will from now on pay only half of the high 45 per cent pension contribution. The other half is to be paid by employees. In the past the entire sum was paid by employers. The reform will also provide a much needed increase in the rate of savings in the economy.

Yesterday Boguslaw Kott, the head of the BIG Bank Gdanski which has established Ego, a joint venture with Euroko, an alliance of insurers from European countries, said he expected a

maximum of 10 funds to win up to 90 per cent of the market.

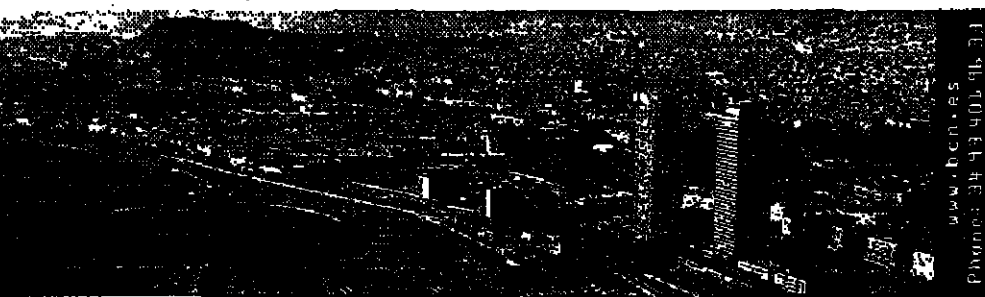
Ego estimates a 10 per cent market share would give the fund about \$100m to invest in the first year of operations.

Hanna Gronkiewicz-Waltz, the head of Poland's central bank, yesterday denied the economy was in recession and rebutted calls from the opposition as well as the right wing of the government for inflationary economic policies.

She said she expected gross domestic product to grow by between 4 and 4.5 per cent in 1999.

This would be a good result compared with an expected decline in GDP in the Czech Republic and predictions of growth of under 2 per cent in the European Union.

Last year Poland registered 4.8 per cent growth.



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Israeli cabinet divided over Lebanon strategy

By Judy Dempsey in Jerusalem and James Schofield in Tyre, southern Lebanon

The Israeli security cabinet yesterday said it was prepared to continue the fighting "against the terrorist groups" in Lebanon amid growing disagreement within the cabinet over future strategy.

But with two months before elections, government officials said Benjamin Netanyahu, Israeli prime minister, wants to prevent any escalation of the fighting, believing it would damage his re-election chances.

As Israel considered its options, a five-nation committee of US, French, Lebanese, Israeli and Syrian representatives was today expected to hold a meeting in southern Lebanon today to avert any escalation and use diplomacy to ease tension.

A spokesman for Salim al-Hoss, Lebanon's prime minister, said Mr Hoss had telephoned the foreign ministers of Syria and France - and the US State Department to arrange the meeting. In

Syria, President Hafez al-Assad telephoned President Emile Lahoud, his Lebanese counterpart. Syria is the power broker in Lebanon where it has 35,000 troops and links any Israeli withdrawal from southern Lebanon to Israel's return of the Golan Heights which it captured from Syria during the 1967 Six Day War.

A statement issued after the Israeli cabinet meeting said: "Israel will determine the timing as to when to attack Hizbollah targets." The tone, however, was less bellicose than Sunday night

when Mr Netanyahu said he would launch sea, air and ground attacks against the Hizbollah after the movement killed three Israeli soldiers, including the commander of an elite paratrooper commando unit. The Shia Islamist Hizbollah movement has been fighting a guerrilla war to force Israel out of a part of southern Lebanon to where Israel withdrew in 1985 after invading the country in 1982.

The five-nation committee expected to meet today was set up at the end of Israel's last major incursion into Lebanon in April 1996, when its forces launched a 17-day air, artillery and naval bombardment that killed more than 200 Lebanese civilians. Its remit is to ensure Israel and Hizbollah comply with an agreement not to fire on or from civilian positions.

Since then, 319 Israeli soldiers have been killed, 162 of them since mid-1996, when Mr Netanyahu was elected prime minister. Israeli military sources said neither the international community nor domestic public opinion would accept a full-scale attack on Lebanon in a bid

to destroy the military infrastructure of Hizbollah. A recent opinion poll showed that 63 per cent of those polled believe Mr Netanyahu was not doing enough to resolve the conflict. An official added: "If we went in on such a large scale, how would we get out? We've been there before."

A senior government official said the cabinet, for the moment, yesterday agreed to try to prevent any escalation. But within the cabinet, he said, there were sharp disagreements.

Moshe Arens, defence minister, supports attacking Lebanon's infrastructure and Syrian bases. Avigdor Kahalani, public security minister, yesterday said Israel must force Lebanon to change its policy. If that proved impossible, Israel must withdraw unilaterally.

Ariel Sharon, foreign minister, who as defence minister led Israel into Lebanon in 1982, recently called for a unilateral withdrawal, which Mr Netanyahu last year suggested, but with the condition that Lebanon meets Israel's security needs on its northern border.



A guerrilla of the Lebanese Shia Muslim Amal movement mans an anti-aircraft gun near the Israeli border. The Israeli cabinet yesterday agreed to try to avoid escalating the conflict

Hizbollah sharpens up its tactics

Israel can no longer look upon the Lebanese Shi'ite Islamist movement as just 'ragamuffin suicide bombers'

By David Gardner, Middle East Editor

Intelligence is a commodity in which Israel has long believed, not without reason, that it had a ruthless edge sharp enough to outmanoeuvre all its adversaries. It has come as a real shock to learn that Hizbollah - the Lebanese Shi'ite Islamist movement long disdained by Israelis as ragamuffin suicide bombers from the slums of south Beirut - has developed an intelligence capacity which can outsmart Israel's finest.

This was made brutally clear on Sunday when Hizbollah guerrillas ambushed a convoy ferrying Brigadier-General Erez Gerstein through the "security zone" Israel has occupied in south Lebanon since 1978.

Gen Gerstein, in charge of liaison with the South Lebanon Army (SLA), Israel's mercenary force in south Lebanon, was the most senior officer killed on Israel's northern battle-front since the full-scale Israeli invasion of Lebanon in 1982.

But Hizbollah's ability to identify and attack vital Israeli occupation targets has been evident since roughly October 1998. It was then that the Israeli Defence Forces (IDF) began noticing a qualitative change in the Shi'ite movement's tactics - in particular its ability to anticipate the movements of senior Israeli intelligence officers and elite units.

This was not because the guerrillas had acquired better weapons. Nor was there any change in the motivation of Hizbollah volunteers, who between 1982 and 1985 had forced Israel's invasion force to retreat from Beirut to the southern buffer under attrition spearheaded by suicide bombers. It was primarily because the "Party of God" had immeasurably improved its intelligence gathering.

It acquired this capacity not only because it was fighting on home soil - the treacherous mountains and ravines of Shi'ite southern Lebanon - but because it had penetrated the crumbling SLA.

Israel originally built this force out of a predominantly Christian faction of the Lebanese army which had disintegrated during the 1975-90 civil war. It then enticed local Shi'ite volunteers with substantial salaries in an occupation zone which offered almost no alternative employment.

But successive Israeli offensives after the retreat of

1985 failed to dent Hizbollah, which grew into a popular social resistance organisation commanding support across the sectarian spectrum of Lebanon.

Along with military stalemate in Lebanon, the prospect of regional peace also eroded the morale of the SLA. Dim though this prospect now is, nobody in south Lebanon has forgotten the lynchings of Israeli collaborators that accompanied the IDF's retreat in 1985.

As the SLA's ability to police the buffer diminished and its members turned to collaboration with Hizbollah, IDF units were thrust into the front line, and have been sustaining growing casualties.

From June 1985, when Israel finalised its withdrawal to the "security zone" to June 1996, the IDF lost 159 men in Lebanon; from mid-1986 to today it has lost 162.

These bald figures, however, are inadequate to express the wounded pride of the legendary IDF at this rare defeat by Arab arms, which has led former senior officers to question the wisdom of Israel's involvement in "the Lebanese quagmire". Whereas in the past, Israeli commandos used to hit targets in Lebanon with ease - including Sheikh Abbas Musawi, the former Hizbollah chief they assassinated in 1992 - many of its recent ventures north of the "security zone" have been fiascos. Inside the zone itself, the IDF is often pinned down in fixed positions, and no amount of air superiority can compensate for this weakness on the ground.

In this kind of conflict, many Israelis believe their vaunted regional power is that of a giant with feet of clay. This sentiment, along with popular disquiet at the growing casualties, is fueling calls for a unilateral withdrawal from Lebanon.

Bitan Haber, a former aide to Yitzhak Rabin, the late Israeli prime minister, summed up this sense of powerlessness in yesterday's Yediot Aharanot newspaper.

"We, whose arsenal is full of atom bombs, who extracted the hostages at Entebbe [airport], who snatched radar systems from under the noses of drowsy Egyptians, who killed terrorist chiefs in their beds [in Beirut] with soldiers dressed as women, and we - we have no solution?" he asked, concluding: "There is none. We have tried everything in Lebanon."

Evidence of fraud grows in Nigeria poll

By William Wallis in Lagos

Evidence of fraud and manipulation in Nigeria's presidential election mounted yesterday as Olusegun Obasanjo, Nigeria's ex-military ruler, was formally declared the winner.

In a sign that Nigeria may be deprived of the clean beginning it needs to consolidate the transition from military to civilian rule, the losing candidate, ex-finance minister Olu Falae, said he would challenge the result in court.

Mr Falae went on, however, to call for the formation of a national unity government which would include members of the two losing parties who supported him. In Nigeria's past, disputed elections have resulted in violence. This time the rigging appears to have been carried out by all sides. Moreover, the margin of victory, together with the popular desire to see an end to 15 years of military rule on the scheduled handover date of May 29, seems likely to outweigh concerns over the vote's fairness, especially if the winning side is prepared to compromise with a trade-off in ministerial posts.

Final results announced by the independent electoral commission gave Gen Obasanjo 18m votes to Chief Falae's 11m.

The recorded turnout was between 50 and 70 per cent, or as much as twice that of the 1993 election which was aborted by the military. Given that in many parts of the country observers considered the turnout modest, there can be little doubt that there were a great number of stuffed ballot boxes. "There was a wide disparity between the number of voters observed at the polling stations and the result that has been reported from several states. Regrettably, therefore it is not possible for us to make an accurate judgment about the outcome of the presidential election," former US President Jimmy Carter, who heads an American delegation, said in a message delivered to the electoral commission.

the 1993 election which was aborted by the military.

The Transition Monitoring Group, which groups together 63 Nigerian human rights and civil society NGOs, went further: "The presidential election recorded a far higher incidence of electoral malpractices than previous elections," it said.

Gen Obasanjo has the backing of the northern military and political establishments who might prove most dangerous to him if they were not on his side. It is in his own south-western region, which voted massively against him and backed fellow Yoruba, Chief Falae, that he will have most difficulties.

Race against failure, Page 14; Editorial comment, Page 15

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January 1998

LOEWE.

Loewe Opta GmbH Management Buy-Out

Loewe Opta GmbH has been acquired by Loewe Holding GmbH.

The management holds a stake of 60% in Loewe Holding GmbH and 3i Group plc together with 3i managed funds hold a further 40% stake. **Senior and mezzanine debt facilities for the acquisition financing**

We acted as Arranger

October 1998

WOOLWORTH

Deutsche Woolworth GmbH & Co. OHG Management Buy-Out

Senior debt facilities to finance the acquisition of Deutsche Woolworth GmbH & Co. OHG

We acted as Arranger

Equity led by **Electra Fleming**

February 1999

CINE MEDIA

CineMedia Film Aktiengesellschaft Geyer-Werke

Initial Public Offering and placement of 1,550,000 common shares for a total issuing volume of EUR 38.75 m on the Neuer Markt

Lead Manager
Bookrunner

February 1999

INTERENTAINMENT

Interentainment Aktiengesellschaft

Initial Public Offering and placement of 1,212,000 common shares for a total issuing volume of EUR 43.6 m on the Neuer Markt

Lead Manager
Bookrunner

August 1998

Polybox

Polybox Group Polybox S.p.A.

Leveraged Buy-Out

ITL 206,000,000,000 Senior Secured Acquisition Facilities

We acted as Co-Arranger and Sub-Underwriter

Equity arranged and provided by **B&S Electra and Electra Fleming**

October 1998

UFA Theater GmbH

Recapitalisation/Expansion Financing

DEM 245,000,000 Senior debt facilities

We acted as Arranger

Equity underwritten by Founders, Management and Investment Pools who were advised by **Apax Partners & Co. and Pricoa Capital Group.**

October 1998

Cartiere del Garda S.p.A.

Leveraged Buy-Out

ITL 785,000,000,000 Senior Secured Acquisition and Refinancing Facilities

We acted as Co-Lead-Arranger and Sub-Underwriter

Equity arranged by **CVC Capital Partners Europe**

September 1998

Lintec

Initial Public Offering and placement of 480,000 common shares for a total issuing volume of DEM 33.6 m on the Neuer Markt

Lead Manager
Bookrunner

August 1998

Gaz Liquefiés Industrie

Leveraged Buy-Out

Senior and mezzanine debt facilities for the acquisition financing

We acted as Co-Arranger

Equity arranged and provided by **NatWest Equity Partners and Electra Fleming & Associés**

August 1998

TEMCO

Textilmaschinenkomponenten GmbH & Co. KG Management Buy-Out

3i Group plc/3i Europartners II LP and the management acquired a 100% stake in Temco Holding.

DEM 44,500,000 Senior and mezzanine debt facilities to finance this acquisition.

We acted as Arranger

July 1998

SoftM

SoftM

Initial Public Offering and placement of 521,600 common shares for a total issuing volume of DEM 32.3 m on the Neuer Markt

Lead Manager
Bookrunner

May 1998

AUGUSTA

Augusta Beteiligungs-AG

Initial Public Offering and placement of 2,000,000 common shares for a total issuing volume of EUR 130.0 m on the Neuer Markt

Lead Manager
Bookrunner

April 1998

transtec

transtec

Initial Public Offering and placement of 1,130,000 common shares for a total issuing volume of DEM 80.2 m on the Neuer Markt

Lead Manager
Bookrunner

March 1998

SIRONA GROUP

SIRONA GROUP Management Buy-In

DEM 281,000,000 Senior debt facilities to finance the acquisition of Sirona Group

We acted as Co-Arranger

The investor group was advised by **Schroder Ventures**

January 1998

FiberMark

FiberMark Gessner GmbH & Co.

has been acquired by **FiberMark Inc.** Brattleboro, VT, USA

DEM 84,000,000 Credit facilities

We acted as Arranger

Selected transactions

HypoVereinsbank

THE AMERICAS

ANTITRUST CHARGES CHIPMAKER ARGUES IN LEGAL BRIEF THAT IT DOES NOT HAVE 'MONOPOLY POWER'

Intel denies conduct choked competition

By Louise Kehoe in San Francisco and Richard Wolfe in Washington

Intel, the world's largest chipmaker, yesterday said in a legal brief filed prior to its trial on antitrust charges, that "not one single microprocessor sale by a competitor" had been lost because of its alleged conduct.

The complaint against Intel, filed by the Federal Trade Commission, is to be argued before an administrative law judge in hearings scheduled to begin in Washington next week.

At the centre of the case is

the FTC's claim that Intel has stalled innovation in the microprocessor market by abusing its market power. Intel holds an approximately 80 per cent share of the world market for microprocessors used in personal computers.

In particular, Intel is alleged to have withheld access to advance information about future microprocessor products from three customers - Intergraph, Compaq Computer and Digital Equipment - when it became involved in legal disputes with each of them.

"Simply competing on the

merits was insufficient for Intel," the FTC said in its pre-trial brief, which was also released yesterday. "The company instead chose to exploit its monopoly to gain access to the innovative technology of others in order to maintain its market dominance."

The FTC is accusing Intel of coercing its major customers into granting access to their own new technology. Antitrust officials said Intel had forced its customers to license their technology to Intel by threatening to deny them Intel product information and advance samples of

microprocessors. "Because product information and samples were critical to their core business, Intel's victims had no choice but to accede to its demands," the FTC said.

"In effect, Intel established its own privately-administered compulsory licence regime by which it can acquire at reduced cost any technology that it perceives to be a competitive threat."

However, Intel said in its legal brief that the FTC had failed to provide any evidence that its actions had an adverse effect on competition.

Even the government's own economic expert, Frederic Scherer, had admitted there was no evidence of any harm to innovation or competition, Intel argued, using parts of Mr Scherer's deposition to back up its point.

Intel also presented statements from several other microprocessor manufacturers including IBM, Digital Equipment (now part of Compaq Computer), Motorola, Sun Microsystems and National Semiconductor.

It said the evidence was "overwhelming" that competition was thriving in the microprocessor market.

Despite its strong market position, Intel argued that it did not hold "monopoly power" as defined by the US courts, because it was unable to "control prices or exclude competition".

Intel also said that an FTC proposal that it be forced to license its intellectual property to potential competitors was not supported by the law.

Mandatory licensing would "threaten every significant technology firm that has undertaken any kind of cooperative activity with customers or third parties," Intel concluded.

Sky's the limit for prototype private rocket

By Christopher Parkes in Mojave, California

A prototype rocket intended to revolutionise the commercialisation of space emerged from its hangar yesterday ready for a maiden voyage which will take it a few inches above the Californian desert and back.

Within two months the Roton C-9 is due to make its first tentative hop, a great leap forward for the private space launcher industry.

Before next year is out, it is set to deliver its first payload into space at less than a tenth of today's going rates for satellite launches, and return to earth for up to 100 more round trips.

Last price for carrying a 7,000lb satellite into low earth orbit, will be \$7m, according to Geoffrey Hughes, marketing director at Rotary Rocket, the Roton's manufacturer.

Encouraged by remarks yesterday from an admiring Washington regulator, who said the Federal Aviation Administration had yet to refuse a licence for a commercial space launch, Mr Hughes said the roll-out was proof that "we are not garage rocket scientists".

At 63ft from base to apex and 22ft at its widest, the Roton provided the first substantial evidence of the entrepreneurial designs taking shape in half a dozen similar private US ventures.

The presence of Patricia Smith, the FAA administrator responsible for licensing

commercial space flights, demonstrated Washington's supportive stance.

Her participation underscored recent recommendations from a House committee that Washington should find ways to stimulate the expansion of commercial launch capacity. For Rotary Rocket, which has been in business for two and a half years, the most needed and most potent form of stimulation is cash. But federal funding is not wanted, Mr Hughes says, because government money brings government interference.

Rotary, which has spent \$30m of private investment to date including \$6m for the prototype and its hangar, needs at least another \$100m to complete its first mission to space.

The Roton is the most curious of the projects under way. It is made mainly of carbon fibre composites and carries a crew of two.

It will be propelled by a spinning array of small rocket motors at its base. It will descend gently back to earth with four helicopter blades mounted on its nose. Each blade will have a small rocket at the tip.

These blades will be the sole means of propulsion for the prototype, and will lift from a few inches at first, test flights will gradually increase to 8,000ft.

Public risks, said Mr Hughes were relatively small thanks to the incremental testing method.

Tight security for trial of Cuban dissidents

By Pascal Fletcher in Havana

Cuban authorities yesterday clamped a security stranglehold on the trial of four leading dissidents, rounding up and detaining supporters and sympathisers and barring foreign diplomats and journalists from attending.

The trial of Martha Beatriz Roque, Félix Bonne, René Gómez and Vladimiro Roca,

who have been in jail for more than 19 months, opened in a west Havana courtroom cordoned off by crash barriers and guarded by uniformed police and plainclothes security officers.

The case of the four, who are charged with sedition, is widely viewed by many foreign governments as a key test of whether Cuba's com-

munist leadership is willing to tolerate any domestic political opposition, however peaceful.

But the tactics adopted by the authorities even before the trial started suggested they cared little about international opinion.

Well over 30 anti-government activists were reported detained by police over the weekend, apparently to pre-

vent them from trying to attend the trial.

Diplomats from the US, South Africa, Canada, Switzerland, Poland, the Czech Republic and several European Union nations were turned away from the court entrance, as were foreign reporters. Officials told them it would be a "closed" trial, with only family members allowed to attend.

One, apparently a senior security officer, ordered Michael Kozak, head of the US Interests Section in Havana, to move away from the court entrance. The official said he was giving the order in the name of the "revolutionary authorities". Mr Kozak said he had come to show his personal support for the four on trial, whom he described as "friends".

Before their arrest on July 16 1997, the four dissidents had criticised the monopoly grip on power held by President Fidel Castro's ruling Cuban Communist party. They urged voters to boycott one-party elections and sent a letter to foreign businessmen warning them they could be contributing to the suffering of the Cuban people by investing there.

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Tables turned on tax service

By Richard Wolfe in Washington

As US taxpayers prepare to file their accounts-to-the-Internal Revenue Service, the tax collection agency was itself condemned yesterday for failing to provide reliable financial statements.

The General Accounting Office, the investigative arm of Congress, said its 1998 audit of the IRS revealed that "serious internal control and financial management issues continue to plague the agency".

Auditors said the IRS was incapable of reporting reliably on its administration because of "pervasive weaknesses" in financial management, accounting procedures, documentation and computer security.

Gregory Kutz, who led the audit for the GAO, said: "The IRS cannot do some of the basic accounting and record-keeping tasks that it expects American taxpayers to do."

The highly critical audit - of an agency famous for its aggressive audits of taxpayers - was released in the run-up to the tax filing deadline next month.

It represents a further blow to the public image of the IRS after more than a year of congressional criticism, which ended in legislation to overhaul the embattled agency last summer.

The new laws aimed to achieve the most radical changes to the tax service in a generation, establishing new oversight of the IRS and allowing taxpayers to sue for up to \$100,000 in cases of negligence.

In its report to the House government management subcommittee yesterday, the GAO auditors said the tax service continued to lack proper internal financial controls. Many of the problems would take years to solve fully, they warned.

In particular, the IRS was reported to suffer from a lack of control over tax refunds, leading to "millions of dollars of fraudulent refunds".

The IRS was also accused of being unable to account for its own property and equipment, including a Chevrolet Blazer and a \$300,000 laser printer which the agency appeared to have lost.

Aetna may face suit over Viagra

By Patti Waldmeir in Washington

Aetna, the largest US health insurer, may be facing a costly federal class action lawsuit brought by men denied insurance coverage for Viagra, the anti-impotence drug.

A US district judge in California removed an obstacle to the case when last month she rejected a defence motion that would have dismissed the suit against the Aetna Life Insurance Company and Aetna US Healthcare of California.

The suit has been filed on behalf of men insured by Aetna nationwide who suffer from sexual dysfunction which has a physiological or organic cause. The lead plaintiff in the case, who is unnamed, is impotent because of prostate cancer surgery. Before the introduction of Viagra, Aetna paid for the man's anti-impotence treatment with the drug Muse, which is injected into the penis.

However, since Viagra came on to the market a year ago, Aetna and many other insurers have refused to pay for it. Many have labelled Viagra a "lifestyle" drug which is not medically necessary.

According to the plaintiff's lawyers, the San Francisco firm Friedman, Ross & Hersh, the wording of Aetna's California policies clearly covers treatment for organic sexual dysfunction. Aetna has declined to comment.

Medicaid, the federal health-insurance programme for the poor, covers the drug. But other insurers have applied to state regulators to exclude it, providing the drug only under a rider for which employers or the insured pay extra. Viagra retails at \$8-\$10 per pill.

Aetna tried to avoid litigation by offering the lead plaintiff, referred to as "Roe", reimbursement for an unlimited supply of Viagra, while denying any legal obligation to pay for it. A handful of other Aetna plan members also won coverage by using the company's internal appeals procedure, but were restricted to six pills every 30 days.

Plaintiffs' lawyers will now determine the size of the class involved and seek to have it "certified".

On the web today

- Turner banks on brand name ● Canada sees growth of 4.6 per cent ● Mexican bank sector revival hit ● Privatisation a 'last great battle' for Mexican union
- <http://www.ft.com/americas>

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Impasse in search for WTO head

By Frances Williams in Geneva

The search for a new head of the World Trade Organisation appeared to have reached an impasse yesterday, raising fears of an interregnum when Renato Ruggiero, the present director-general, steps aside at the end of April.

After missing two deadlines for selection of Mr Ruggiero's successor, WTO members last week set March 12 as their new target date, but this too, looks in danger of slipping.

Consultations with members over the past month have not changed the rankings of the four candidates, according to a report yesterday to the WTO's general council.

Among the 118 members which have now expressed a view, Supachai Panitchpakdi, Thailand's deputy premier, continues to lead the field with 39 first preferences, followed closely by Hassan Abuyoub, former Moroccan trade minister, who has significantly improved his relative position at 35.

Roy MacLaren, former Canadian trade minister, is third with 23 first preferences, just in front of Mike Moore, former New Zealand premier, with 21. However, Mr Moore has the most second preferences (32) compared with 23 for Mr Supachai, 11 for Mr Abuyoub and eight for Mr MacLaren.

Several countries yesterday called for weaker candidates to drop out to make it easier to reach consensus, while some developing countries urged a vote if consensus is not achieved by the end of this month. A vote is

opposed by many WTO members, however, because they argue that the next director-general should be clearly acceptable to all 134 member countries.

On a purely arithmetic basis, Mr MacLaren would seem to be in the weakest position but he has some influential backers including the US which claims to be supporting him alongside Mike Moore. Sir Leon Brittan, the European Union trade commissioner, also favours Mr MacLaren though EU members are split between all four candidates.

According to European trade officials, Mr Abuyoub is backed by a scant majority of EU members - France, Belgium, Greece, Ireland, Italy, Luxembourg, Portugal and Spain. Denmark, Finland and the Netherlands support Mr Supachai, Austria, Germany and Sweden Mr Moore and the UK Mr MacLaren, who is currently Canada's High Commissioner (ambassador) to London.

The officials said there seemed little prospect of any common EU candidate unless the field was narrowed considerably. At the same time, none of the candidates has an incentive to withdraw voluntarily, making it hard to see how the impasse can be broken.

One European trade official said yesterday that Mr Ruggiero might again be asked to stay on for another year while a new slate of candidates was found. However, Mr Ruggiero, who is 69 and not in good health, has so far refused all blandishments to remain beyond April 30.

Iran close to \$5bn target for oil investment

By Robin Allen in Tehran

Iran may come near its initial first year target of \$5bn of oil buy-back contracts signed with western energy companies but, according to industry observers in Tehran, the National Iranian Oil Company is less than satisfied with the overall response to the 43 projects on offer since last year.

Serious interest, they say has been limited to the five offshore areas where contracts have been signed, and to 10 onshore areas.

According to Hossein Kazempour Ardebili, an adviser to the oil ministry quoted recently in the daily newspaper Arya, the government needs to attract more foreign investment to increase Iran's production capacity.

"In the years to come," he wrote, "Saudi Arabia's production capacity will be 15 million barrels a day (b/d), which will be alarming for Iran's security in the oil markets. Boosting production capacity would strengthen Iran's bargaining position against other oil producers."

According to industry analysts, Mr Ardebili could only have been referring to Iraq, Kuwait, Abu Dhabi as well as Saudi Arabia. These four together possess well over half proven global oil reserves. These states, they point out, could have a dominant

position in crude oil markets in 10 years' time if no significant reserves are added to the capacity of smaller producers both inside and outside Opec. Iran, they add, has to increase its production capacity now just to stay in the big league.

But Iran is too strapped for cash according to economists, to come up with the capital.

Their assessment is confirmed by central bank figures which reveal oil export earnings of only \$5.1bn in the first six months of the last fiscal year starting March 21.

Analysts reckon oil earnings for the whole year to next March 20 will not exceed \$9bn. After paying out subsidies, foreign exchange allocations for state industries and short-term debt payments, the government is left with a \$5bn deficit.

With the prospect of low oil prices continuing, the situation confronting Iran could get worse. Monthly average oil production is put at 3.5m-3.6m b/d. Of this according to Ali Shams Ardekani, an energy adviser to President Mohammad Khatami, 1.4m b/d goes for domestic consumption.

Iran's light crude has been fetching only \$6-\$7 a barrel on the spot market, while its heavy crude has recently traded at under \$6.

US warns over hormones dispute

By Nancy Dunne in Washington

US agriculture officials yesterday warned that failure by the US and EU to settle a dispute over the Community's ban on hormone-treated meat would be "dangerous" for the future of world trade in farm produce.

American beef producers say they have lost hundreds of millions of dollars in sales since the ban went into effect in 1989, the officials said. Less than two-thirds of the US quota for high quality meat into Europe - 11,500 tonnes - is going unfilled because of the difficulties and expense in proving that meat has been produced without hormones.

"If [the dispute] is resolved, it sets a very good precedent that the US and European can resolve difficult issues by coming up with imaginative and innovative proposals," said August Schumacher, Jr, undersecretary at the US Department of Agriculture.

In a pitch to a group of European journalists, Mr Schumacher extolled the US proposal for a settlement that American meat would be labelled in accordance with the EU labelling regime. He sidestepped questions about whether the US would agree to labels containing the information that the cattle had been treated with hormones.

DEFENCE CONTRACT ELDERLY MIGS TO BE REPLACED AFTER ENTRY INTO NATO

Czechs prepare for talks on \$1.6bn fighter deal

By Robert Anderson in Prague

The Czech defence ministry will request information from western aerospace companies later this month as a prelude to opening formal discussions on a potential \$1.6bn supersonic fighter contract.

The more formal proceedings for the contract have been long awaited by rival bidders as it has been discussed informally since 1986.

The more formal approach also brings the Czech Republic level with the other Nato entrants. Poland and Hungary, which are also considering buying new jets. "This is very welcome news," said Steve Mead, director of British Aerospace in the Czech Republic. "It puts an end to the speculation and will put on the table a formal response to a formal offer."

The Czech Republic will join Nato on March 12 with

the worst air force of the new entrants. After trading away its Soviet-designed MIG-29s, the air force possesses only 40 old MIG-21s in the supersonic class, of which western experts believe fewer than half could be put in the air on any given day and all will be obsolete by 2003.

The air force wants to buy up to 36 jets to fill this gap and has been pushing for an early decision because it will

need five years to adapt to the new weaponry.

The top contenders are seen as British Aerospace and Saab with the Gripen, Boeing's F/A-18, Lockheed Martin's F-16, and Dassault's Mirage. Russia is also interested but the air force is believed to favour producers from Nato member states.

However, the annual military budget is currently \$1.7bn (\$1.07bn) and the bulk of this is eaten up by

personnel and housing costs. There is little money for new procurement, particularly given that the air force is committed to buying 72 domestically produced L-159 light attack aircraft over the next four years for Kc30bn.

"The military budget does not have the resources for this," said Jaromir Novotny, deputy defence minister. "The government has to find additional resources." This is likely to prove difficult at

a time of economic recession but aerospace companies are hopeful that, by offering off-set packages of technology and investment, the government will view the contract as a way of regenerating the struggling industrial sector.

The best off-set package may decide the contract and, rather than bidding together, the Czech Republic, Poland and Hungary look to be competing to secure the best deal.

TELECOMMUNICATIONS HIGH-COST OPERATORS WILL BE ABSORBED BY COMPETITORS, SAYS STUDY

Fierce rivalry 'to reshape global industry'

By Alan Cane

Telecommunications operators with high costs are likely to be absorbed by competitors as global competition intensifies, according to a new study.

The research, by Analysys, the Cambridge-based consultancy which advises operators worldwide, says that operators and service providers of all sizes are for the first time competing in a globalised and highly dynamic environment.

"A business strategy for globalised telecoms is no longer an optional development for a handful of major service suppliers with some general global ambitions," it asserts, "it is essential to the survival and prosperity of all participants, large and small."

The catalysts for the changes reshaping the telecoms business are market liberalisation and new technologies.

Analysys sees several stages in the way the market

will develop: an explosion of new entrants immediately after liberalisation followed by alliances, mergers and acquisitions leading to a new globalised environment populated by a few major groups and a large number of niche players.

David Cleavelly, Analysys managing director, said he did not believe the telecoms industry was likely to achieve the kind of "steady state" it exhibited in the first half of this century for at least 20 years.

The report essentially destroys the idea that competing globally is for telecoms groups a matter of choice.

Successful companies in the new environment, it says, will combine low operational costs with tight business direction and control, unitary operations across chosen market segments and a recognition that there will be opportunities both in major markets and in niches.

"Operators with a high

cost base will lose absolutely, irrespective of their position," it warns, pointing out that many, including AT&T of the US and KPN of the Netherlands, have started to shed staff and costs. Deutsche Telekom, on the other hand, retains a high cost structure despite cost-cutting.


It warns that a large operator with global coverage but narrow focus may fail to become an industry leader if it lacks other strengths. Valuations afforded the mobile

operators Vodafone Air-Touch, or DoCoMo of Japan, may be justified by the enormous potential of cellular communications, but could be overturned by developments in other sectors - electronic commerce, video-on-demand - in which full service operators such as AT&T have powerful resources.

Global Turf Wars by Tim Hills with David Cleavelly, £1,495, Analysys Publications, Suite 2, First Floor, Quayside, Cambridge, UK

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the limit of prototype rocket

Aetna may face suit over Viagra

ASIA-PACIFIC

Beijing acts to boost great leap online

By James Harding in Shanghai

China yesterday moved to encourage millions more people to connect to the internet by halving the charges on data transmission lines and offering free installation of a second telephone line in Chinese homes.

The measures are likely to accelerate what is already being called China's great leap online, as industry analysts forecast the number of internet users to multiply

from just over 2m today to more than 10m in 2000.

Beijing's decision to reduce the costs of internet access was part of a package of price cuts intended to deflect mounting public criticism over high telephone rates and low-quality service from China Telecom, the de facto state telecommunications monopoly.

The Ministry of Information Industry (MII) cut fees for internet use by 50 per cent, reduced international phone charges to many parts

of the world by nearly 20 per cent and slashed the cost of domestic telephone line installation for some urban residents by more than 70 per cent, as well as offering free installation of second telephone lines.

Ministry officials were quoted as saying that the adjustments "were the result of increasing complaints from consumers".

The MII and China Telecom have been the targets of unusually forthright criticism in the state-owned

media in recent months, as business groups and academics who see the internet as an essential tool for the development of China's "knowledge economy" have protested that they cannot afford to pay the government-set rates to get online.

Duncan Clarke, a Shanghai-based telecom analyst, said the sweeping price cuts would foster the growth of China's internet industry. But, he said, the measures intended to appease dissatisfaction in the market did not

address the fundamental problems of the near-monopoly enjoyed by China Telecom. "Beijing is trying to introduce the results of competition in the telecoms industry without introducing the competition."

Wu Jichuan, the MII minister, acknowledged last month that it was "necessary to cut prices to allow consumers to benefit from the advantages of advanced technologies and products".

China also announced that it would raise postage rates

by 20-60 per cent in order to end the practice of having lucrative telecommunications services subsidise loss-making postal operations, the official Xinhua news agency said.

The number of telephones and mobile telephones users, including the 23.3m new subscribers last year, has reached 110m people, just less than 10 per cent of China's population. The number of Chinese mobile phone users was 25m people by the end of last year.

Indian rates cut sharply after budget

By Krishna Gada in Bombay and Mark Nicholson in New Delhi

India's central bank cut interest rates sharply yesterday in what was seen as a co-ordinated response to Saturday's tax-raising budget.

The Reserve Bank of India reduced the repo rate from 8 to 6 per cent, cut the bank rate from 9 to 8 per cent and reduced the cash reserve which banks are obliged to put with it from 11 per cent of deposits to 10.5 per cent.

Bimal Jalan, governor of the Reserve Bank, said conditions were right for a lower interest rate regime.

"In view of lower inflation in recent weeks, slow credit offtake and the next year's lower borrowing programme announced by the government in the budget, the Reserve Bank's judgment now is that conditions are right for such a move," he said.

Economists said the rate cut would offset fiscal tightening in the budget, which raised taxes by about Rs83bn (\$2.1bn), and help spur industrial growth, at present languishing at 3.5

per cent.

The move is seen as a sign that the government and the Reserve Bank are prepared to allow a controlled depreciation of the rupee to restore export competitiveness.

Last week's Economic Survey report, published on the eve of the budget, called for a pragmatic and flexible exchange rate policy.

"It is pretty clear that they would like softly to depreciate the rupee," said the regional economist at a foreign investment bank.

India's exports picked up slightly in January, rising 8.5 per cent over the same month last year to \$2.85bn.

However, official data show export growth remains negative for the first 10 months of the fiscal year, down by 1.98 per cent at \$7.1bn compared with the same period the year before.

Imports fell 4.95 per cent in January to \$8.3bn, but were 5 per cent higher for the first 10 months at \$34.9bn.

India's trade gap for April-January, at \$7.79bn, is almost 40 per cent higher than in the same period the preceding year.

China province puts funds into troubled group

By Louise Lucas and Rahul Jacob in Hong Kong

Guangdong's provincial government revealed yesterday it had poured HK\$246m (US\$31.7m) into Guangdong Enterprise Holdings, one of its languishing flagship companies, between mid-December and early February.

Guangdong's support of GDE, which made a loss of HK\$18.5bn for the nine months to September 30, contrasts with the closure of Guangdong International Trust & Investment Corp (Gitic), the investment arm of the provincial government.

Gitic folded in October with US\$4.37bn of debts, sending shock waves through many foreign bankers who had lent on the assumption the government would honour all the debts of its investment arms.

Gitic's closure showed this was not the case and prompted many banks to rein in their China lending. The resultant credit crunch compounded cash flow problems at mainland entities. This appears to have played a part in the government's

decision to continue to support GDE.

Wang Qishan, vice-governor of Guangdong, said GDE merited support partly due to its role in Hong Kong (it has units listed on the territory's stock market) and because its balance sheet initially seemed stronger than that of Gitic. "But now today, we see the financial situation at GDE is in the same ballpark with Gitic," he said.

That financial situation was revealed to some 250 creditor representatives at a Hong Kong meeting yesterday.

Total liabilities of the GDE group exceeded total assets by HK\$13.3bn as at September 30, higher than bankers had expected.

Its financial disarray was further underlined by the government injection of HK\$246m which was required to help it meet ongoing business requirements and make interest payments of HK\$253m. GDE's own net operating cash flow was a mere HK\$25m.

Zhong Guang Chao, chairman of the GDE group, said:



Wang Qishan (centre), Guangdong vice-governor, addresses a meeting on GDE

"These financial results are truly sobering. However, this is an important step to get our house in order."

The government is further supporting GDE by agreeing to inject several infrastructure assets. Possible candidates include a water plant which supplies water to Hong Kong, power plants, toll roads and bridges. A debt restructuring proposal is scheduled to go to bankers next month.

Bankers have expressed scepticism about the

restructuring and queried the value of injecting more assets with Chinese currency cash flow when the problem is with meeting hard currency debt.

"Until all these asset injection plans are finalised, they won't have the cash flow to service debt. There are still a lot of question marks," said one banker with loans to GDE. Bankers were further disappointed by GDE's refusal to guarantee 100 per cent repayment.

Goldman Sachs, which is

advising Guangdong on its restructuring, stressed that the job was about more than simply "fixing a hole in the balance sheet".

Management changes and greater strategic discipline for a group whose activities span infrastructure, foods, manufacturing, travel, brewery and hotels will also be implemented.

GDE's losses are largely due to hefty provisions including HK\$11.78bn in write-offs for bad and doubtful debts.

Downgrade for five financial institutions

By James Harding

Standard & Poor's, the ratings agency, yesterday downgraded five of China's largest financial institutions in a sign of the declining international confidence in China's banks and financial services industry.

The ratings agency said it expected the domestic operating environment for Chinese financial institutions to become increasingly difficult as economic growth slowed.

S&P said the long-term outlook was negative for Bank of China, China Construction Bank, Industrial and Commercial Bank of China, Bank of Communications and China International Trust & Investment Corporation (Citic) and they were removed from CreditWatch Negative, where they were placed at the end of last year.

The foreign currency counterparty credit, certificate of deposit and debt ratings on all five were reduced.

The five institutions stand at the core of China's financial sector, including three of the big four state banks, one of the country's few growing quasi-commercial banks and the flagship international trust and investment company.

S&P outlined specific problems that limited each institution's ability to improve its credit rating.

The rating for Bank of China, historically China's state-owned foreign exchange bank, reflected strong government support offset by deteriorating domestic market conditions.

China Construction Bank, the state-owned bank which has taken the lead on mortgage financing, also had strong and continued government support, but there remained concerns on poor asset quality, earnings and inadequate capital ratios, the agency said.

Taiwan cautious on share sale tax cut

By Mure Dickie and Peter Montagnon in Taipei

Paul Chiu, Taiwan's finance minister, said yesterday no final decision had been made on a controversial proposal to cut the tax on share transactions. The plan has prompted a no-confidence motion against the premier, Vincent Siew.

In comments that suggested there could still be a rear-guard action by ministers against the cut, Mr Chiu told the FT a reduction was not inevitable even if legislators granted the cabinet the

power to adjust the tax.

"After two or three months the law might be passed," Mr Chiu said. "I would say it does not mean, necessarily, a cut in the tax."

Legislators will today vote on a motion of no-confidence against Mr Siew that was forced by opposition politicians after the premier appeared to bow to pressure under a 1997 constitutional amendment, appears doomed to fall given the ruling party's parliamentary majority.

The row has weakened public confidence in the gov-

ernment's ability to deal with slowing economic growth, but Mr Chiu said recently announced measures to boost bank profits and reduce non-performing loans would have a wide-ranging effect.

"The key part of our policy is to treat the banking problems as the core of all the problems," he said. "Once this core business is stabilised then there is no problem for other industries."

However, Mr Chiu took a relatively soft line on the need for bank mergers, which many analysts say are

urgently required to solve the overcrowded sector's problems. He stressed the strong capital base of Taiwan's banks - a sharp contrast with the weakness of counterparts in Japan and South Korea.

President Lee had earlier called for bank mergers and said the business tax paid by banks, recently cut from 5 to 2 per cent, might be scrapped. He waved aside reports of a rift with the premier and his economic ministers, saying talk of a constitutional crisis was a media creation.

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Indonesia forms new riot force

By Sander Thomas in Jakarta

Indonesia's military chief formed a new anti-riot force yesterday, just as his troops killed at least 10 people in an attempt to halt another round of communal clashes.

General Wiranto said the 3,300 officers from the army, police, navy, air force and intelligence agency would be rushed to riots across the archipelago, plagued by ethnic and religious violence in recent months.

The 10 people were killed as soldiers fired into fighting crowds on the island of Ambon, part of the Maluku island group. Gangs of Christians and Muslims attacked each other, and threw petrol bombs at the local mosque, the latest in a series of tit-for-tat fights that have left at least 150 dead and caused thousands to flee.

The attacks on Muslims in Ambon have yet to provoke Muslim attacks on Christians elsewhere in Indonesia. But migrant groups have recently clashed in Kalimantan; in East Timor hundreds of Bughese traders have

been leaving, fearing attacks from pro-independence groups.

Alexander Downer, Australia's foreign minister, said yesterday that President B.J. Habibie wanted to hear from the East Timorese people before June on whether or not they wished for independence.

Indonesia's parliament could then formalise autonomy or annul the 1976 annexation before the end of the year. The tight deadlines have raised fears that a rapid secession would spark civil war in the territory.

But Mr Downer said: "The Indonesians have given me a firm commitment they will not just walk out and leave East Timor in a state of chaos. If independence is chosen, Portugal, which still claims East Timor, and Indonesia resume talks at the United Nations on March 9."

Representatives of Irian Jaya have also demanded independence, raising concern that East Timor's secession may inspire other parts of Indonesia to follow suit.

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FINANCIAL TIMES
No FT, no comment.

Novartis fined for misreporting income in Japan

By Paul Abrahams in Tokyo

Novartis, the Swiss pharmaceuticals group, has been fined by the tax authorities for under-reporting its income in Japan. It becomes the latest in a number of domestic and foreign drug companies to have fallen foul of the Japanese tax administration for using excessive transfer pricing.

Transfer pricing involves parent companies overcharging subsidiaries in countries where the effective tax rate is high. This has the effect of minimising taxes, allowing the company to book the earnings in a low-tax nation, effectively cutting its tax charge.

The move is likely to alarm foreign drug companies, whose operations in Japan are usually highly profitable, but which tend to report low earnings.

The corporate tax rate at the national and local level in Japan is among the highest in the world at 46 per cent, although it is to be cut to 40 per cent as part of the government's efforts to stimulate the economy.

The effective tax charge is also high because the Japanese authorities allow very few deductions.

The government has been particularly keen in recent years to ensure it receives taxes due to it because corporate tax revenues in Japan have been hit by the recession. In December, for example, the corporate tax take fell 20 per cent year-on-year.

The Japanese subsidiary of Monsanto, the US life sciences group, was this year found to have avoided ¥1.5bn in taxable income between 1990 and 1993.

ate of Ciba which merged with Sandoz of Switzerland to become Novartis, is alleged to have under-reported its income by ¥8bn (\$67m) between 1990 and 1994, and the group has been fined ¥3.3bn (\$27.7m). The company refused to comment.

Roche, another Swiss drug group, has been accused on a number of occasions by the tax authorities of diverting profits to Switzerland. Last year, the tax office alleged the company had avoided ¥6bn in tax between 1992 and 1994. This is disputed by Nippon Roche, which has asked for clarification of the double tax treaty between Switzerland and Japan. Previously, it received a demand worth ¥5.8bn relating to 1993 and 1994, which was cut to ¥2.8bn.

The biggest case in recent years has been Yamanouchi, the Japanese drug group which, according to the authorities, failed to declare ¥54.1bn in income during the six years to March 1997. The group eventually had to pay ¥24.8bn in additional taxes, including a fine.

Its operations in Ireland, which has an extremely low tax rate for drugs manufacturers, were found to have overcharged the Japanese parent for raw materials used to make Gaster, its top-selling ulcer drug.

The Japanese subsidiary of Monsanto, the US life sciences group, was this year found to have avoided ¥1.5bn in taxable income between 1990 and 1993.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1990=100.

	UNITED STATES					JAPAN					GERMANY				
	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate
1988	272.5	-100.2	-108.4	1.1833	100.5	220.3	78.5	67.8	151.51	115.9	289.0	65.1	43.0	2.0739	86.6
1989	330.2	-99.3	-94.6	1.1017	104.8	246.6	74.7	60.1	151.87	110.8	327.9	68.8	54.7	2.0681	95.9
1990	362.0	-79.3	-72.1	1.2245	105.0	227.3	55.5	36.2	183.94	98.9	340.6	53.9	40.4	2.0537	100.0
1991	340.5	-53.5	-4.6	1.2391	96.5	248.4	79.2	59.2	166.44	108.4	343.0	51.7	-2.2	2.0480	99.2
1992	345.9	-65.2	-43.5	1.2957	96.5	256.4	93.2	83.5	164.06	113.6	345.1	51.7	-15.3	2.0187	102.1
1993	387.3	-99.7	-73.6	1.1705	99.5	300.1	117.9	110.8	130.31	136.5	321.7	30.1	-11.8	1.9837	106.1
1994	432.3	-127.0	-104.4	1.0857	97.6	324.9	121.3	110.0	120.99	147.0	352.7	36.4	-16.8	1.9198	106.4
1995	452.3	-122.8	-89.2	1.2928	91.8	331.8	102.8	87.7	124.93	154.4	382.6	42.5	-16.1	1.9716	114.9
1996	489.0	-135.9	-107.7	1.2526	96.6	320.1	67.4	53.9	136.24	134.0	403.4	50.3	-10.6	1.9844	108.9
1997	606.4	-160.5	-137.2	1.1309	104.4	361.8	88.2	83.3	136.84	126.1	454.3	58.7	-3.6	1.9584	103.9
1998	606.2	-205.6	-112.9	1.1229	105.5	333.9	109.4	108.1	146.69	118.2	483.9	65.2	-5.3	1.9778	104.1
1st qtr-1998	154.6	-48.2	-43.0	1.0874	105.1	89.0	27.4	26.6	136.32	121.2	121.2	15.9	-3.7	1.9727	102.7
2nd qtr-1998	151.4	-51.8	-41.4	1.1020	104.6	82.2	28.7	24.3	140.50	114.3	123.4	17.3	3.5	1.9756	103.7
3rd qtr-1998	148.8	-53.7	-54.8	1.1199	112.6	81.5	26.9	29.3	156.64	110.5	121.5	18.8	-3.1	1.9716	104.7
4th qtr-1998	148.8	-48.1	-1.1824	1.0656	105.6	80.4	28.9	27.8	141.24	127.0	117.8	15.3	-1.6	1.9662	105.4
February 1998	52.4	-15.8	n.a.	1.0892	106.4	29.8	10.5	11.2	137.00	123.4	40.4	5.7	-0.4	1.9748	102.7
March	53.4	-17.7	n.a.	1.0857	109.1	28.8	8.7	7.6	140.17	120.5	40.1	6.3	3.7	1.9835	102.5
April	51.3	-11.7	n.a.	1.1032	105.7	27.8	8.0	5.1	144.28	117.8	42.1	5.7	1.1	1.9816	103.0
May	49.9	-9.5	n.a.	1.1102	110.2	27.9	8.5	9.8	146.80	114.5	40.3	6.9	0.8	1.9657	104.1
June	50.4	-17.6	n.a.	1.1022	112.3	27.5	8.7	9.3	154.80	110.6	41.0	4.7	1.8	1.9754	104.1
July	49.8	-18.0	n.a.	1.0992	113.0	27.8	8.9	8.5	154.86	110.5	41.5	5.9	-0.3	1.9758	104.2
August	48.9	-18.9	n.a.	1.1028	114.8	25.8	8.9	10.0	158.70	107.4	40.3	5.0	-2.2	1.9724	104.7
September	49.1	-16.8	n.a.	1.1589	109.9	27.0	9.1	10.7	168.56	113.4	39.2	5.8	-1.0	1.9668	105.4
October	49.4	-15.4	n.a.	1.2021	105.4	27.4	10.0	10.1	145.38	124.7	38.8	5.5	-2.1	1.9660	105.6
November	50.2	-16.7	n.a.	1.1690	108.3	28.4	8.3	9.2	140.86	126.3	39.9	6.8	1.1	1.9660	105.2
December	49.2	-18.0	n.a.	1.1597	104.1	26.6	8.6	8.5	137.66	129.7	38.0	3.1	-0.5	1.9627	105.1
1998											241.6	15.3	-1.6	1.9662	105.4
FRANCE															
1988	149.5	-8.3	-3.6	7.0354	96.9	65.9	-7.0	-4.3	150.68	97.6	121.6	-2.4	-26.4	0.6843	105.4
1989	171.3	-10.6	-3.8	7.0189	96.0	99.6	-8.8	-8.4	150.92	98.5	137.6	-36.7	-34.9	0.6728	102.3
1990	178.7	-11.6	-7.6	6.8202	100.0	105.1	-7.3	-7.0	152.32	100.0	143.1	-26.2	-27.3	0.7150	100.0
1991	182.8	-9.8	-1.1	6.8435	98.3	106.3	-8.3	-15.2	151.21	98.6	148.4	-14.6	-12.0	0.7002	100.7
1992	188.3	0.4	3.0	6.8420	101.5	113.3	-6.5	-18.6	159.15	95.5	146.6	-17.7	-13.0	0.7700	89.0
1993	179.1	9.2	8.1	6.8281	105.0	137.5	17.2	8.3	183.87	80.4	156.9	-17.1	-13.8	0.7780	89.0
1994	197.1	7.4	5.4	6.5650	106.1	150.1	18.5	11.8	198.56	78.9	174.8	-14.3	-1.9	0.7736	89.2
1995	216.5	9.4	8.3	6.4460	109.2	198.9	33.5	22.6	210.64	69.3	187.7	-14.3	-4.1	0.8190	84.8
1996	226.7	12.8	16.0	6.4088	109.1	200.6	34.9	32.7	192.01	75.7	208.6	-16.3	-0.7	0.8028	86.3
1997	254.0	26.4	34.8	6.5825	105.6	208.2	27.1	32.3	192.40	76.3	248.8	-16.2	8.8		

IMMIGRATION DELAYS 'THREATEN UK'S REPUTATION AS INTERNATIONAL CENTRE FOR BUSINESS AND INVESTMENT'

Lawyers protest at visa processing chaos

By Deborah Hargreaves
in London

Law firms in the Immigration Law Practitioners' Association have sent a letter of protest to the UK government about the near-collapse in processing of visa and asylum claims.

"It makes us a laughing stock in the international business community," said Philip Barth, treasurer of the association and a partner at Mishcon de Reya, the law firm.

The chaos at Britain's

Immigration and Nationality Directorate in Croydon, south London, began late last year. It has left families and business executives stranded in the UK because they are unable to extend visas or work permits.

The problems stem from the introduction of a new computer system, which is not working. The directorate has also moved offices, temporarily displacing many files.

"It is worse than a third world country, my clients are absolutely amazed at the

chaos," said Julia Onslow-Cole, a leading immigration lawyer at Cameron McKenna, a London firm.

"It's a political not an administrative problem now," said Mr Barth. "There will be lasting damage from this. These problems carry the real danger of causing serious and long-lasting discredit to the UK as an international centre for business and investment."

Once a visa runs out, visitors to the UK have to obtain an extension or renewal from the Croydon immigration

directorate. This involves submitting a passport for scrutiny, which can become tied up in processing problems for many months. Executives are unable to travel without a passport or relevant visa. They must remain in Britain, or outside, until the papers are processed.

A Canadian woman representing a telecoms equipment manufacturer obtained a visa a year ago to market products in Britain, Scandinavia and northern Europe. She is based in the UK

but travels almost weekly. Her visa is due for renewal but she has been advised not to send in her passport because of the problems at Croydon. Mr Barth has given her a letter asking any immigration official at the airport to allow her back in but this means she must rely on the goodwill of immigration officers to do her job.

"They have moved 250,000 files from one office without labelling them," said Ms Onslow-Cole. "Some are in an underground car park in Croydon which staff refuse

to go into because of health and safety problems."

The government predicted some disruption from December to February while the computer system was updated. But lawyers say delays and redundancies - because the new system was expected to need fewer staff - have led to a complete breakdown. Lawyers estimate that there are more than 10,000 visa renewals awaiting processing. The Home Office said last month the problems were unlikely to be over before Easter.

N Ireland property shake-up aims to evict discrimination

The move is an attempt to stamp out the widespread 'don't sell to the other side' culture. **John Murray Brown** reports

It became illegal in Northern Ireland yesterday for a landowner or estate agent to refuse to sell property to someone of the "opposite" religion. This is one of the region's least known forms of discrimination, confined mainly to rural areas away from the main flashpoints of the "Troubles".

Ownership is intimately bound up with politics in these areas. The distinction is still made between the descendants of the native Catholics who originally occupied the land and the 16th century Protestant invaders who, with the backing of the British Crown, displaced them.

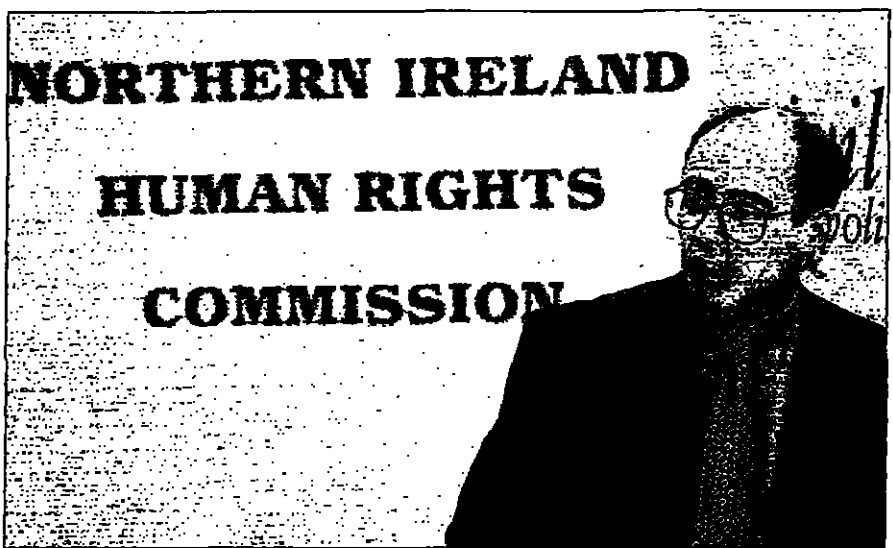
The strength of feeling became clear last month. John Dallat, an assembly member for the moderate nationalist Social Democratic and Labour party, issued a statement welcoming the reforms. "In rural areas everyone knows discrimination takes place," he said. "This law will consign

the 'don't sell to the other side' brigade to history."

"We were frankly surprised at the public response," says Paul Robinson, editor with a BBC radio programme in the region that inadvertently triggered a three-day debate on the subject, as angry callers called to detail their experiences of discrimination.

Not selling to "the other side" is often seen as a civic - almost a religious - duty. Sensitivities were sharpened during the Troubles, when some Protestant owners of isolated farms were targeted by the IRA. Some were even killed and their families forced to move.

"It's all wrapped up in the idea of Ireland's four green fields," explains Mr Robinson, referring to the four ancient provinces of Ireland: Munster, Leinster, Connaught and Ulster, which includes the modern Northern Ireland. The reference underlines the fact that there is a territorial as well



Prof Brian Dickson addresses human rights commission members during their first meeting. AP

as commercial element to much property dealing in Northern Ireland. "In Ireland, land ownership is more important than it would be in England. The actual soil becomes the workplace," Mr Robinson adds.

The latest reforms cover bars, clubs and the provision of financial services. But property is the most contentious area.

The practice is fairly discreet. Bertie Pollock, an auctioneer in Omagh, a border area in the west of the region, explains: "I would say to the bidder 'this is not going to work'. I would say it honestly. 'Your particular type is not going to get it'. But I'll not lead a Catholic up the garden path. The

comment from the seller would be 'we'd like to keep it right'. That's the expression they use."

But Mr Pollock believes sellers are motivated less by religious prejudice than by the more practical consideration of not wanting to fall out with neighbours by selling to someone from the opposite community.

The law also extends to letting and estate agents will be liable for "aiding and abetting" a discriminatory act. "The problem is we're often caught in the middle. We have someone who wants something but the other side doesn't want to sell it," says Colin Coyle, who runs a practice in Strabane, another border area.

Human rights unit launched

The Northern Ireland Human Rights Commission met for the first time yesterday to begin preparing a bill of rights for the region. The UK government pledged to form the commission, and promote a bill of rights, as part of the April 1998 peace agreement. It will be headed by Professor Eric Dickson, a University of Ulster law professor. The 10 part-time members are drawn equally from the region's majority Protestant and minority Roman Catholic communities. They include lawyers, business people, a Methodist minister and a trade unionist.

Some members of the region's Special Advisory Commission on Human Rights are understood to have had misgivings about interfering in such a private area when the government asked for a review. But Sir Robert says private companies made exactly the same complaints about the original employment provisions - that they should be free to hire whom they choose.

The reforms will only affect sales that are advertised. Sir Robert says the test of the legislation will be whether vendors resort to private sales, beyond the remit of the law. The higher prices available using a public sale, he believes, should discourage that.

NEWS DIGEST

HEATHROW AIRPORT

Passenger aircraft pass within 30m near London

A Boeing 737 heading for London's Heathrow airport came within 30m of a Gulfstream IV over the east London suburb of Chigwell early on Friday morning, it was disclosed yesterday. The two passenger planes were flying at about 12,000ft. The Boeing was waiting for clearance to land at Heathrow while the Gulfstream was heading for Farnborough, to the south of Heathrow. An air traffic controller is thought to have ordered the Gulfstream to descend to 12,000ft because he mistakenly thought the airspace was empty. The Civil Aviation Authority said an air traffic controller at the West Drayton centre near Heathrow had been suspended while he made a report on the incident. This is normal practice. The authority refused to name the Boeing's airline around 40 possible near-miss incidents reported every year in Britain and about 80 per cent of them are found to involve no risk, it said.

NATIONAL GALLERY

Checks made for looted works

London's National Gallery is to investigate the origin of 120 paintings that came into its collection between 1933 and 1945 to ensure none were looted by the Nazis. There is no suggestion any of the works has a disputed ownership but the UK government has asked all national museums and galleries to check. The National Museums Directors' Conference set up a committee last June to consider the theft of works of art during the second world war. The National Gallery is the first UK institution to produce a list requiring further examination. Anthony Thorncroft, London

FOOD POLICY

Royal rebuff for ministers

Prince Charles yesterday delivered another embarrassing rebuff to the government's food policy when he tucked into a "delicious" and illegal hunk of beef-on-the-bone. The Prince was joined in the illicit lunch by Alun Michael, chief minister for Wales. The ban on selling beef on the bone was introduced in 1997 during the BSE - "mad cow" disease - crisis. Prince Charles has no qualms about flouting government strictures on food safety and is an enthusiast of frowned-upon products such as unpasteurised cheese. He caused discomfort to the government last month by warning on his Royal website that he did not approve of genetically modified food.

He told an audience of farmers, butchers and civic dignitaries in Wales yesterday: "I am only sorry that so many of you have had to wait in here, building up an enormous appetite whilst having to look at this huge hunk of roast beef. I am sorry that I got there before you did. Shortly, you will be able to taste it like I did. It's absolutely delicious." The agriculture minister said later: "Providing beef on the bone is illegal - eating it is not."

The government yesterday said 39 people had died of new variant Creutzfeldt-Jakob disease, the brain disease linked to BSE, by January 31. That is four more than the death toll to the end of December. The government said one person died of the disease in January and three deaths in 1998 had been re-diagnosed as nvCJD, bringing the year's total to 15. There were 10 deaths in 1997 and 10 in 1996. George Parker, London

MANUFACTURING

Survey show signs of recovery

Signs of a recovery in UK manufacturing and strong growth in consumer borrowing have dampened hopes of another cut in interest rates this week. The latest UK purchasing managers' index, published yesterday, revealed a modest rebound this month from January, reflecting increased domestic demand for consumer goods. Manufacturing output, new orders, employment and prices declined, said the Chartered Institute of Purchasing and Supply. But the overall rate of contraction slowed markedly. The survey of more than 300 manufacturing companies pointed to an improvement in domestic demand and export orders. The overall index increased from a revised 44 to 45.5 in February. A run-down in inventories kept it below the break even level of 50 but expectations grew that the worst may be over. Melanie Carroll, London

PRIVATE MEDICAL CARE

Insurers in competition dispute

Norwich Union, Britain's third biggest health insurer, is registering a complaint of anti-competitive practices against Bupa, the largest insurer and most extensive private hospital chain, with the Office of Fair Trading. Norwich Union also cut Bupa's hospitals out of a health insurance product it launched yesterday, arguing that its hospitals were "too expensive". The request to the OFT to revive a past inquiry into Bupa lays bare an angry dispute between it and the rest of the industry. Bupa Hospitals has been seeking a 7.5 to 8 per cent increase in charges for services to other insurers, while Bupa's insurance business has demanded other private hospitals increase their charges to Bupa members by as little as possible. Nicholas Timmins, London

THE EURO HAGUE'S ALLIES AWARE THAT KENNETH CLARKE STILL WANTS TO LEAD PARTY

Opposition leader may face coup

challenge would fail and that Mr Clarke is increasingly viewed by many party members as "a traitor".

Mr Hague believes Mr Clarke made a serious error last week by holding private talks with Gordon Brown, chancellor of the exchequer, on euro strategy.

Michael Heseltine, the former deputy prime minister, held private talks with Tony Blair, the prime minister. Both later praised Mr Blair's approach to Euro.

Mr Clarke's allies are watching the outcome of June's elections to the European parliament, to gauge the success of rebel MEPs who are standing as pro-European Conservatives. If the breakaway party significantly eroded support for official Conservatives - damaging Mr Hague's authority - it could pave the way for a challenge.

Meanwhile, a new anti-euro group launched yesterday to try to thwart the government's plan to hold a referendum on UK membership of the euro shortly after the next national elections. Lord Owen, former Labour foreign secretary and one of the founders of New Europe, said he believed people would reject the euro in a referendum. But he added: "It would be fair to say we would like to influence opinion so that no government called a referendum. By and large governments do not call referendums unless they think they are going to win them."

New Europe's statement says it does not want to rule out supporting membership, but argues "we cannot foresee a change in circumstances that would persuade of the case for joining".

The group is strongly in favour of British membership of the European Union.

CONTRACTS & TENDERS

ETBA Finance

ECONOMIC & FINANCIAL SERVICES S.A.

INVITATION FOR EXPRESSIONS OF INTEREST IN PURCHASING THE ASSETS OF ELEUSIS BAUXITE MINES MINING, INDUSTRIAL AND SHIPPING S.A. (ELBAUMIN S.A.) NOW IN SPECIAL LIQUIDATION

ETBA FINANCE ECONOMIC & FINANCIAL SERVICES S.A., established in Athens (1 Eratosthenous St.), as special liquidator of the above company, by Decision No. 8397/1998 as amended by Decision No. 978/1999 of the Athens Court of Appeal, by which the company has been placed in special liquidation within the framework of article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991 as in force today.

INVITES

interested parties to express their interest in purchasing the assets of ELEUSIS BAUXITE MINES MINING, INDUSTRIAL AND SHIPPING S.A. (ELBAUMIN S.A.) now in special liquidation, by submitting within twenty (20) days from today, a written, non-binding expression of interest.

Summary data on the company under liquidation

The Company was established in 1951 and is engaged mainly in mining and marketing bauxite and also in mining, processing and marketing manganese ores. The Company's bauxite mines are located in regions of the prefectures of Phthiotis, Euboea, Kymi Evvias and Phocis and the installations for processing and loading bauxite are located in the regions of Aghia Marina in Phthiotis and Itea in Phocis, while the manganese mines and their processing installations are located in the prefecture of Drama.

The Company also owns ferro-nickel and magnesite mines in Euboea as well as metallurgical and refractory chromite mines in the prefecture of Larissa and Kozani. Its head office is in Kalithea, at 104 Evangelistrias Street.

For purchasing the assets of the above company in liquidation, prospective buyers may submit:

Either an offer for buying the total assets,

or an individual offer for buying one or more of the functional entities listed below.

With regard to the fifth Entity, which includes non-functional elements of the Company's assets, it is to be noted that there is the possibility of submitting an offer for separate items of this entity in accordance with para. 11 of article 46a of Law 1892/1990, supplemented by article 53 of Law 2224/1994.

- First Entity**
Concerns bauxite exploitation with the centre of current activity in the prefectures of Phthiotis and Euboea.
- Second Entity**
Concerns the exploitation of manganese ores in the Drama region.
- Third Entity**
Concerns the exploitation of chromite with the centre of activities at Eretria Pharsalos.
- Fourth Entity**
Concerns the exploitation of ferro-nickel in the area of Psachna Evvias.
- Fifth Entity**
Includes non-functional elements of the Company's assets, among which are land areas on the island of Milos, in the regions of Mandra, Eleusis, Megara, Kymi, Chryssou Phokidos, Boeotia and Rodani Kozanis, scrap metal, scrap machinery, etc.
- Sixth Entity**
Magnesite mining concessions in Euboea.

The precise content of the above entities will be contained in the Offering Memorandum and in the relative call for tenders which will follow.

Other Data on the Tender

- Prospective buyers, after signing a confidentiality agreement, may receive the Offering Memorandum from the offices of the liquidating company, within the time limits provided by law. They will also have access to any other information they may request and be able to visit the premises of the Company in liquidation.
- The Offering Memorandum drafted by the liquidator will contain a detailed description of the assets for sale and any other supplementary information that may be useful to the prospective buyer.
- The Call for Tenders will be published within the legal time limits and in the same newspapers in which the present invitation has appeared.

For further information, interested parties may apply to
Mr. Constantine Georgis at ETBA FINANCE S.A.,
1 Eratosthenous & Vas Constantinou Sts.,
4th Floor, Athens 115 35, Greece
Tel. (301) 7560210, 7560278 and Fax (301) 7560864

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LEGAL NOTICE

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK. NOTICE OF MARCH 22, 1999 AS LAST DAY FOR FILING PROOFS OF CLAIM.

CHRISTIE & CO SURVEYORS, VALUERS & AGENTS

LANCASHIRE: DETACHED HOTEL, 46 en suite letting bedrooms, Planning consent for further 14 bedrooms. GLOUCESTERSHIRE: 15th CENTURY GUEST HOUSE, COTSWOLDS, 9 individual bedrooms with 4-poster beds.

CONTRACTS & TENDERS

Office of the Director of Telecommunications Regulation

COMPETITION FOR THE AWARD OF 8 LICENCES TO USE FIXED WIRELESS POINT TO MULTI-POINT ACCESS (FWPMA) TECHNOLOGY

The Director of Telecommunications Regulation in Ireland invites applications for licences for the use of FWPMA technology to provide telecommunications services in Ireland.

Ireland is amongst the most rapidly growing economies in the EU and this is forecasted to continue into the foreseeable future.

A copy of the tender documentation is available, on payment of a non-refundable fee of IRE£5,000, from Ms. Joan Phelan, Office of the Director of Telecommunications Regulation.

A summary information memorandum is also available on request or can be viewed on the official website of the Office of the Director of Telecommunications Regulation.

BUSINESS SERVICES

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MANAGEMENT & TECHNOLOGY

MANAGEMENT CORPORATE HEADQUARTERS

Uneasy lies the company head

Tony Jackson on a report that sees HQ having to keep pace with changes in the outside world

AThe nature of the corporate headquarters is something of a hot topic these days. In part, this is a natural result of all those mega-mergers. Where should the combined head office be? Whom should it contain? Should it be like the old HQ of company A, or company B, or neither?

But there is also underlying uncertainty about what the head office is for. Throughout corporate history, there has been natural tension between the desire to centralise and to decentralise. And with the rise of networked technology, the number of functions that can be handled either way has risen sharply.

Not only is the purpose of head office unclear, so is its effectiveness. According to a report on head office design, not a single company among those surveyed claimed to be able to measure systematically the value and effectiveness of what head office did.

This is a rather startling finding. According to the study, some executives argued that the issue was too complex and political to be worthwhile. Commonsense might also suggest that if the company is doing well overall, head office is doing its job.

But as the report points out, that does not logically follow. It could be that the business units are performing well in spite of head office meddling.

What conclusions can be drawn on how best to design an HQ? The Conference Board's report surveyed a total of 89 large companies in the US, Europe and Asia. It also reviewed the management literature on the topic. Some of the findings are unremarkable; others are a surprise.

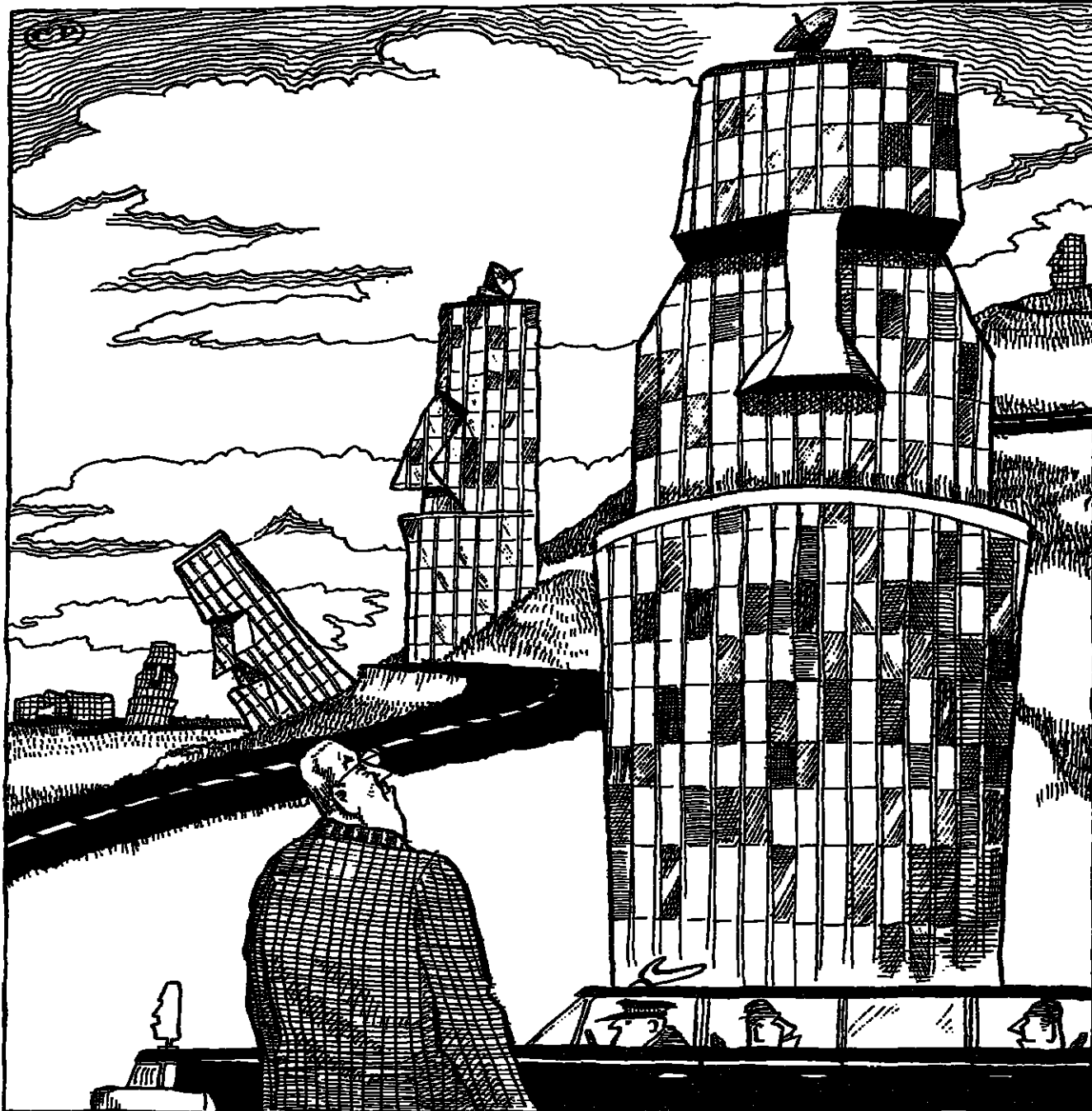
First, 85 per cent of the companies surveyed had reorganised their head offices at least once in the 1990s. The main reason given was the need for greater speed, presumably as a result of increased competition.

One result seemed to be a degree of complacency. Companies were asked how good their head office was at adding value, compared to the competition. For instance, how good was it at providing leadership? Above average, according to 87 per cent of the sample. And this was from a group of companies that had no objective means of assessing head office performance.

However, the report makes a stab at objective measures of its own. First, it ranked the companies by how well they were managed, using two criteria: their return on assets, and their credit rating with Standard & Poor's.

Well-managed companies, it appears, displayed certain common characteristics. First, the head office was small: 2 per cent or less of total group headcount. At ABB, the Swiss-Swedish engineering group and one of five companies the report analyses in detail, the aim is for head office expenses not to exceed 1 per cent of the corporate total.

There were variations within this. Financial service companies



were more likely to have more than 2 per cent of personnel at head office. Royal Bank of Canada has a corporate staff of 5,000, while the much larger Shell has a corporate centre numbering just 150. Perhaps surprisingly, North American companies were more likely to have big head offices, compared with European ones.

Second, all well-managed companies had reorganised their HQs significantly in the 1990s. Certain functions had been strengthened: business development, procurement, and the exchange of knowledge and best practice.

And the less well-managed companies? Again, they tended to have reorganised their head offices. But they were more likely to have done so only on the arrival of a new chief executive. Their main motive was negative: to make the corporate culture less bureaucratic and inflexible.

The report does not present an ideal model to which all head offices should conform. Instead, it makes a fundamental point: that the nature of the head office evolves through the life cycle of the company.

Drawing on work by Larry Greiner, a US academic, it posits

six stages of evolution. First is the start-up, where the company is run by the founder and head office does not exist. Then comes the stage in which the company is run tightly by a leader, backed by a small central team.

And so to stage six, a kind of virtual corporation in which head office represents a small and flexible elite. Each of the earlier stages ends in crisis: stage one

Royal Bank of Canada has a corporate staff of 5,000, while the much larger Shell has a corporate centre numbering just 150

when professional management is needed, stage two when top-down control proves too restrictive and so forth.

The report raises one contentious issue which it does not claim to resolve. This is the two-way pull between centralising and decentralising tendencies. On the one hand is a group of forces calling for greater strategic direction from the centre. On the other is the need to stick close to the customer. That, and

the use of information technology, points to a more lateral, team-based organisation, with decision-making being pushed downwards.

As the report comments, many managers find the latter idea hard to accept. Their instinct is towards strong central authority and defined corporate purpose.

Perhaps it need not be that way. Bridget Skelton of PA Con-

remarks, consider the advent of the euro. Companies may now give a lot of autonomy to their German or Spanish operations because their products are priced in local currencies.

Suppose, though, that the euro brings the pricing transparency and consistency we are promised. Will companies then take pricing policies back to the centre?

Some will, presumably, and some will not. Either way, some will get it wrong, and have to backtrack. As the report puts it, headquarters design is entering a new period: and one of its main characteristics will need to be the capacity to change as fast as the outside world does.

Organizing for Global Competitiveness: The Corporate Headquarters Design. 66 pages, price \$30 to Conference Board members, \$120 to non-members. For copies, phone US 212 339 0345, fax 212 980 7014, or e-mail orders@conference-board.org.

The Conference Board is organising senior executive seminars on the report in London, Stockholm, Frankfurt and Paris from March 5-17; e-mail brussels@conference-board.org.



INFORMATION TECHNOLOGY BRIEFS

Palm Pilot keeps an advance in hand

3Com has launched the latest models in its family of Palm Pilot personal organisers. The company hopes these latest additions - the Palm V, right, and Palm Iix - will ensure continued success.

New features in the Palm V include a synchronisation cradle that automatically recharges the battery. The Palm Iix is designed for use in corporate environments and provides enhanced storage capacity and durability.

Both models feature advanced liquid crystal display screens, which 3Com says improve contrast and clarity. Recommended prices for the Palm V and Palm Iix are \$449 and \$369 respectively.

The hand-held computer market is experiencing intense competition. Devices using Microsoft's CE operating system have made in-roads into a market dominated by Palm Pilot and Psion.

www.3com.com



Recharges itself: the Palm V is a weapon in 3Com's handy armoury

Semiconductor and on the MediaGX highly integrated processor from its Cyrix subsidiary, will work much like a DECT cordless telephone, linked by wireless to its base station transceiver connected to any telephone line.

It will offer a 10in LCD touchscreen to surf the internet, to read and to send e-mail or to chat online, without the need for a PC or a television.

Cyrix has made specifications of its prototype WebPAD available to computer manufacturers by means of a no-fee licence.

www.cyrix.com

WebPAD allows internet access

Cyrix, the US chip group, has developed WebPAD, a new hand-held unit to give access to the internet, writes Christophe Jakubyszyn.

The WebPAD, based on technologies from National

PCs boast cool feature

Siemens Computer Systems has launched new PCs for the European business computer market. The new four-model Scenic series is built around custom-designed Siemens motherboards.

These feature a number of new functions including system monitoring, internal USB port for chipcard readers and capabilities to support the next generation of Pentium III processors up to speeds of 500MHz.

Thermal management is also a new feature: a multi-level management system based on a new Siemens microcontroller and a single internal cooling fan. This regulates processor and power supply temperature using a special hood to direct airflow as required, removing the need for separate processor and power supply fans.

In addition, optional insulation on the hard disk unit and insulating mat for the front panel make the Scenic 600 and 800 models almost silent.

www.siemens.co.uk/cs

Guard against misuse and abuse

Alerts, a powerful weapon against fraudulent or unauthorised use of corporate computer systems, will be launched worldwide on Friday by Categoric, the Anglo-American software company.

The software package sits on existing IT systems and can be tailored to monitor the risks highlighted by an organisation, writes Eric Russell.

It analyses the information moving in and out of a computer and compares it with a predetermined set of rules. Any operation deemed illegal is notified automatically by e-mail, mobile

telephone, pager, fax or web site.

Categoric, previously known as Compulogic, claims Alerts is the first stand-alone, business-wide detect and alert system.

The software can be incorporated into most business data systems and can access popular personal office tools such as Microsoft Word and Excel, relational databases and data warehouses.

In banking, for example, Alerts could monitor movements between trading accounts over a certain sum, check totals over a given period of time, or report transfers to unauthorised accounts.

www.categoric.com

BT to sell e-mail phone

British Telecommunications is to

start selling the first UK e-mail phone, the Easicom 1000. Largely inspired by the last generation of French Mintel, it will allow anyone to send and receive e-mail, send faxes and go e-shopping.

Easicom 1000 will not offer world wide web access, but it will allow travel reservations, home banking operations, and the ordering of books and CDs through specific outlets.

The cost of sending an e-mail will be about 20p, with offline e-mail composing and reading. With this basic internet device BT aims to reach the UK household that either will never buy a PC or wants another e-mail access in the house.

www.bt.com

Christopher Price

Tim Jackson's column resumes next week.



O'Neill to head Molson's North American brewing

Molson, Canada's largest brewing company, has gone outside the industry to appoint Daniel J. O'Neill executive vice-president and chief operating officer of its North American brewing division.

O'Neill, 47, was previously an executive vice-president at H.J. Heinz, the US food group, and served as president and chief executive of its Star-Ket Foods division, the leading US canned tuna company.

His appointment comes as Molson, the oldest beer maker in the country, is struggling to reverse a decade of declining profits and shrinking market share. Its sales have been notably stagnant in the US, where its Canadian rival Labatt brewing has recently surpassed Molson in sales.

James Arnett, president and chief executive of Molson, said O'Neill had a strong track record in the food and consumer packaged goods businesses and "a recognised talent for increasing productivity and profits while growing established brand names".

He will have plenty of challenges ahead. Molson's share of the Canadian market has also been declining and it has lost customers both to Labatt and to an array of specialty brewers that have popped up across the country.

The company has ended unsuccessful efforts to diversify into retailing and other businesses, and recently recommitted itself to the brewing industry by spending C\$1bn (\$600m) buying back the 50 per cent of Molson Breweries that was owned by Foster's of Australia.

Speculation is also mounting that Molson might sell the loss-making Montreal Canadiens hockey franchise, the most famous sports team in Canada.

The company last year abandoned its sponsorship of Hickey Night in Canada, the country's most-watched hockey broadcast. Labatt quickly moved in to snap up the deal.

Edward Alden, Toronto

Wissmann joins Washington firm

Mathias Wissmann, the treasurer of Germany's CDU opposition party and a former transport minister, has become a partner of the Washington law firm of Wilmer, Cutler & Pickering, in one of the most dramatic attempts yet by US lawyers to export their regulatory expertise to Europe.

The firm is currently best known in Europe for its role in representing the Swiss banks when they were sued in the US over their alleged confiscation of assets belonging to Holocaust survivors. It is now working for several German companies being sued over their use of slave labour during the second world war.

It hopes that Wissmann, 49, will add extra clout to its network of offices in Europe, which already includes practices in London, Brussels and Berlin.

Wissmann has been a member of the German federal parliament since 1976, but practised law until he became a minister six years ago. As a minister he had to work on several issues that could be vital to regulatory lawyers, including the liberalisation of truck transport, and the partial privatisation of Lufthansa, the German airline.

Senior lawyers at Wilmer Cutler make it clear they believe Europe could be a big market for them, pointing to the lead that Brussels is already taking in privacy issues, and to the difficulty some US mergers have had in gaining EU clearance. Several US firms have already established significant mergers and acquisitions practices in Europe, but Wilmer Cutler hopes to establish itself "at the intersection of business and policy".

John Authers, New York

Changes at OM Gruppen

Lars Bredin, president of the Stockholm stock exchange, is to stand down as part of a management reshuffle by OM Gruppen, the company that operates the equity and derivatives exchanges in the Swedish capital.

Bredin, 62, will in future undertake special assignments for OM's group management. He will be succeeded by Carl Johan Höglom, 41, currently executive vice-president of the bourse.

Bengt Ryden, chairman of the stock exchange, said there was nothing controversial about the changeover - adding that Bredin had signalled his intention to retire some time ago. OM Gruppen, meanwhile, said

it was creating a new fixed income exchange by merging Stockholm's bond exchange and its fixed income activities.

Simon Nathanson, 38, has been named president of the new OM Fixed Income Exchange.

OM has become the largest exchange operator in the Nordic region, forging equity trading alliances between Stockholm and Copenhagen and derivatives tie-ups with Helsinki and Oslo.

Tim Burt, Stockholm

New career for Honegger at UBS

Has UBS, Europe's biggest bank, found its next chairman? The appointment to the UBS board of Erich Honegger, a Swiss politician and head of finance for the Canton of Zurich, has raised eyebrows in Zurich, Switzerland's financial capital.

Honegger, 52, whose father was a well-known Swiss politician, is a leading figure in Zurich's FDP, the centre-right party of big business. His appointment is a surprise not only because of his lack of business experience, but also because his party has traditionally been associated more closely with Credit Suisse, UBS's main political rival.

Honegger, who retires in May after 20 years in cantonal politics, is the first new director since UBS's merger with the Basle-based Swiss Bank Corporation last summer. He will be the youngest director and also one of the best-connected.

He will shortly become chairman of the Neue Zürcher Zeitung, Switzerland's most respected financial newspaper, and SAirGroup, parent of the country's national airline.

Despite UBS's position as Europe's biggest bank, its list of outside directors is far less impressive than that of rival Credit Suisse. They are all Swiss and UBS now intends to recruit some non-Swiss directors.

However, the internationalisation of the UBS boardroom was delayed by last October's abrupt departure of Mathis Caballavetta, its chairman, who was ousted following heavy losses in global equity derivatives and hedge fund investments.

After a fruitless four-month search for a successor, Alex Krauer, 57, a UBS vice-chairman and chairman of Novartis, the Swiss biotechnology group, was persuaded to accept the job until early 2002. By then he should have groomed a successor.

Marcel Ospel, 49, UBS's chief executive, could be a contender. Alternatively, UBS may have recruited an international figure.

William Hall, Zurich

Hoiness leaves Storebrand

Storebrand, Norway's leading insurer, has announced that Paul Hoiness has decided to resign immediately as head of life insurance, its largest business, following a disagreement with management over a reorganisation of his area.

Storebrand revealed plans last week to split the private financial services (PFS) market within its life insurance business into two areas: product and distribution, effective immediately. Hoiness, 37, had been working with Storebrand for four years. Espen Klitzing, 35, will leave his post as executive vice-president of business development to replace Hoiness and assume responsibilities for the product arm of PFS. Kai Henriksen, 42, will take over PFS distribution, and continue his current position as president of the company's private banking unit, Storebrand Bank.

Both Klitzing and Henriksen will join as new members of Storebrand's executive team. The shake-up comes in the same week as Storebrand announced plans to create the leading Nordic property and casualty insurance company together with Skandia, a Swedish insurer. The two companies aim to create a Stockholm-based company with SKR50.8bn (\$8.2bn) in total assets with a 19 per cent share of the total P&C insurance market in the Nordic area.

Knut Francke, president of Storebrand's casualty insurance unit, will head the new P&C company's private division in Oslo, while Hans-Erik Anderson of Skandia will lead the industry division from Stockholm.

Valens Sköld, Oslo

Fukuda to Gold Council

The World Gold Council has appointed Haruka Fukuda its new chief executive officer.

Fukuda, 52, was until recently vice-chairman of Nikko Europe and a member of the Council of the Nikko Research Centre of Japan. She succeeds Chick Hood. "She will bring a fresh approach to the council's leadership," said John Willson, vice-chairman of the organisation which promotes the use of the metal internationally.

THE ARTS



The work that brought Bacon fame overnight: 'Three Studies for Figures at the Base of a Crucifixion', 1944

Draughtsman comes out of the closet

Much excitement has been generated by the drawings Francis Bacon left behind but never acknowledged, writes William Packer

Francis Bacon a draughtsman? Who would have thought it? The discovery of a great many drawings among the mass of material and detritus that Francis Bacon left behind in his studio at his death in 1992 has generated a certain amount of excitement among Baconians. For it was always understood - and Bacon himself was always at pains to make sure it was understood - that he never drew. "I often think I should [work from sketches and drawings], but I don't," was his answer to the critic David Sylvester in 1962. "It's not very helpful for my kind of painting." Whom, then, was he deceiving: the public or himself?

But it is hard to see what all the fuss is about. Leaving aside the view of those who take it as self-evident that he couldn't draw in any case, it all depends upon what is meant by drawing. There is the objective study directly from life or nature for purposes of information and understanding; there is the sketch or pro-

posal for the larger work, more or less finished in itself, testing and resolving problems of composition and effect; and there is the general loying with ideas, sometimes hardly more than doodling, to see what chance or the subconscious might throw up. Add to that the long-established convention of regarding anything worked on paper as a drawing, and the question grows ever more tangled. Draw in the paint, draw with the pencil, our art-school tutors used to say, long ago.

But then Bacon was never at an art school himself and had no formal training of any kind. Few of his early works survive, and the transition from interior designer, as he was for a while as a young man, to mature artist remains obscure - though what has come to light suggests a more sophisticated painter than was once supposed; and who knows what help he may have had from his artist friends. Whatever the actual case, it was the

small triptych of 1944, "Three Studies for Figures at the Base of a Crucifixion", that caused him to wake one morning, at the age of 25, to find himself famous.

To look at this quite remarkable work, in the new display of seven of his earlier paintings dating from 1944 to 1963, it is hard to

image was and would remain the figure, it was the academic disciplines of the life room that were so conspicuously absent from his experience. It was that objective study, perhaps, based upon direct observation and analysis, that he meant by the drawing he always said he didn't do, that wasn't

insistent, with all his talk of accident and chance, upon the importance and value of sudden and unexpected events in the course of his pictures' execution. And he doubtless feared that owning up to making sketches might have lessened the force of such talk.

Sylvester goes on to confess, somewhat wryly, that in all the long series of conversations, begun in 1962, that he had had with Bacon, "I courteously refrained from mentioning a series of small pencil-sketches for paintings which I had seen in the endpapers of his copy of a paperback edition of poems by T.S. Eliot. However, I had been glibly enough not to have realised that these were but the tip of an iceberg."

The Tate is now showing the works on paper by Bacon which it has lately acquired. The period they cover is roughly consonant with that of the paintings in the next room - all but one, a "Figure in a landscape" of 1952, dating from the late 1950s and early

'60s, and the bulk of them coming from two spiral-bound sketchbooks filled between 1957 and 1961.

It is manifestly working material, much of it scrappy, mucky, often tatty in its present state, made to be used, thought about and then discarded. One or two of the drawings are taken a little further, all but small paintings in themselves, but most are mere fragments and suggestions made variously in Biro, pencil and oil paint, of the fleeting idea and image. A number of them relate directly to known paintings, but most do not. And why should they? All in all, they constitute a fascinating and valuable find, for the truer insight they afford into the mind and processes of the artist.

Francis Bacon - Works on Paper and Paintings: New Displays 1999, The Tate Gallery, Millbank, London SW1, until May 2. New Displays sponsored since 1980 by British Petroleum.

It is manifestly working material, much of it scrappy, tatty in its present state, made to be used, thought about and then discarded

"very helpful" to him. Working close to an artist as sophisticated as Sutherland, who was steeped in just such academic discipline yet moving, through the 1940s, into an expressive freedom beyond it, he was readily persuaded that it didn't matter.

Bacon always jealously guarded his expressive freedom, to improvise and react spontaneously in his work. He was, so Sylvester tells us, "extremely

OPERA IN PARMA VERDI'S 'LA BATTAGLIA DI LEGNANO'

Risorgimento sentiments resurrected

It is not unusual to go into a production of a rarely performed opera and emerge understanding why the work gets so little attention. While this might have been the case with Verdi's *La battaglia di Legnano* at Parma, the audience in this north Italian city can at least boast that the work's political undercurrent is as fresh today as it was when Verdi composed the opera.

To avoid censorship, Verdi set the opera in the 12th century, when Milan and other Lombard cities formed the Lombard League and finally pushed the invading Germanic hordes of Frederick Barbarossa back over the Alps. The turning-point in this campaign was the battle that took place at Legnano, a small town north of Milan.

In the late 1840s, when the opera was written, Milan and much of northern Italy was still under Austrian rule. Followers of the Risorgimento movement, Verdi included, wished to unite

the Italian peninsula under a single independent state, and understood well that their success depended on a strong sense of national unity. The story of how Milan and other bickering cities in Lombardy united against a common enemy was therefore highly suitable for the time, with Italy still made up of independent kingdoms.

Although today there is no need for Italy to fight off a foreign military power, the country's national unity has been shaken by calls for independence in the industrialised north, tired both of Rome's interference and having to share out its wealth with a backward and impoverished south. One is therefore left wondering whether this staging of *La battaglia di Legnano* was supposed to fire nationalist feelings for a united Italian state or for an independent northern republic. Either way, it seems unlikely that the opera was a casual choice for the manage-

ment at Parma's Teatro Regio. It came as somewhat of a disappointment, therefore, that a production with such a colourful context should fail to shine overall. Bound within a score that has more than its fair share of percussion and brass, the Emilia Romagna Symphony Orchestra made the most of the work's rare contemplative moments under the precise conducting of its new French music director, Patrick Fournillier. While there were interludes of high pathos during the chorus scenes, particularly in Act 3 when Arrigo is elected as one of the Knights of Death before going into battle on a suicide mission, wind and brass instruments sometimes broke through the strings in a jarring way.

Neither Cesare Catani's Arrigo, nor Albergo Gazale as Rolando, managed to display singing that was more than adequate. This allowed Fiorenza Cedolins to take centre-stage as the only voice

worthy of note in the entire cast. Although Cedolins fell short in some of the fast-moving virtuoso passages required of her role as Lida, the expressive range of her voice was a joy to hear, particularly in the lengthy high-pitched passages, where her voice retained its control and took on a rare glass-like quality.

The entire production would have lost much of its allure, had it not been for Carlo Savi's ingenious sets composed of high stone towers, which were assembled to form interior as well as exterior scenes. Savi's dramatically romantic use of dry ice, both on stage and as clouds scudding past a moonlit sky, set the tone for the production's visual design. There was only one drawback: the time needed to wheel the bulky towers into position made the scene changes far too long.



Fiorenza Cedolins as Lida: the expressive range of her voice was a joy

MUSIC IN NEW YORK

Played for the record

When major record labels bother to make a new orchestral recording these days, chances are that it's as a "live" performance - or rather the recorded highlights from several live performances, spliced together and digitally edited.

Last weekend, the New York Philharmonic played Beethoven's Piano Concerto No. 4 and Liszt's Dante Symphony while simultaneously cutting a pair of records for Teldec. The venue was the acoustically stuffy Avery Fisher Hall, which forces orchestras to "overplay". The Philharmonic thus over-compensates with a bullied, combative sound. Not what anyone would hope to hear on a CD.

It's no secret that recordings are cheaper if done live, and there is the added chance of heightened spontaneity which comes when musicians on stage communicate with several thousand enraptured fans. So live recording is becoming the norm. Yet when there's no audience present an orchestra can play more lightly, more airily if they want, unburdened with the work of projecting to the back of the hall.

In the Beethoven, French-born, American-based Hélène Grimaud was the pianist, and what more could we have asked for: a superlative technique; a strong and intelligently used left hand; effective pedaling that kept her tone warm, while the layers and counterpoint remained clear; and most importantly, she unfailingly delivered original, inflected conceptions of the music. Sometimes she was maddening, for idiosyncratic runs up the keyboard in the third movement, but hers is not a generalised interpretative style. It would be easy to argue that she stands, along with Kissen and Andrusen, at the top of the under-30s pianists.

The orchestra sounded much less splendid than Grimaud, although Carter Brey's supple cello solos in the third movement blended handsomely. The NYPO has never lacked for soloist-calibre section principals, but corralling the whole band into a well-oiled and cohesive group seems a most difficult task.

Kurt Masur, the Philharmonic's on-going music director, wasn't interested in the subtle or the pretty for Liszt's Dante Symphony. It was a beefy, loud reading, without much attention paid to texture, colour or clarity. And although the contrasts were pale, with so much happening at the same level of pitched intensity and magnification, there was serious high drama. Masur told a story I was compelled to follow, and that's at least one standard for a success.

For the quasi-spiritual finale, the American Boychoir (well trained by James Litton) was stationed up in the heavens - the 3rd tier balcony - for a proper celestial effect. For the final pages Masur chose Liszt's original version, ending with the much-preferred mood of serene and quiet. Still, it will take the best of Teldec's recording engineers to file down the Philharmonic's tonal edginess. If only they could fix up Fisher Hall in the same way for the real "live" audience.

Pierre Rube

INTERNATIONAL Arts Guide

- AMSTERDAM**
OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke; Mar 5, 8
- BERLIN**
OPERA
Deutsche Oper
Tel: 49-30-34384-01
Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Günter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel Ines Glathar; Mar 4
- CLEVELAND**
EXHIBITION
Cleveland Museum of Art
Tel: 1-216-421 7340
www.clemuseum.com
Diego Rivera: Art and Revolution. Major retrospective of the Latin

- American painter and muralist pioneer. Features 125 works including public and private loans from Europe, Japan and Mexico; to May 2
- COLOGNE**
EXHIBITION
Walraf-Richartz Museum
Tel: 49-221-223 82
www.museumkoeln.de
Arendt de Gelder (1645-1727): first monographic exhibition devoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Rembrandt; to May 9
- EDINBURGH**
EXHIBITION
Scottish National Portrait Gallery
Tel: 44-131-624 6200
John Ruskin: exhibition exploring the influence of the Victorian critic and theorist. Includes drawings, watercolours and photographs; to Mar 7
- GLASGOW**
OPERA
Scottish Opera, Theatre Royal
Tel: 44-141-332 9000
The Magic Fountain: by Delius. Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Mar 4, 6
- LILLE**
EXHIBITION

- Palais des Beaux Arts
Goya: an regard libre. Small-scale exhibition which explores the range and peculiarities of the painter's work. The 50 works on display include loans from around the world; to Mar 14
- LONDON**
DANCE
Sadler's Wells
Tel: 44-171-963 8000
Arc Dances Company: The Return of Don Juan, in a new staging by Kim Brandstrup, starring Irek Mukhamedov. With an original score by Kim Helweg; Mar 2, 5
- EXHIBITIONS
National Gallery
Tel: 44-171-839 3321
Orazio Gentileschi at the Court of Charles I: first-over retrospective of the 17th century Italian painter, friend to Caravaggio, and Court Painter to Charles I. Includes a group of works from the Queen's House in Greenwich, sold after the king's execution and never seen together since; from Mar 3 to May 23, then travelling to Bilbao
- OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
● La Traviata: by Verdi. Michael Lloyd conducts a revival of Jonathan Miller's production; Mar 2, 5
● Parsifal: by Wagner. Conducted by Mark Elder in a new staging by Nikolaus

- Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer. Cast includes Kim Begley and Jonathan Summers; Mar 3, 6
- MUNICH**
CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by R. Strauss and Couperin; Mar 4, 5
● Beethoven Academie: conducted by Christopher Hogwood in works by Mozart and Haydn, with piano soloist Stefan Vladar; Mar 3
● Sinfonia Varsovia: conducted by Yehudi Menuhin in works by Mendelssohn-Bartholdy and J. Brahms; Mar 2
- JAZZ
Philharmonie Gasteig
Tel: 49-89-5481 8181
B B King: performance by the blues guitarist; Mar 6
- NAPLES**
EXHIBITION
Museo di Capodimonte
Mattia Preti between Rome, Naples and Malta: first of three special exhibitions marking the 300th anniversary of the death of Mattia Preti (1633-1699), the southern Italian painter known as "Il Cavaliere Calabrese". The show emphasises the influence of Caravaggio, and includes about 60 paintings and 30 drawings by Preti and his contemporaries; from Mar 5 to

- Jun 11
- NEW YORK**
EXHIBITIONS
Metropolitan Museum of Art
Tel: 1-212-879 5500
www.metmuseum.org
● Masterpieces of Photography from the Gilman Paper Company: 45 of the greatest 19th century photographic works from the collection; to May 23
● Picasso: Painter and Sculptor in Clay. Seen last year at London's Royal Academy, this show brings together 175 ceramic works by Picasso, mostly created between 1947 and 1962; from Mar 3 to Jun 6
- OPERA
New York City Opera, New York State Theater
Tel: 1-212-870 5570
www.nycoopera.com
● Lizzie Borden: by Jack Beeson. New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Parcella in the title role; Mar 6
● Madama Butterfly: by Puccini. Conducted by Guido Johannes Rumschlag in a staging by Mark Lamos first seen in November, with sets by Michael Yaagan and costumes by Constance Hoffman; Mar 7
- PARIS**
EXHIBITIONS
Musée d'Orsay
Tel: 33-1-4049 4814
www.Musee-Orsay.fr
● Gothic Revival: Architecture

- and Decorative Arts of Victorian England. Display examining the fascination of mid-19th century artists with medieval society, with particular emphasis on the nascent Arts and Crafts movement; from Mar 2 to Jun 6
- Lewis Carroll: photographs by the author of Alice in Wonderland, of subjects including the young Alexandra Kitchin, and the actress Ellen Terry; from Mar 2 to Jun 6
- OPERA
Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
www.opera-de-paris.fr
Macbeth: by Verdi. Conducted by Gary Bertini in a staging by Phyllida Lloyd, with designs by Anthony Ward. Cast includes Jean-Philippe Lafont and Maria Guleghina; Mar 2, 5
- Opéra National de Paris, Palais Garnier
Tel: 33-1-43439696
www.opera-de-paris.fr
La Clemenza di Tito: by Mozart. Conducted by Ivor Bolton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke; Mar 4, 7
- ROME**
EXHIBITION
Galleria Nazionale d'Arte Moderna
Tel: 39-06-322 981
Picasso 1837-1953: The Italian Years. Around 70 works, including paintings, sculptures,

- ceramics and drawings, from the period between 1937 and 1953. Includes loans from the Picasso Museum in Paris; to Mar 14
- SEATTLE**
OPERA
Seattle Opera
Tel: 1-206-399 7676
www.seattleopera.org
Vanessa: by Samuel Barber. Conducted by Yves Abel in a staging by Sharon Ott. The title role is sung by Sheri Greenawald/Ashley Putnam; Mar 3, 5, 6
- TV AND RADIO**
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- EUROPEAN CABLE AND SATELLITE BUSINESS TV
● CNN International
Monday to Friday, GMT:
06.30: Moneyline with Lou Dobbs
13.30: Business Asia
19.30: World Business Today
22.00: World Business Today Update
- Business/Market Reports:
05.07; 06.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.
- At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

COMMENT & ANALYSIS



PETER MARTIN

Real-time accounts

It is high time companies abandoned their annual reports and provided shareholders with more frequent information

Why do today's high-technology companies report to their shareholders on a rhythm derived from the agricultural calendar?

Or, to put it another way, when will bosses who lecture their subordinates on the overwhelming need for speed and real-time data start to deal with their owners on the same basis?

In short, when will the annual report meet its well-deserved end?

These questions were sparked by a recent UK government report on reforming company law.

The report devotes only one paragraph to the issue. It highlights three trends - the pressure for more frequent reporting, the existence of powerful software to manage company finances and the availability of the internet - and asks whether these together "raise questions as to the appropriateness of aspects of company law for the information age".

Let no one ever say the English are losing their talent for understatement. In fact, these three trends completely undermine much of current practice in accounting, auditing, corporate governance and investor relations.

At least the report recognised the issue. Other standard-setters, wrestling with arcane aspects of corporate process and accounting conventions, risk missing the big picture.

Finance directors, accountants, regulators and stock exchanges must seize the opportunities created by the intersecting trends identified in the report - and use them not to raise an eyebrow at the current framework of corporate legislation but to transform

the nature of financial reporting.

Consider what is happening. Big companies are creating, at accelerating speed, integrated computer systems such as SAP. These greatly simplify the task of preparing accounts. By forcing companies' global operations into a single reporting framework, they eliminate much of the laborious reconciliation and consolidation that delays corporate results.

Much internal reporting in big companies is moving on to a faster timetable. Auditors are struggling with concepts such as continuous auditing, in which they certify and monitor the overall quality of the financial reporting system, carrying out random tests to ensure its integrity.

Constantly updated internal information, standardised internal systems and continuous auditing create the possibility of more frequent release of audited information to shareholders.

US companies routinely report every quarter; there is no reason why they could not promptly shift to a monthly cycle. British companies usually report every six months; they should move to quarterly reporting immediately, with monthly frequency a realistic target.

Continental European companies still often give really comprehensive figures only once a year - but since SAP is a German company it is hard to believe that they do not have much more frequently updated internal numbers which they could, if they chose, reveal to the world.

There is no point in releasing information much more speedily just to give the financial press something to write about. It makes sense only in the context of a transformed relationship with shareholders.

The package of information that shareholders receive should - as Alan Benjamin of the

software company QSP suggested in his contribution to an earlier British study, include realistic performance indicators of a non-financial sort: market share, quality ratings, customer turnover and so on. It might, as a US Financial Accounting Standards Board study is considering, include "forward-looking information", such as "opportunities and risks and management's plans, including critical success factors".

And it should certainly make access and analysis of these data much more accessible to users. Glossy annual reports and digamorous corporate websites do not achieve this. At least US public companies are forced, by the Securities and Exchange Commission's Edgar system, to file standardised reports in electronic form. But for the most part these are merely annual or quarterly reports which are hard to capture and manipulate.

An imaginative company would make its existing data available on its website in manipulable formats, such as spreadsheet files. Long-run data, in a standardised format, is also badly needed. Once these steps are taken, the way is clear for more frequent reporting.

Today's annual report is, like a Victorian snapshot, an artificial moment in time, laboriously processed. Just over a century ago, the Lumiere brothers broke free, to bring us the motion picture. Business activity, like the life that the movies capture, is a flow, not a series of discontinuous steps. It is time for corporate reporting to make that switch.

Modern company law for a competitive economy. Department of Trade and Industry, 1999. www.dti.gov.uk.

The 21st century annual report. Institute of Chartered Accountants in England and Wales, 1998. www.icacw.co.uk.

Business Reporting Research Project. Financial Accounting Standards Board. www.fasb.org

peter.martin@ft.com

LETTERS TO THE EDITOR

Caboose on the inflation train

From Mr Howard B. Garber.

Sir, We should not put ourselves on the back for a job well done against inflation ("Inflation's great disappearing trick", February 24). We are looking in the wrong place for indications and therefore receiving the wrong signal. A misconceived adversary is an adversary not easily subdued.

This article quoted the Humphrey-Hawkins congressional testimony of Alan Greenspan, the Federal Reserve chairman, pointing to evidence that US wage inflation is under control. Hence, by implication, all aspects of US inflation are under lock and key.

With all due respect to the chairman, I beg to disagree. Wage growth is the last car of the inflation train. Producer prices are the first

cars of that train. The next cars hitched to the train - consumer prices and, in this highly baptised service age, service costs - will appear later in the cycle. Once consumers begin paying more for goods and services, those that work will then require and demand higher wages. Wage inflation, therefore, is the caboose of the inflation train - the last train car to be seen.

Last month the December 1998 US producer price index (PPI) was released indicating an increase of four-tenths of 1 per cent. This is an annualised increase of 4.7 per cent. This month, the January PPI rose by five-tenths of 1 per cent a 5.6 per cent annualised increase. Two consecutive months sometimes merely create an uptick. Sometimes, however, a trend is created.

Money growth precedes inflation that it may cause by approximately 18 months. Thus, with a foundation of six months of unusually high monetary growth in the last half of 1997 as support, it is a good bet that more higher-than-expected PPI monthly increases lay just ahead. In fact, all US monetary aggregates continue to rise today at a rate higher than they did in the second half of 1997. This indicates that all forms of inflation - producer, consumer, service and wage growth - will continue to increase well into the second quarter of next year.

Howard B. Garber, 2305 N Commonwealth Avenue, Chicago, IL 60614, US

Blind spot

From Mr Robert Head.

Sir, Tony Blair, the UK prime minister, launches his pro-euro changeover plan citing "Britain should join a successful single currency" (February 24). Good point, Mr Blair. The Confederation of British Industry, by its blind support of joining the euro, is admitting that big British business can only compete via a weak currency. Take a look at the headline on the Currencies and Money page in the same issue: "Euro slides again over policy disarray" and you will find not only the reason behind the CBI's support but coincidentally the best reason why Britain should never dump the pound - never.

Robert Head, 8430 City West Parkway, Eden Prairie, Minnesota 55344, US

EU must stand up to US threats in the public interest

From Mr Barry Coates.

Sir, It is true that the breakdown of talks on the biosafety protocol could "have serious ramifications for international trade" - by calling into question the ability of governments to act in the public interest. ("Breakdown of UN talks on GM crop treaty threatens to heighten trade tensions", February 26.)

The US has already threatened trade sanctions in response to bans on GM organisms. Take the example of Egypt, which in June 1998 tried to ban GM imports from the US unless they were properly labelled. The US threatened to ban all trade in soya beans and maize and, sure enough, Egypt reversed its decision. Such threats to other

developing countries and to the European Union are likely in the forthcoming months. The potential for these threats to escalate into a bigger trade dispute has already been shown by the US reaction to the EU's support for smallholder banana growers in the Caribbean. The biosafety protocol is a precedent-setter. Either it will assert that the public

interest must come before free trade, or it will be used by US trading interests to hold the EU and developing countries to ransom. The US has made its position clear. It is time the EU did too.

Barry Coates, director, World Development Movement, 25 Beehive Place, London SW9 7QR, UK

How businessmen are failing their English language test

From Ms Carol Gourlay.

Sir, I refer to Sathnam Sanghera's article "Language becomes a barrier to securing export deals" (February 20). British business is failing to communicate not only in other languages but also in English. More and more people, in both the public and private sectors, now speak their own corporate dialect, barely comprehensible to outsiders.

Organisations choose their own meanings for words - and expect the rest of us to understand. They insist on using long, abstract phrases instead of short, concrete nouns. Some abstractions are now so over-used that they are losing all meaning: "value", "integration", "model", "leverage" and "paradigm" come to mind. Almost everyone wants to sell a "business solution". I

think it was Scott Adams' Dilbert who suggested that "a business solution is suspiciously like a product, only it costs more". I was at a conference recently where someone asked about "the sustainability of resources for this new model". What he meant was: how much is it going to cost? English is a strong, flexible language with a rich vocabulary capable of

expressing fine nuances. As Mr Sanghera points out, it is the most widely used business language, so those of us with English as a mother tongue are extremely fortunate. We should use it with more precision and vigour.

Carol Gourlay, 16 The Hamlet, Champion Hill, London SE5 8AW, UK

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Race against failure

Michael Holman and William Wallis explain the formidable challenges facing Nigeria's newly elected civilian ruler

It is a measure of Africa's plight that hopes for the continent now seem to rest on Nigeria.

Debilitated by decades of mismanagement and corruption, there are doubts that the country can manage its own recovery, let alone inspire a continent in crisis.

But with South Africa battling to overcome its apartheid legacy; with Angola back at war; with leaders of the so-called "African renaissance" at each other's throats; and conflict in the Congo sucking in its neighbours - with all this, Africans need Nigeria's new civilian government to succeed almost as much as Nigerians do.

And while the world can stand aloof from these far-off disappointments, Nigeria simply cannot be ignored. It is just too big, its problems too pervasive, its potential too lucrative.

One in six Africans is Nigerian. Its external debt of \$29bn is large enough to worry creditors. It is the world's 13th biggest oil producer, with huge reserves eyed by multinational heavyweights: enough to make Royal Dutch/Shell plan an \$8.5bn investment over the next five to eight years.

Olusegun Obasanjo, the former military ruler whose election as civilian president was confirmed yesterday, faces a daunting task to bring stability back to his country after 15 years of dictatorship by his fellow soldiers. His first job will be to establish the credibility of his mandate.

Perhaps the most difficult to convince will be his own Yoruba ethnic group, many of whom believe he is a stooge of the northern political and military establishments which bankrolled his campaign and in some minds "pre-determined" his success.

The Yoruba voted massively in favour of his opponent, Chief Olu Falae, who is also one of their own and who has rejected the poll as a "farce". This could lead additional strength to those of them who feel they have little to gain from remaining within the federation.

He also has to establish his mandate in the oil-rich



Niger delta, where the Ijaw people are up in arms both against misrule from Abuja, and against the oil companies, from whom they are demanding a bigger share of the oil wealth.

In a country that produces 2m barrels of oil per day, it is a source of huge popular anger that so little of it reaches the petrol pumps. Nigerians are as fed up with having to queue for days in order to fuel their mobility, as they are with the rest of military rule. But the oil refineries are at a virtual standstill. Distribution of what little fuel exists is still in the hands of soldiers and their friends.

If a western-backed rescue plan is to be effective, Gen Obasanjo has no time to lose. He has to endorse an agreement with the International Monetary Fund, reached by the outgoing military government.

Everything rests on this. Without agreement, no rescheduling of the country's external debt will be possible, and nor will this month's donors' meeting, chaired by World Bank come up with fresh loans.

Meeting the terms means pressing ahead with privatisation of state-owned utilities, as well as the oil refineries; making more transparent the operations of the state owned oil company and the central bank; and to reduce the level of arrears on its external debt,

most of which is owed to the Paris club of official creditors.

This may mean having to follow up Chief Falae's proposal to sell off part of the government stake in the oil sector, hitherto inconceivable for any Nigerian government, which has used the industry as a source of patronage.

Can Gen Obasanjo do it? One of his strengths is a capacity to win over very different constituencies.

When he was a member of the Commonwealth "eminent persons group" that visited South Africa in 1986 he gained the respect of the white army generals in Pretoria, and won the hearts of the tough street kids of Soweto. The Afrikaner generals could talk to him as a fellow soldier who had served in the front line of the Biafran war. The children were captivated by a confident and avuncular figure who had visited Nelson Mandela in jail, in a process that helped set in train the negotiations that contributed to the end of apartheid.

As a founder member of Transparency International, the Berlin-based anti-corruption lobby, his promise to weed out corruption carries more weight than if it were to come from just about any other politician.

"Corruption is a greater threat to African development than AIDS," he told a conference in Berlin when

the movement was launched.

And as a member of the informal club of elder statesmen - through which he has forged friendships with Jimmy Carter and Jim Callaghan - he has an understanding and perception of international relations that should stand him in good stead when dealing with Nigeria's creditors and appealing for fresh funds.

But his track record on economic reform is not encouraging. He spoke out against the last reform programme and has been cautious in his campaign comments on the economy.

Nigeria faces two possible outcomes. It could become a country with an enclave economy, in which foreign investors run a profitable oil and gas business, rather like Angola. But the proceeds will be inequitably distributed, siphoned off by a civilian elite in cahoots with the military. It will continue to service only part of its debt - namely the commercial bank debt - and continue to run up arrears on State Club debt.

Or it could slowly recover from decades of mismanagement and corruption, during which \$200bn in oil revenues have been squandered over last 25 years. Instead, it could become, as Brian Wilson, the UK trade minister, told a visiting Nigerian ministerial delegation last week, "a powerful, industrialised nation attracting back its educated and entrepreneurial middle classes".

The next three months will be decisive, in which his relationship with his former comrades in the military will be critical. Will he turn out, as his critics claim, no more than the civilian face of a de facto military regime? True, his campaign was heavily financed by the army. But maybe only a soldier can deal with an army desperately in need of depoliticising and retraining.

If he can overcome vested interests and form a credible, talented cabinet drawn from people of quality, rather than financial backers, and whose members bridge the regional and ethnic divisions, there may be a chance.

But it will be long odds and a long hard path.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday March 2 1999

Playing for time in Brussels

In spite of having barely three weeks left to reach agreement, France yesterday demanded and won a postponement in the European Union negotiations on reforming the common agricultural policy. It is hard to see what any delay can achieve. Capping the CAP is an essential precondition for any deal on Agenda 2000, the package aimed at a general reform of the EU finances. If that cannot be agreed before the end of this month, it probably will not be agreed before the end of 1999, at the earliest.

An outsider to the arcane process of CAP negotiations might think it logical that France, the most important farm producer in the EU, should be fighting a last-ditch battle to preserve the old system of price support, which has resulted in mountains of excess produce over the years. Nothing could be further from the truth. Thanks to 40 years of subsidies, France now has probably the most efficient agricultural sector in the EU. The majority of its farmers can compete extremely well on world markets without any subsidies at all. And yet they still demand their cash.

The farm reform package on the table is radical. It suggests substantial cuts in price support for cereals, beef and milk. Instead, farmers would get direct income support, skewed in favour of small farmers, and

gradually reduced over time, to ease the transition. The key is that those subsidies should be steadily reduced. They must also be divorced from farm production, to be acceptable under World Trade Organisation rules.

Most of that France can accept. That is already a big advance. But Paris angrily rejects another suggestion, that part of the income subsidies should be paid from national budgets, not by Brussels. It would make big farm producers, like France, pay more than smaller ones, like Germany and the UK. It would make the farm ministers more responsible for their spending decisions.

France is playing for time, partly for internal political reasons. Lionel Jospin, the socialist prime minister, is determined to bind Jacques Chirac, the conservative president, into any deal he is forced into. Yet they will have to make concessions at the end of the day, if any agreement on Agenda 2000 is to be reached.

So will virtually all other member states. Spain will have to concede some limitation on the "cohesion" funds it gets from Brussels. Britain will have to admit that its budget rebate is not set in stone for eternity. Germany will have to carry on as by far the largest net contributor. These are all painful decisions in domestic terms. Without them, a fair deal on future financing will be impossible.

Chinese puzzle

The relationship between the US and China is in one of its mood swings, with the presence in Beijing of Madeleine Albright, the US secretary of state, seeming to highlight how little the countries have in common.

There is increasing US concern about China's acquisition of military technology and a justified anger at the treatment of dissidents. For the Chinese, the US is interfering in its "internal affairs" by raising the dissidents' plight and by considering a plan to upgrade Taiwan's missile defences.

The only apparent advance is the fresh intensity in negotiations over China's accession to the World Trade Organisation.

But even this could be an illusion, as the list of unresolved issues is long, and the pressure for a quick agreement comes from the need for the two countries to sign something when Zhu Rongji, the premier, visits Washington early next month.

Unless Mr Zhu overcomes domestic resistance to liberalisation, the US administration will find it hard to persuade powerful US industry lobbies to back a deal on China's WTO entry.

Trade aside, the difficulties in the Sino-US relationship raise questions about Washington's policy of "engagement". Why be generally conciliatory if the results include a build-up of missiles aimed at Taiwan and a

human rights record that remains appalling?

Even with engagement, there is much inconsistency in US policy. The export of a US satellite for Chinese launch was approved in 1996 and halted last week. Policy becomes unpredictable when politicians in both countries choose to make the relationship the target during a domestic political debate.

Al Gore, the leading Democratic contender, will be made aware of those pressures during the presidential campaign when he will be obliged to show that he talks tough to China.

It is right to talk tough to China. But there is no real alternative to engaging China on as many fronts as possible. To allow China to retreat into itself at this stage of its development would be a serious error.

But the Chinese leadership must justify the political capital invested by the US administration. For a start, Beijing will do itself a favour by halting the increase in missiles being stationed opposite Taiwan.

And while internationalist leaders such as Mr Zhu and President Jiang Zemin are hindered by conservatives who see any concession as a sign of weakness, the risks to the Chinese leadership of alienating Washington are now greater than the risks of aggravating political opponents in Beijing.

Nigeria's poll

It was never going to be perfect. Inflating the electoral register, stuffing ballot boxes, and buying votes have been a feature of every Nigerian election since independence. The question is whether Saturday's presidential poll was so deeply flawed as to nullify the victory of former General Olusegun Obasanjo over Chief Olu Falae.

Fortunately Nigeria's timetable for the return to civilian rule anticipates litigious losers. The inauguration of the new president takes place at the end of May. This leaves enough time for Mr Falae to gather the facts to substantiate his claim. On the face of it, the case for nullifying the outcome is not strong enough. Certainly, irregularities occurred. Equally certainly, both sides were guilty. Gen Obasanjo received nearly 19m for his opponent. It would have required rigging on an extraordinary scale, even by Nigeria's standards, to account for Gen Obasanjo's large margin of victory.

But international observers have serious doubts about the conduct of the poll, and it is now up to the courts to decide. In the meantime, it is essential to Nigeria's stability that Gen Obasanjo presses ahead with the selection of his new administration. Even before the dispute, there was a strong case for a broad-based government. It is now compelling. Unless Gen Obasanjo bridges the political divide,

retains the confidence of the military, and enhances his authority by forming an administration which embraces all three parties, he will find it hard to implement the reforms so urgently needed.

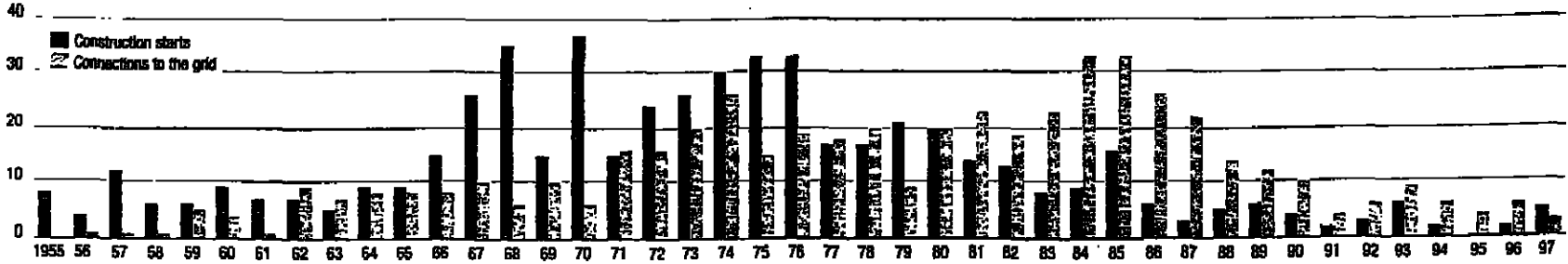
The need to consolidate Nigeria's fragile democracy would be reason enough for a government of national unity, pursuing a programme of economic and political reform. High on the agenda should be a constitutional conference which would address the issues that strain the Nigerian federation - the calls for more autonomy for the regions, and the demand of the oil-producing Niger delta region for a greater share of the oil exports.

Critical to the success of any constitutional change is the support of the military, for the generals will remain a powerful force. Their co-operation will be essential if the armed forces are to be retrained and depoliticised. This can only be achieved by a united government.

But there is a further compelling reason for a broad-based cabinet. If Nigeria is to keep to an IMF agreement which opens the way to rescheduling its \$29bn external debt and attracting new loans, it must ensure transparency in the operations of the state-owned oil company and the central bank. Only a government which has the widest possible support has any chance of meeting the IMF condition which goes to the heart of Nigeria's endemic corruption.

The declining role of nuclear power

Number of reactors



World capacity of operational reactors (MW) (000)

Country	Operating reactors as of August 1998 (MW net '000)	Nuclear electricity production '97 (%)
US	61.72	20
France	43.25	78
Japan	21.04	35
Germany	19.84	32
Russia	13.00	14
UK	12.15	27
Ukraine	11.38	47
S. Korea	10.30	34
Canada	9.93	14
Sweden	7.32	46
Spain	5.71	29
Belgium	4.89	60
Taiwan	3.53	26
Bulgaria	3.12	45
Switzerland	3.12	41
WORLD TOTAL	246.57	17

Source: IAEA, Nuclear Engineering International, IAEA, NEA, Nuclear Institute, NEP, IFRS

Time for a new nuclear order

It is a bitter irony that public concern may encourage governments to enhance the life of ageing nuclear reactors rather than build new, safer ones, writes Andrew Taylor

It is not much fun being a nuclear power engineer at the end of the 20th century.

World orders for new power stations are at the lowest ebb since the 1950s and there is little prospect of improvement. Nuclear power generates about one-sixth of the energy world-wide and one-third in Europe, the world's largest market. Yet the industry, battling against environmental, political, safety, commercial and economic concerns, appears to be approaching meltdown.

The latest bad news comes from Germany where the Socialist-Green coalition government has pledged to pull out of nuclear power. Germany is only the latest in a long line of western governments to announce plans to phase out or halt nuclear power investment.

Sweden is committed to phasing out nuclear power by 2010, although it has yet to close a single plant. Belgium and Spain have imposed moratoriums on building new nuclear stations. Britain and France have surplus electricity capacity and no current plans to expand further. No new nuclear power stations have been ordered in the US since 1978, the year before the nuclear accident at Three Mile Island.

Indeed, in all of western Europe and North America, only one new plant is under construction - at Civaux near Poitiers in central France. Finland has plans to build new nuclear plants, but it will not decide until later this year whether to proceed with the country's fifth power station.

Wolf Schmidt-Kuster, secretary-general of ForAtom, the European atomic energy forum, is concerned that the collapse in new power station orders could further undermine European nuclear engineering groups such as Siemens of Germany, ABB, the Swedish-Swiss engineering group, Framatome of France and British Nuclear Fuels (BNFL).

The turnover of Siemens' nuclear division, currently about DM2bn (260m), has been about 40 per cent lower in cash terms during the 1990s than during the previous decade. The shape of its business has changed substantially with about 90 per cent of work servicing existing power

stations rather than building new ones.

The group says large contracts to modernise older, less efficient nuclear plants are helping it to develop technology. But Siemens fears a loss of engineering skills unless technical developments are followed by new construction orders - which seems unlikely.

The erosion of European technical expertise could have extended ramifications. Following the earlier collapse of the north American market, two of the four US engineering groups which then dominated nuclear power export markets were bought by European companies: ABB bought Combustion Engineering for \$1bn in 1989 and BNFL, in a joint venture with Morrison Knudsen, last year paid \$720m for Westinghouse.

In the past, western nuclear power companies could draw on contracts in developing countries to see them through hard times at home. But now, not only have the prospects for nuclear power withered in emerging markets (as everywhere else), but western companies are not having their own way for the business that does remain. Dr Schmidt-Kuster says western European companies face strong competition from Russia as well as, potentially, from Mitsubishi, Hitachi and Toshiba, which dominate nuclear power construction in Japan. Russia last year won an \$800m (2449m) contract to complete a nuclear power station at Bushehr in Iran and has been asked to bid for three other Iranian reactors worth a total of more than \$3bn.

Developing countries may be prepared to build more nuclear plants, but most lack the resources to pay for them. Countries still committed to nuclear power, such as China, Japan, South Korea and India are expected to scale back expansion plans in the face of currency problems, lower growth forecasts and other economic strains.

The overall effect, according to the Uranium Institute, is that only 30 nuclear power stations were under construction at the end of last year - well under 1 per cent of the world's total nuclear capacity. Many of these plants were ordered up to a

decade ago. A third are either in China or former communist countries in eastern and central Europe.

So why is the business in these straits? Of course, there is a short and obvious answer: even the industry's most ardent supporter would hardly disagree with Greenpeace's assertion that nuclear power has failed to convince a significant proportion of the population in many countries that it is "a clean, cheap, safe or reliable energy source". The most formidable hurdle, still to be resolved by most governments, is how to store safely the growing stockpile of spent fuel and waste, some of which will still be radioactive at the end of the next millennium. The International Atomic Energy Agency estimates that there were 200,000 tonnes of spent fuel sitting at reactor sites or in temporary storage at the end of 1997. Growing to 10,500 tonnes a year, this figure is expected to exceed 340,000 tonnes by 2010.

There also is considerable concern about nuclear safety in eastern Europe where there is a serious shortage of money for maintenance and for vital nuclear technicians.

But this is not the whole story. Public worries about spent fuel and leaking east European power

two-thirds of the total cost of generating electricity. Uranium fuel, which is cheap and plentiful, accounts for just 12 per cent.

Compare that with a gas-fired plant: its capital cost is just \$400/kW-600/kW, under 20 per cent of the total cost; fuel accounts for almost 70 per cent. In other words, the operating costs are higher, but the capital costs are extravagantly lower.

The result is that gas plants can be completed and produce an income in under two years. Nuclear power plants take 10 years or more. And the main economic advantage that nuclear power has over gas - the lower cost of uranium fuel - is being eroded by the fall in all fuel prices caused by the oil price collapse.

In the past, public ownership and regulation might have shielded the nuclear industry from these economic effects. No longer. Power markets in the west have been liberalised and privatised over the past decade - most recently on February 19, when the European Union opened up the trading of electricity across European borders.

Even though the nuclear industry is beset on so many fronts, there are some grounds for suggesting that there still is some life left in the sector.

Even though few new plants are being built and fewer still planned, the existing ones are taking forever to close down, and some are having their operations extended. Like the uranium they use, nuclear power plants have a half-life too.

One of the biggest factors in the industry's favour is global warming, says Peter Hollins, managing director of British Energy, the UK's largest electricity generator. "Nuclear energy, unlike fossil fuel generators, produces virtually no greenhouse or acid rain gases, he says. "Nuclear power stations produce 34 per cent of Europe's electricity annually saving 700m tonnes of carbon dioxide from entering the atmosphere. Nuclear power generates 17 per cent of the world's power, equivalent to 1.8bn tonnes of carbon dioxide."

Paradoxically, many western countries will not be able to meet the environmental commitments

they signed at the Kyoto conference on climate change in 1997 if they close down their nuclear plants. Last year, British members of parliament of the powerful trade and industry select committee reported that the UK would be likely to miss the government's target of a 20 per cent reduction in carbon dioxide emissions "without a significant component of nuclear power generation in the fuel mix".

This, together with the low operating cost of nuclear power stations once built, means that European governments have found it easier to announce closure plans than actually shut reactors down.

The timetable for nuclear closures in Sweden has already slipped badly with the country's supreme court still to decide the fate of the first reactor planned for closure. Germany is also struggling to decide how best to pursue closures following the threat of large compensation demands from power producers and nuclear fuel reprocessors.

Some countries, such as Britain and Switzerland, have already approved extensions to the operating lives of old nuclear plants. Isabel Tocino, the Spanish environment minister, is looking to increase the output and operating life of its existing nuclear power stations despite the country's moratorium on new construction.

Over the next 10 years, the issue of whether to extend the life of old reactors - rather than close them down - may become the new battlefield over nuclear power. About 150 of the world's 450 operating nuclear reactors were built before 1980. Most power stations have an operating licence life of 40 years. So in the ordinary course of events, over one-third of all today's reactors would have to be decommissioned between 2010-2020. Many difficult decisions therefore loom about whether to close plants or to extend their operating life to limit global warming. It would be a bitter irony if, as a result of public worries about the safety of nuclear power, governments decided to extend the life of old (and inherently less safe) reactors, rather than to build new, safer ones.

OBSERVER

The feeling is Mutual

With South African companies heading for London like springboks leaping a wall, the image consultants have been glancing over the Boer boardrooms to see if what's good enough for laid-back Johannesburg's crumbling centre or plush northern suburbs will wash with the Square Mile.

So some attention has focused on life assurance giant Old Mutual, whose 4m policyholders this week finish voting on demutualisation. The next step is to list in London, but there have been mutterings whether chairman Mike Levett is the man to launch the 154-year-old insurer in the City. The media-shy Levett, who has been with Old Mutual for 40 years, is seen as a bit of a cold fish, though he's given credit for the strategic vision which turned Old Mutual's gaze outward from its home market.

Speculation about his successor centres on Richard Laubscher, the 46-year-old chief executive of Nedcor, one of the big four South African banks in which Old Mutual holds a controlling stake.

But Laubscher has troubles in his own backyard which should keep him busy for a while. The theory is he could be brought in to a senior job at Old Mutual with a view to succeeding Levett in

London in a couple of years. So maybe there will be an orderly transition after all. Who says South African companies have nothing to teach the Old Country?

Sniffy suits

The world may be used to shell-suits, but what about smell-suits?

They're being run up in South Korea right now - and are apparently proving a big success with city dwellers who want to smell sweet even after a hard day at the office. The suits are made with fabric soaked in a chemical that contains scented micro-capsules that pop and release the odor when the wearer moves - or even gets bumped on a crowded subway train.

Three local fashion houses - LG Fashion, Essens Heartist and Kolon International - began selling the outfits last month and so far more than 4,000 suits, smelling of pine, lavender and peppermint, have been sold even before they've been advertised. The smell is said to last around three years - or 20 dry cleanings - but some male shoppers are not impressed, claiming they don't want to go home smelling like a bathroom. Might be better than smelling like an ashtray.

Never mind Nasdaq

With a sideways swipe at the market it left behind, the

community website operator FortuneCity.com abandoned London last year in favour of more savvy surroundings in New York. Moaning about access to venture capital and pricey UK telecoms charges, its move undermined the idea that tomorrow's cybercompany can be located anywhere.

So it's a bit of a surprise to find the group has forsaken Nasdaq - the place for internet IPOs - in favour of listing on the German Neuer Markt. Peter Macnee, president and chief executive, explains that the group's venture capital backers are German and that they prefer to deal with the company and its shares on home ground.

He's also keen to stress that the group sees much of its expansion in Europe, launching French, Spanish, Portuguese and Dutch versions of its service.

"It was pretty natural in our minds that we should be listed over here," Macnee adds. Observer wonders if he'll be quite so chipper on the "red eye" from JFK as he flies in to chivy his new investors.

After Kaiff

Sometimes it takes a boardroom bust-up and a three month stopgap before you can install a new boss. In Amsterdam they appear to do these things differently.

ABN Amro, but the Dutch bank is moving forward with no shortage of well-qualified internal candidates to succeed him.

Pulses raced a little last year when ABN Amro poached Tom de Swaan from the Dutch central bank where he was head of banking supervision and chairman of the Basle Committee of international banking supervisors.

Such upheavals are so rare in Holland that de Swaan, now serving as ABN Amro's chief financial officer, instantly moved into the frame as a potential successor to Kaiff.

But the appointment of such a relative outsider would be quite a shake-up for the smooth-running ABN Amro, and the insiders' money is still on Jan-Maarten de Jong. He made way for de Swaan in the finance post and is now in charge of risk and joint head of the fast-growing international division.

Like Kaiff before him, de Jong has spent his entire career at ABN. Best not upset the apple cart.

Donkey work

Acquisitions Monthly magazine meant to report that cables and construction group BICC had been divesting "assets" faster than BTR. On the way to the printed page, unfortunately, the "I" itself was diverted. Now there's how to make an ass of yourself.

Financial Times 100 years ago

Russian Petroleum The Russian statistics of petroleum for 1898 give the total output for the Baku district that year as 485.9 million poods as against 422.4 millions in 1897 and 386.2 millions in 1896. The number of wells at work was 1,146 in 1898 against 917 in 1897 and 786 in 1896. The average yield per well exhibits a decline, possibly owing to closer boring. The average depth of the bore-hole was slightly greater than in 1897.

50 years ago

World's Ship Launchings World ship launchings in 1948 numbered 872 ships of 2,309,743 tons gross of which 1,176,346 were from berths in Great Britain and Northern Ireland and 1,133,397 tons abroad. Britain's output represents 50.9 per cent of the total, compared with 56.7 per cent in 1947, 53.3 per cent in 1946 and 34.0 per cent in 1938. These figures are contained in Lloyd's Register of Shipping Annual Summary of Mercantile Shipbuilding of the World for 1948. They do not include warships and take into account only ships of 100 tons gross and upwards.

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INSIDE

Packard Bell NEC plans listing
The new European president of Packard Bell NEC said the Japanese-controlled personal computer group would look for a \$2bn listing next year of a holding company encompassing its global operations. Michel Fromont warned that if the loss-making US operations were not turned round the European and Asia-Pacific business would pursue its own move to the public markets. Page 19

Pop star bonds hit wrong note
It is two years since the banking community watched gleefully as investors scrambled to subscribe to a \$55m bond issue backed by the future earnings of David Bowie (left), one of the world's top pop stars. But, although other big music names have launched "Bowie Bonds" the development of the market for securitising music royalties has been slower than expected. Page 21

EIB launches Czech bond package
The European Investment Bank, the financing arm of the European Union, has launched a Kc30bn (€793.5m) bond programme in the Czech Republic. The koruna programme, the EIB's first in the country, is likely to create benchmarks for long-term paper. Page 26

Budget bounces Bombay higher
The euphoric response to India's weekend budget is likely to continue following cuts to interest rates. Continued buying drove the benchmark BSE-30 index up 4 per cent to breach the 3,500 barrier for the first time this year. The index closed up 124 at 3,523. Page 38

UK manufacturing keeps pound high
The pound spent most of the trading session in London above the key \$1.60 level after the release of surprisingly strong data on UK manufacturing business confidence. Page 27

TV Azteca chief pledges rescue
Ricardo Salinas Pliego, chairman of TV Azteca, has told shareholders the Mexican broadcaster is in trouble, a rare act of contrition anywhere in Mexico, let alone by one of its brashiest tycoons. He promised to improve Azteca's very poor audience ratings and to cut costs. He has also dispatched a public relations company to ask media analysts how Azteca could improve its image. Page 22

Thai banks tempt cautious investors
Thai banks have resorted to unusual capital-raising exercises to lure cautious investors and to try to avoid sharp dilutions in controlling shareholders' equity. Thailand's 15 commercial banks will collectively have to raise \$3bn if only half their current non-performing loans are written off. Page 21

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Reltec is acquired by UK's GEC for \$2.1bn

British group puts cash from defence sale into telecoms

By Christopher Price in London and Roger Taylor in San Francisco

General Electric Company of the UK yesterday moved to underline its credentials as a telecommunications company with the \$2.1bn (£1.3bn) acquisition of Reltec Corp, a US networking products group.

The purchase comes just six weeks after GEC agreed to sell its defence business to British Aerospace for £7bn and declared its intention to build up its telecoms operations.

GEC will use proceeds from its \$2.2bn cash pile to fund the Reltec purchase. It will not receive any proceeds from the defence sale for some months while competition authorities scrutinise the deal. But Lord Simpson, chief executive, said the UK group still had some £1bn in cash and would continue to seek acquisitions.

"We still have plenty of firepower left," he said, adding that the US was the most likely market and high technology companies the targets for further activity.

Cleveland-based Reltec produces cables and equipment for both power transmission

and communications companies. It is best known for its communications products, in particular its digital loop carrier products - devices which connect copper telephones lines to high-speed fibre optic cables. The company has about 15 per cent of the \$2.4bn US market for these products.

GEC believes Reltec's position, particularly its strong customer base, will help Marconi Communications to penetrate the US market.

"This gives Marconi products access to the US market, which is where 50 per cent of the telecoms market is," said Lord Simpson.

Reltec employs some 6,600 people. Group sales last year reached \$1bn, a rise of 13 per cent, with net income of \$82m. Its customers include Ameritech, AT&T, Bell Atlantic, Sprint and WorldCom MCI.

The \$2.1bn price tag includes \$961m of debt. The \$29.50 a share offer represents a 36 per cent premium to Friday's closing price, and Kohlberg Kravis Roberts & Co, the US investment group, has pledged its 81 per cent shareholding in favour of the deal. GEC said

the acquisition would be immediately earnings enhancing. Its shares rose 22p to 520p on the London market.

The Reltec deal is also likely to win support from those analysts who have argued that Marconi Communications is too small to compete with giants like Lucent of the US or Nortel Networks of Canada, despite being prominent in optical communications and in some data and internet technologies.

However, Lord Simpson tried to deflect disappointment among some observers who had hoped for a bigger acquisition. "It's not who's the biggest in this market but who's the quickest, and we certainly think we are. Obviously, size is important but it depends on which part of the market you are in."

Claude Romans of Ryan Hankin Kent, the US telecoms industry research group, said GEC had yet to demonstrate a clear and consistent strategy in telecommunications and described the Reltec acquisition as "bargain hunting".

Lax, Page 16



Plenty of firepower: GEC chief executive Lord Simpson Ashley Ashwood

Bank of Scotland teams up with Pat Robertson

By George Graham in London and John Authers in New York

Bank of Scotland is to team up with Pat Robertson, the television evangelist, to launch a US direct banking operation.

The model for the venture is Sainsbury's Bank, the telephone banking business that Bank of Scotland launched in the UK in 1997 in partnership with the J. Sainsbury, the UK supermarket group.

This time, the Scottish bank will walk down the aisle with a preacher, businessman and former candidate for the US presidency, whose Christian Broadcasting Network reaches some 55m viewers a year.

Direct telephone banking is less developed in the US than in the UK. Many banks have envied the success of First Direct, a subsidiary of the HSBC banking group, and several banks are doing business over the internet.

William Hendry, who heads Bank of Scotland's US operations, said the alliance was formed out of "serendipity" after he had met Mr Robertson. Although Mr Robertson might seem an unlikely partner for the Scottish bank, Mr Hendry said he brought entrepreneurial spirit, knowledge of banking and of American consumers' preferences.

Mr Robertson's first link with British business was his appointment as a director of Laura Ashley, the fashion retailer, in January.

Applications to set up the bank, in which Robertson Financial Services will own a substantial minority stake, will be filed today with US regulators.

This unlikely combination of God and Mammon has not been named. Some insiders have dubbed it the Good Lord's Bank. However, the operation is expected to be formally called New Foundation Bank. Peter Burt, chief executive of Bank of Scotland, denied the bank would be taking unfair advantage of Mr Robertson's followers.

He said: "Rather than exploiting its customer base, we believe the New Foundation Bank is going to exploit anomalies in the market.

"The objective is to provide the American consumer with a bank that is committed to service and value."

Fujitsu issues full-year profits warning

By Paul Abrahams in Tokyo

Fujitsu, the Japanese software and services company, yesterday warned its full-year sales and profits would be lower than projected. The group blamed worse than expected domestic sales of telecommunications equipment.

It said domestic sales would tumble 25 per cent to ¥455bn (\$3.79bn), while overseas sales would rise 18.8 per cent to ¥510bn.

NTT, the dominant domestic carrier, announced over the weekend that it would cut its capital spending further next year resulting in consolidated operating profit in the tele-

communications group falling from ¥100bn to ¥25bn.

Fujitsu also warned an increased restructuring charge for its electronic devices division which includes semi-conductors would force the parent company to post a net loss of ¥20bn, its first such loss since March 1993. The ¥85bn charge includes the cost of disposing of its UK D-Ram plant.

The downgrade is the latest in a series announced by the Japanese electronics conglomerate, which have been hit by a severe downturn in domestic corporate capital spending and

a price collapse in the semiconductor market. NEC, Toshiba and Hitachi have all unveiled profits warnings.

However, unlike those groups, Fujitsu expects to post consolidated profits this year, underlining the strength of its overseas operations.

The company, which owns Andahl in the US and ICL in the UK, said consolidated operating income would be ¥130bn, against its previous forecast of ¥180bn and last year's figure of ¥177.3bn. Net profits would be just ¥20bn, against an earlier prediction of ¥45bn and

systems division would rise 12.6 per cent in the current year to ¥3,750bn. The division's overseas sales would jump 36.7 per cent to ¥1,565bn.

But the question was whether these businesses could cover the losses elsewhere, in particular D-Rams, said Mr Akikusa. "The D-Ram problem is so big that it is difficult to be optimistic."

The outlook for D-Ram prices is bleak. The brokers, Warburg Dillon Read, warned yesterday that prices last week weakened from \$10 to \$9.50, and could soften further.

Yesterday, the company said sales of the computers and information processing

last year's result of ¥5.5bn. Sales would be ¥3,170bn against ¥3,229bn last year.

Parent company sales would be ¥3,170bn down ¥50bn on previous forecasts and against ¥3,229bn last year. The group's shares fell ¥35 to ¥1,445.

In a recent interview with the Financial Times, Naoyuki Akikusa, Fujitsu's president, said the hard disk-drive business was doing well and mainframes, software and services were still profitable.

Yesterday, the company said sales of the computers and information processing

Lax, Page 16; NTT warns of profit fall, Page 18

BNP in threat to boycott Crédit Lyonnais sale

By Samer Iskandar in Paris

Banque Nationale de Paris, France's third largest bank, yesterday signalled that it was unlikely to participate in the privatisation of Crédit Lyonnais unless the terms of the sale allowed it to play the leading role.

"What will improve profitability is not just holding a stake, but having a [common] policy," said Michel Pébereau, BNP chairman.

The bank's statement followed its offer last month to forge an "industrial project" with Crédit Lyonnais, leading to a merger of the two. Under the plan, BNP offered to guarantee the jobs of the 30,000 staff of Crédit Lyonnais in exchange for a leading role in the privatisation.

Without a merger, analysts say, BNP risks being marginalised following the recent

announcement of a merger between its rivals Société Générale and Paribas.

Under the terms of a government plan agreed in May last year with European competition regulators, the French government is to sell 30-33 per cent of Crédit Lyonnais to a group of "partner shareholders" in coming weeks.

Up to 60 per cent will be floated on the stock market by June while the government will retain less than 10 per cent.

Paris has not yet announced the final terms of the sale, notably the number of partner shareholders and the size of their stakes.

BNP hopes its offer to guarantee jobs will appeal to the socialist government, which has put job creation at the top of its agenda.

"If there is no possibility of building an industrial project [with CL] then participating in the privatisation will not be a strategic priority for us," said a BNP executive.

BNP's offer, however, is strongly opposed by Jean Peyrelevade, Crédit Lyonnais chairman, who is fighting to prevent rival commercial banks from becoming large shareholders after the privatisation.

Mr Pébereau has insisted a merger was possible only if the two banks' managers were willing to co-operate.

BNP yesterday reported net profits of €1.1bn (\$1.2bn), up 23 per cent, in spite of large provisions for exposure to Asian emerging markets.

BNP also said it aimed to improve pre-tax return on equity on its domestic banking operations by one percentage point every year, and achieve return on equity of 18 per cent on average over the business

cycle on its global customers and markets activities. With return on equity of 11.8 per cent last year, BNP claims it was France's most profitable bank. Its shares closed down 2.5 per cent at €70.9.

Specific provisions of €382m were allocated to Korea, Indonesia, Malaysia, the Philippines and Thailand, up from €90m in 1997.

Russian exposure resulted in another €215m in provisions.

Laidlaw said its second-quarter operating earnings will be 10 to 15 cents per share rather than the 18 to 19 cents forecast by analysts. In addition, the company will take a one-time charge of US\$20m, or six cents a share, related to the tax settlement. The shortfall is primarily due to poor results in the ambulance business.

"Our ambulance operating results are both disappointing and unacceptable," said John Grainger, Laidlaw executive vice-president and chief operating officer. The chief executive of American Medical Responses, the ambulance group, resigned yesterday.

Mr Grainger said each of the unit's 250 operating locations would be re-examined to identify further savings. Several locations are likely to be sold off or closed, he said.

Laidlaw warns ambulance weakness will hit earnings

By Edward Alden in Toronto

Shares in Laidlaw, North America's largest specialty transportation company, fell sharply yesterday after the company warned it would fail to meet second-quarter earnings forecasts and would take a US\$250m charge next quarter to restructure its ailing ambulance business.

Laidlaw shares dropped more than 15 per cent, down C\$1.85 to C\$9.75 in midday trading on the Toronto Stock Exchange.

The company also announced it had reached an expected settlement with the US Internal Revenue Service that will cost US\$226m after tax. Laidlaw had been facing a bill of as much as US\$500m after a US tax court last year disallowed tax claims involving a now-defunct Dutch subsidiary.

Over the last two years Laidlaw has transformed itself through acquisitions from North America's third largest waste management company

into a transportation company specialising in passenger bus and ambulance services. Last year the company made 38 acquisitions, including the US\$470m purchase of Greyhound Lines in the US and dozens of small ambulance providers.

Analysts said the company's bet that ambulance services could be operated on the same large-scale basis as municipal and school bus transit had not paid off. "There has been a fundamental deterioration in the business," said one. This was primarily because US health management organisations and the government have scaled back on ambulance transportation in an attempt to cut costs of emergency services.

Laidlaw has also run into a series of problems in its ambulance division, including union difficulties that forced the company out of Chicago and problems with integrating some of its new acquisitions. In addition, competition from local providers remains

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CONGLOMERATES BUFFETING BY REGIONAL CRISIS IS OFFSET WITH \$2.7bn ASSETS SALE

Disposals lift First Pacific

By Louise Lucas in Hong Kong

First Pacific, one of Asia's biggest conglomerates, yesterday reported a 70 per cent rise in net profits to US\$30.5m for the last calendar year.

However, gains were achieved on the back of a hefty disposal programme, stripping out exceptional items, net profits plunged 75.6 per cent to \$40.5m, lower than market expectations.

While First Pacific embarked on its \$2.7bn asset disposal programme, its Asia-based businesses were buffeted by the regional crisis.

Telecoms businesses have

been hit by cash flow problems; the Hong Kong-based First Pacific Bank made big provisions while its net interest margin has contracted; and tight credit and falling values have undermined property interests.

"Last year was the most challenging, most dramatic and without question the busiest year in First Pacific's history," said Manuel Pangilinan, executive chairman.

The company responded to the Asian financial crisis by divesting of non-core activities and concentrating on four sectors - consumer, telecoms, property and banking - in which it can create synergies.

It also sold off non-Asian assets such as Hagemeyer, the Dutch trading concern, and built up reserves which have been used to reduce debt and buy assets which meet the criteria of having an Asian focus and healthy cash flow.

This has bolstered the company's balance sheet - net indebtedness was more than halved at the year end, from \$2.94bn in 1997 to \$1.29bn - and also changed the geographical spread.

Following the purchase of a controlling stake in Philippine Long Distance Telephone at the end of last year, some 63 per cent of First Pacific's investments are in

the Philippines and 48 per cent relate to telecoms. Mr Pangilinan said the intention was to build a broader portfolio as and when opportunities arise.

At the same time, would-be buyers are circling parts of First Pacific. First Pacific Bank has attracted interest, although nothing has been agreed and price seems to be the sticking point.

The bank's contribution to group profits was around one-quarter of 1997 levels, from \$22.4m to \$5.5m.

On a per-share basis, First Pacific's earnings fell 75.7 per cent, from 7.04 cents to 1.71 cents excluding excep-



Manuel Pangilinan: looked back on 'dramatic' year

NEWS DIGEST

JAPAN

Mitsubishi Chemical sees fall in to the red

Mitsubishi Chemical, Japan's largest integrated chemicals maker, yesterday issued a profits warning only two weeks after raising expectations by announcing a restructuring plan. It revised down earnings estimates for the year ending March 31 1999, citing weak demand in Asia and a stronger than expected yen in the second half of the year.

The company lowered sales forecasts from ¥1,600bn to ¥1,540bn (\$13bn) and said it expected to post a pre-tax loss before exceptional items of ¥5bn, against earlier forecasts of a ¥16bn profit. The group lowered estimated net income from zero to a loss of ¥27bn.

Two weeks ago, the company announced restructuring measures to cut costs by ¥40bn a year. The restructuring would include a reduction in the headcount from 11,000 to 9,000 by March 2001. Capital expenditure would be cut from a planned ¥44bn to ¥35bn next year.

"The company handled this badly. They raised expectations when they announced the restructuring, then betrayed investors. They should have announced the earnings revisions two weeks ago when they announced the restructuring," said Philip Hall, senior analyst at Schroders. The stock closed down 4.5 per cent, or ¥13, at ¥277.

Alexandra Nusbaum, Tokyo

NTT warns of 26% profit fall

By Michio Nakamoto in Tokyo

Nippon Telegraph and Telephone, Japan's dominant carrier, warned that non-consolidated profits in the coming year would fall by 26 per cent as a result of the country's prolonged recession.

The telecommunications company is being reorganised in July into two domestic carriers and a separate company in charge of long-distance and international operations. It said pre-tax profits in the year to March 2000 were forecast to be ¥216bn (\$1.82bn) on revenues that were expected to be nearly 3 per cent lower at ¥6,116bn.

The gloomy forecast will mark the third consecutive fall in NTT's revenues and profits. NTT blamed the continuing decline in economic activity, which has led to falling use of conventional telephony services. Revenues from voice telephony services is expected to fall about 5 per cent to ¥4,423bn.

The decline in NTT's profits in the next fiscal year underlines the severity of Japan's recession. Telecoms has been one of the most resilient sectors during the

downturn because of the growth in data and mobile communications. Profits from NTT's mobile communications subsidiary, NTT DoCoMo, are reflected in consolidated results.

The fall in voice telephony will put further pressure on NTT to speed up the shift in business emphasis to data communications. NTT expects profits from digital networks, used mainly for data communications, to increase 22 per cent to ¥1,119bn.

NTT also said it would reduce capital expenditure for the third consecutive year. In a move that will have a significantly negative effect on its suppliers.

Capital spending will fall by 13 per cent from the current year to ¥1,520bn, largely because the digitalisation of switches will be completed.

NTT is in talks with Philippine Long Distance Telephone about a capital alliance, the Japanese business daily, Nihon Keizai Shimbun, reported yesterday.

Manuel Pangilinan, FLDT president, was quoted as saying an agreement between the companies was likely by the middle of this year.

Sumitomo Rubber surprises

By Alexandra Harney in Tokyo

Sumitomo Rubber, Japan's third largest tyre maker, surprised the country's components industry yesterday by announcing a 36.4 per cent jump in pre-tax profits to ¥14,523bn (\$122m) last year.

The results indicate that Sumitomo, which signed a global alliance with Goodyear of the US last month, was able to capitalise on the European market, where it markets the Dunlop brand, better than analysts had expected.

Most of the growth was due to brisk sales overseas,

buoyed by a strong yen and a reduction in domestic inventories, rather than an improvement in Japanese sales, the company said. Sales increased 6.5 per cent to ¥653,523bn, despite a 2.6 per cent decline in domestic turnover to ¥282,493bn.

But sales in Europe offset the downturn at home, Sumitomo said. Sales in Europe, which is its largest market outside of Japan, were ¥272,153bn, excluding sales within the group, although regional sales figures from the previous year were not available.

Net profits in Europe slid 6.5 per cent to ¥6.8bn. The

company said this reflected ¥2.6bn worth of extraordinary charges taken in 1997 when Sumitomo reinvested cash reserves that were originally set aside to cover the costs of closing a subsidiary factory in Germany. Underlying profitability had actually improved.

Sales in the US and Canada totalled ¥94,573bn, while those outside Japan accounted for 61.6 per cent of total turnover, up from 57.2 per cent the year before. Net profits slid 13.3 per cent to ¥6,036bn.

The picture was markedly worse at the parent level, however. Parent company

Shareholders are to receive a final dividend of 26 cents, giving a full year payout of 58 cents compared with \$2.19 a year earlier.

FINANCIAL SERVICES

Mitsui Trust reviews staffing

Mitsui Trust & Banking said yesterday it had not yet decided on job or wage cuts in connection with a merger with Chuo Trust & Banking Co in April 2000. The Mainichi Shimbun newspaper reported on Monday that Mitsui Trust and Chuo Trust planned to cut 2,000 jobs over the next five years. It also said Mitsui Trust planned to cut salaries by more than 10 per cent to bring them into line with those at Chuo Trust. In January, the two trust banks said they had agreed to start talks to merge in April 2000. Reuters, Tokyo

HONG KONG

Sing Tao shares suspended

Trading in shares of Sing Tao Holdings was suspended at the company's request pending an announcement concerning the sale by chairman Sally Aw of a 23 per cent interest to Hong Kong Sunrise Holdings, the Hong Kong Stock Exchange said yesterday. Sing Tao shares ended at HK\$0.90 on Friday. Reuters, Hong Kong

BANKING

IBJ Securities to double capital

IBJ Securities, a securities subsidiary of Industrial Bank of Japan, said yesterday it was to increase its capital by ¥35bn to ¥70bn (\$590m). Reuters, Tokyo

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Chinese police halt futures fraud

By James Harding in Shanghai

Chinese police have broken a RMB30m (\$3.6m) futures trading case in which mainland Chinese investors were defrauded of their money by a ring of gangsters from Hong Kong, Macau and Taiwan.

The gang, whose chief suspect was said to be a Hong Kong resident, established more than 10 illegal futures brokerages around China, the Chinese News Service

reported yesterday. Mainland Chinese investors lost all their funds because their buying and selling orders were settled fraudulently at a company opened in the southern Chinese city of Guangzhou in 1996. No purchases were actually made on clients' behalf.

Beijing has been anxious about the potential for social unrest when financial institutions collapse or default investors of their savings. Zhu Rongji, China's prime

minister, this month urged that "steps must be taken to ensure repayment of people's savings to safeguard social stability".

In a comment that underlined the extent of problems in the financial system, Mr Zhu was quoted saying that some financial institutions, such as urban and rural credit co-operatives and local commercial banks, accepted deposits with high interest rates and provided loans in violation of rules during the

INDUSTRIVÄRDEN

Year-End Report 1998

- The increase in value for the portfolio of listed stocks was 5 percent in 1998 (general index: 10 percent). Since the start of 1999 through February 24, the listed portfolio has gained 5 percent (general index: 5 percent).
- Net asset value at year-end was SEK 160 per share and CPN, an increase of 7 percent for the year. Net asset value per share and CPN at February 24, 1999, was SEK 168.
- The shareholding in PLM was sold for SEK 1.2 billion, generating a capital gain of SEK 712 M.
- Industrivärden acquired SEK 1.2 billion in stock in Skanska. Following the sale of all shares in Drott, Industrivärden's net involvement in Skanska increased by slightly more than SEK 800 M.
- Consolidated earnings after financial items totaled SEK 2,148 M (2,404). Of this total, gains on sales of stocks amounted to SEK 1,003 M (1,865), dividends from listed stocks SEK 1,067 M (426), and other earnings items SEK 78 M (113).
- The Board of Directors proposes a 20 percent increase in the dividend, to SEK 4.50. The average annual growth in the dividend for the last five-year period will thereby amount to 15 percent.

Market Value of Listed Stock-portfolio and Hidden Reserve

Net Asset Value Per Share and CPN

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COMPANIES & FINANCE: EUROPE

CARMAKERS FRENCH COMPANY'S RESULTS AHEAD OF EXPECTATIONS

Renault profits rise 63% as margins close

By David Owen in Paris

Renault, the French carmaker, yesterday unveiled a 63 per cent advance in annual profits, slightly ahead of expectations, while signalling it expected a downturn in operating margins in the current year.

But it indicated that with competitive pressure increasing, it was expecting a 1999 operating margin of about 4 per cent, against 5.2 per cent last year. Car sales were expected to show a marked decline in Turkey and in the so-called Mercosur markets of Latin America, where the group was, nevertheless, expecting to increase market share.

Markets for industrial vehicles were likely to grow in France and Spain, while falling in other European countries and the US. Louis Schweitzer, chairman, described 1998 as a "successful step" in the company's objective of long-term profitable growth. But the reaction of trade unions suggested the positive performance might set the scene for tougher negotiations on working hours.

Operating profit rose more than five-fold from FF12.03bn to FF120.84bn. A dividend of FF5 a share, up from FF3.50, is proposed. The company, which has set itself a target of roughly doubling sales to 4m by 2010,

is in the final stages of negotiations to acquire a 51 per cent stake in Dacia, Romania's state-owned carmaker, and is expecting to make an announcement this month. Although Renault is understood to be offering little more than \$30m for the stake, Mr Schweitzer has said the company intended to make substantial investments in Dacia so it would "reach international quality and competition standards". Renault again confirmed it was studying a possible alli-

ance with Japan's Nissan. Lionel Jospin, the French prime minister, has signalled the French political establishment would back an agreement between Renault and a Japanese company. The market is also awaiting more news of the strategic plans of the industrial vehicles unit, whose operating margin also improved strongly in 1998. Patrick Faure, Renault VI's chairman, recently hinted it could seek an alliance in the small truck market.

Packard Bell NEC listing plan

By Christopher Price

The new European president of Packard Bell NEC said yesterday that the Japanese-controlled personal computer group will look for a \$2bn listing next year of a holding company encompassing its global operations. However, Michel Fromont warned that if the loss-making US operations were not turned round this year the European and Asia-Pacific business that he heads would pursue its own move to the public markets.

That transaction put a valuation of \$450m on the European and Asia Pacific operations. Mr Fromont said the company was confident its strategy over the next 12 to 18 months would earn it a \$1bn valuation from stock market investors. The US business has been badly hit by the tough competition in the PC market, where Dell has established itself as one of the most profitable manufacturers with its direct-to-home sales. Mr Fromont said the US business had this year to recover. Otherwise, senior management of the European company, which is owned around 80 per cent by NEC and 20 per cent Groupe Bull, would discuss getting its own listing.

Verdict boosts Telecom Italia and Olivetti

By Paul Betts in Milan

Telecom Italia and Olivetti shares yesterday rose in a falling Milan stock market in the first day of trading following clearance by Consob, Italy's stock market regulator, of Olivetti's €53bn (\$58bn) hostile bid for the privatised telecommunications company.

Telecom Italia's shares closed 1 per cent higher at €9.80, just below Olivetti's €10 a share offer price. Olivetti shares rose 1.8 per cent on the back of Consob's weekend verdict.

However, Telecom Italia Mobile shares fell 4 per cent because of concern that Telecom Italia's proposed merger with its 60 per cent-owned cellular phone company risked being delayed by the Consob decision.

Financial analysts yesterday appeared to share Telecom Italia's contention that the €6 cash component of the Olivetti offer was far too low. Olivetti's €10 offer involving cash, bonds and equity values Telecom Italia at a substantial 30 per cent discount in terms of price-earnings ratio compared with the Italian group's international telecommunications peers.

After gaining Consob clearance for its revamped offer, Olivetti is now working on its formal bid prospectus which once submitted must be approved by the stock market regulator within 15 days. Olivetti will also need Bank of Italy clearance for the bond component of its offer. This involves the largest ever Italian corporate bond issue amounting to L26,000bn. The bonds are to be issued by Tecnost, the 97 per cent-owned subsidiary Olivetti is using as the vehicle for its bid.

Wind, Italy's third mobile telephone company, yesterday began customer operations, hoping to add pressure to the already fierce competition in the country's telecommunications industry, writes James Blitt in Rome. Although attention is still dominated by the brewing takeover war between Telecom Italia and Olivetti, Wind - jointly owned by Italian electricity giant Enel, France Telecom and Deutsche Telekom - claims it can offer services cheaper than its rivals.

Ionian Bank boosts profits

By Kerin Hope in Athens

Ionian Bank, the state-controlled Greek bank due to be privatised this month, has surprised markets by announcing a jump in full-year pre-tax profits from Dr1.1bn to Dr12.6bn (\$43m).

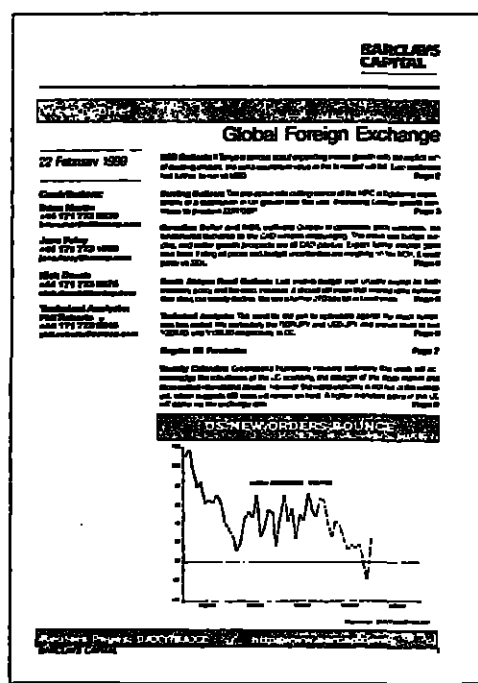
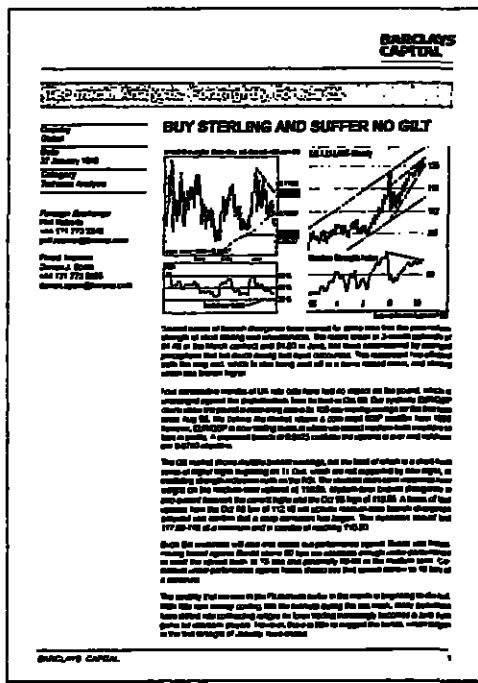
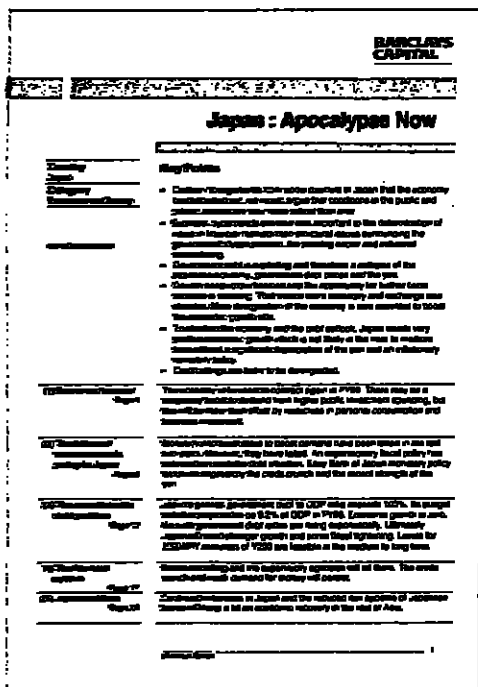
both showed growth, although Ionian's market share declined because it failed to keep pace with the sector's rapid expansion last year.

The sale of 51 per cent of Ionian, Greece's fourth-largest banking group with 4,100 employees, marks the biggest bank privatisation to date in the bank sector.

Operating revenues rose 15.1 per cent to Dr946.4bn, but operating expenses jumped 18.3 per cent to Dr632.2bn. Analysts said the unexpectedly sharp rise in operating expenses related partly to a management upheaval last December in which the government sacked the chief executive, but failed to replace him for six weeks.

A strong final-quarter performance, with pre-tax profits of Dr7bn against a Dr3bn loss the previous year, helped Ionian recover market share lost during a two-month strike last April and May. Ionian's unions staged the strike in protest against the privatisation plan. Haris Stamatopoulos, Ionian governor, said the bank's staff launched "a nationwide crusade" to win back business after the strike ended. Income was boosted by gains on the bank's large portfolio of government bonds. Operating expenses declined from 78 per cent to 66 per cent of operating income, close to the Greek bank sector average, due to cost-cutting and an early retirement scheme. After a sharp first-half decline, deposits and lending

IN RESEARCH OF EXCELLENCE, FOR EXAMPLE



NEWS DIGEST

POLAND

Mobile phone company to borrow €255.6m

Polish state-owned telecoms company Telekomunikacja Polska (TPSA) said yesterday its mobile telephone subsidiary Centertel would borrow €255.6m (\$280.6m) through a syndicated loan to finance investments. Last year Centertel, in which TPSA holds 66 per cent and France Telecom 34 per cent, said it would invest 1.1bn zlotys (\$278m) in 1999-2000 to build infrastructure for its digital GSM 1800 system.

Poland's treasury has received eight bids in a tender to be an adviser in the sale of a strategic stake in TPSA. Local press reports say the bidders include Schroders, which advised the government on the flotation of a 15 per cent stake in TPSA last year, Credit Suisse First Boston, Deutsche Bank, ING Barings, J.P. Morgan and Merrill Lynch. The government is planning in late spring to offer a stake of between 25 per cent and 35 per cent, worth between \$1.8bn and \$2.5bn. Christopher Bobinski, Warsaw and agencies

TURKEY

Private bank lifts earnings

Isbank, Turkey's largest private sector bank and its biggest quoted company, reported net profits for 1998 of TL135,000bn (\$381m) up from TL81,000bn which analysts said represented a 2.9 per cent drop in dollar terms. Mehmet Simsek, banking analyst at Bender Securities, said that based on average exchange rates for 1998, the bank's net profit was \$518.8m compared with \$534.3m the year before.

Burhan Karacam, the general manager of Yapi Kredi, one of Turkey's four biggest private sector banks, has resigned because of differences with the conglomerate that controls the bank. Bank executives said that Mr Karacam, whose title is equivalent to chief executive, disagreed with the management of the Cukurova group, whose interests range from shipping to manufacturing, over the group's rationalisation strategy. Leyla Boudton, Ankara

PETROCHEMICALS

Chemapol assets shrink

Chemapol Group, the Czech petrochemical conglomerate in bankruptcy since January, posted a preliminary, unconsolidated net 1998 loss of Kč8.6bn (\$256m), after a Kč3.9bn loss in 1997, the company told the Prague Stock Exchange yesterday. Under Czech accounting standards, Chemapol's balance sheet showed that total assets shrank to Kč4.2bn from Kč12.4bn. The company gave no explanation. Reuters, Prague

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COMPANIES & FINANCE: THE AMERICAS

BANKING NEW YORK INSTITUTION TAKES \$97m CHARGE AS HEAVY EXPOSURE TO RUSSIAN MARKETS TAKES TOLL

Republic to shut underwriting arm

By John Authers in New York

Republic New York, the New York based international bank, yesterday announced that it was taking a \$97m pre-tax charge to cover a drastic strategic restructuring which will see it quit the securities and derivatives underwriting businesses.

The bank had a greater proportionate exposure to Russia than any other US institution last year, and took a loss of \$190.7m on Russian investment securities in the third quarter last year. This left it with an

overall loss of \$92.7m for the quarter and the bank indicated at that time that it would focus on private and retail banking.

Its share price has not enjoyed the recovery experienced by most of the banking sector since last October. In morning trading yesterday it gained 3% to reach \$45, leaving it far short of its high of \$73 set before the Russian financial crisis. It hit a low earlier this year of \$36.

Under the plan announced yesterday, which will take 18 months to implement,

Republic hopes to make pre-tax savings of \$57m a year. It will also shed 500 jobs, some of which will be outsourced. It will further attempt to improve its risk management by using a new reporting system which will quantify the earnings and risks taken in each division.

Dov Schlein, chairman, said the bank had decided to close its Republic New York Securities prime brokerage and its derivatives market-making division because they could not meet the bank's "hurdle" of a 15 per cent return on equity after

adjusting for risk.

The bank said that both divisions had had "negligible" revenues in 1998.

Private banking, which made net income of \$104.8m last year, almost half the bank's total of \$220.2m, will be the core of the company, while it will also stay in several "niche" businesses, including its retail banking business in the New York metropolitan area, foreign exchange and precious metals trading.

Mr Schlein said the private bank, which is active in more than 80 countries,

would consider acquisitions, and would look to build its asset management capabilities.

The bank also hopes to improve efficiency in its foreign exchange and precious metals trading business, partly through closing its market-making businesses. The global markets division would also be asked to design wealth management products for the private bank.

The retail branch network would also be required to increase cross-selling of private banking products.

Setback for heavy equipment maker

By Nikki Tait in Chicago

Low commodity prices and weak demand from customers in both the pulp and paper and mining industries caused Harnischfeger to report a \$16.4m loss in the three months to end-January.

Sales at the Milwaukee-based capital equipment manufacturer, which recently encountered problems with contracts in Indonesia, fell from \$588m, to \$465m, but the loss was smaller than in the same quarter a year ago when the company fell to a deficit of almost \$25m.

It announced that it was laying off about one-fifth of its 3,100 employees last August, and said that this programme was now 90 per cent complete.

"Additional cost reductions have also been identified and are under way," the company said, adding that the full cost-reduction programme should bring annualised savings of more than \$110m.

But Harnischfeger remained downbeat about prospects on the mining front, saying that copper, iron and other metals would "remain under pressure" for the rest of the year.

Further, it expected no new dragline order activity because of the weakness in coal markets.

It also predicted more mergers amongst coal producers, which could carry a long-term benefit on the equipment side but would probably depress demand for new machines further in the immediate future.

It also saw consolidation in the pulp and paper industry continuing, but said that while pricing would probably remain low, it "appears to have flattened out".

It suggested that demand for aftermarket parts would probably grow, but original capital equipment would continue to suffer from low levels of capital expenditure.

NEWS DIGEST

TELECOMMUNICATIONS

Network Computer and US West plan internet TV

US West, the US telecommunications group, and Network Computer Inc, the privately owned internet-based set-top box software developer, plan to launch the first internet-based enhanced television service in America with telephony.

Using the @TV service, US West's customers will be able to send and receive e-mail, place and answer telephone calls and browse through TV channels and the web at the same time. The service will be based on set-top box technology which links a TV set to internet and telephone services using a high-speed DSL (digital subscriber line) or ordinary dial-up connections.

DSL technology runs on standard copper telephone wires but provides data transmission speeds up to 200 times faster than conventional modem connections. US West plans to test the service in selected urban areas and then offer the service to its 25m customers throughout the 14 western and midwestern states in its region late this year.

The US telecoms group is the latest network operator to adopt NCI's "internet appliance" software. All three leading UK cable television groups have recently signed deals with NCI, as well as Belgacom, Belgium's national telecoms carrier, and five of the leading cable companies and internet service providers in Japan. Paul Taylor

CAR AND TRUCK MAKING

Nissan revamps purchasing

Nissan, the Japan-based car and truck maker which has been seen as a potential acquisition candidate because of its weak financial condition, is to consolidate purchasing operations for its North American assembly plants, in Tennessee and Mexico, into a single organisation. The change comes as part of a broader effort by Nissan to revamp its ailing operations in North America. Last May, it announced plans to reduce costs, make operations more efficient, and revitalise its product line. Nissan has targeted a \$1,800 saving in production costs per US vehicle over a three-year period. Nikki Tait, Chicago

LIFE SCIENCES

Gilead to buy NeXstar

Gilead Sciences has agreed to buy NeXstar Pharmaceuticals in a stock deal valued at about \$550m, creating a biopharmaceutical firm with a global presence. The combined company, Gilead Sciences, will have three commercial products with total annual revenues of more than \$100m. It will have a broad-based portfolio of anti-infective and oncology products, including three approved products and seven candidates in clinical development.

Under the terms of the agreement, NeXstar stockholders will receive 0.425 of a Gilead share, subject to adjustment based on the trading range of Gilead stock prior to completion of the merger. Based on the average closing Gilead stock price of \$41.13 for the 20-day period ending February 26, NeXstar stockholders would receive \$17.48 in value for each share of NeXstar stock. Reuters, Foster City, California

Lasmo expects to hit targets despite cuts

By Raymond Coffit in Caracas

Lasmo, the UK oil company, insists it will meet production targets and begin exploration at its Daci6n oil field in Venezuela, despite having cut its investment plan there by nearly half this year.

The company said it would boost production from the current 21,000 barrels per day to 30,000 b/d by mid-year and to 50,000 b/d by 2001. It would also move ahead with drilling six exploration wells. "We will meet all production targets as planned," said Roger Tucker, head of Lasmo in Venezuela.

Lasmo has said it will reduce its capital investment in Venezuela from \$322m to \$177m this year as a result of cashflow problems stemming from depressed world oil prices as well as better-than-expected production levels at Daci6n.

The bulk of the savings would come from delaying the construction of new facilities, said Mr Tucker. Instead the existing 40-year-old facilities would be upgraded with a health, safety and environment programme.

The company would dig

between 45 and 50 production wells with a two-rig drilling programme and begin building the first part of its export pipeline.

Lasmo had also written off \$29.7m of the value of Daci6n due to the drop in oil prices. Yet the company insisted the field was competitive world-wide with total production costs of only \$2.60 per barrel.

"We stand by the performance of our asset," said Mr Tucker. "In these cash-constrained times it has given the company an opportunity to reduce capital expenditures while maintaining the production profile."

In June of 1997 Lasmo bid a record \$453m for the rights to operate and explore the Daci6n field, the highest offer made by 130 qualified bidders for any of the 20 fields up for tender. Daci6n then was producing only 11,000 b/d.

The company's upbeat appraisal of its Venezuelan asset comes as most oil companies are focusing on low-cost production areas. In Venezuela several multinational operators have postponed important investment projects.

Apollo group wins day on Patriot refinancing

By Richard Waters in New York

Leon Black, the "vulture" investor who once ran the mergers and acquisitions department of Drexel Burnham Lambert, yesterday won the tussle over Patriot American, the most prominent casualty of the US real estate investment trust boom.

Mr Black's Apollo group was at the head of a group of investors that agreed to put up \$1bn of fresh capital to keep the hotel group afloat.

As expected, the group, which included Boston-based buy-out fund Thomas H Lee, thwarted a rival bid from Hilton Hotels, which had offered to buy some of Patriot's hotels and put up a smaller amount of capital.

Hilton Hotels, under the leadership of Stephen Bollenbach, has been an aggressive raider of other hotel groups.

Patriot, which owns and manages 474 hotels, including the Wyndham chain, was hit in part by the heavy debt it took on during a buying spree in the mid-1990s.

It was further weakened by its use of a financial instrument that it had hoped would reduce the overall cost of its debt. Known as forward equity contracts, such instruments were popular among reits during 1996



Aggressive raider: Stephen Bollenbach, Hilton chief executive

and 1997, when their share prices were rocketing.

They amounted to agreements by reits to pay off their loans by issuing shares - fine as long as stock prices rise, but potentially cataclysmic once shares started to fall, as happened in early-1998.

Under the terms of yesterday's recapitalisation, the Apollo-led group will buy preferred stock representing 29 per cent of Patriot's equity. The company also said it had preliminary agreement on \$2.45bn of additional debt financing from Chase Manhattan and Bear Stearns.

As part of the plan, Patriot

will give up itsreit status altogether, along with its name. While most reits are restricted in their ability to manage the properties they own, Patriot has been one of a small number of so-called "paired-share" companies that combine both a real estate-owning unit and a separate operating company.

However, in return for a preferential tax status, reits have to pay out 95 per cent of their net income in the form of dividends each year. That rule greatly reduces the financial flexibility of companies like Patriot when, as happened last year, the capital markets become wary of advancing them new funds.

Which investment bank completed the most M&A transactions in the U.S. in 1998?

JP Morgan

FOOD INDUSTRY COMBINED COMPANY 'WILL BE BIGGER THAN ICI'

Danisco plans to acquire Cultor

By Tim Burt in Stockholm

Danisco, the Danish food products and packaging company, yesterday announced plans to create the world's largest food ingredients group by acquiring Cultor, its Finnish rival, for Dkr9.5bn (\$1.4bn).

The enlarged company, boasting combined annual sales of almost Dkr30bn and 19,400 employees, is expected to overtake ICI of the UK as the global leader in food enzymes, flavourings and emulsifiers. Following the takeover, Danisco will also

command a strong presence in sugars and artificial sweeteners.

The company stressed, however, that it had no plans to expand into genetically modified foods - the subject of a recent environmental furore in the UK over the safety of such products. "This deal allows both companies to realise the ambition of forming a Nordic-based supplier to the global food industry," said Ail Duch-Pedersen, Danisco chief executive.

Mr Duch-Pedersen, who will lead the enlarged group,

said the takeover signalled the most important step in Danisco's strategy of focusing on food ingredients and flexible packaging.

Once the takeover has been completed, he hinted that Danisco would embark on a hefty non-core disposal programme involving a phased withdrawal from frozen foods, corrugated packaging, beverages and fish feed.

In all subsidiaries with annual sales of Dkr9bn have been earmarked for sale. Mr Duch-Pedersen declined to put any timetable on the dis-

posal programme or to predict the number of jobs affected.

Most food industry analysts welcomed yesterday's deal, describing it as an "ideal match" between two complementary companies. "Cultor was too small to sustain the research and development in food ingredients, but together the two companies will be stronger in this area," said Anne Alexandre at Credit Suisse First Boston in London.

In Helsinki, Cultor shares rose 9.50 to 17.25 compared with Danisco's offer

price of 18 a share. Shares in the Finnish group have underperformed in recent months amid concerns that it lacked the critical mass to withstand a downturn in some of its main products.

Danisco shares increased modestly by Dkr1 to Dkr331 in Copenhagen, even though it said earnings per share in the merged company would increase only "within four years". The Danish group, advised by Deutsche Bank, is financing the transaction from cash reserves and debt. Cultor was advised by Schroders, the investment bank.

Japan's car and truck sales continue to fall

By Alexandra Harney in Tokyo

The slump in car sales in Japan stretched into its 23rd month in February, as sales of every vehicle category except buses registered significant declines.

Figures released by the Japan Automobile Dealers Association, the leading industry group, showed that car and truck sales fell 9.9 per cent against the same period last year to 357,485 units. Truck sales recorded the sharpest decline, falling 21.3 per cent, reflecting the contraction in corporate capital spending.

However, the data did not include mini-car sales, which have shown stronger-than-expected growth despite the prolonged recession since regulations were changed last year. Analysts said the results reflected seasonal weakness in the market at the end of the fiscal year as well as sluggish consumer demand, which was prompt-

ing carmakers to restructure their manufacturing and sales operations.

Car sales slid 5.4 per cent to 265,585 units. Suzuki Motor and Daihatsu Motor, which specialise in small vehicles, showed the largest declines, falling 47.6 per cent and 65.4 per cent respectively. However, analysts said this was because mini-cars, or vehicles with engine displacement of 660cc or less, were excluded.

The most surprising results were from Nissan Motor, the troubled number two carmaker, which is negotiating with Daimler-Chrysler about a possible capital alliance. Nissan and Nissan Diesel, its truck and engine arm, both recorded heavy declines. Nissan sales fell 16.4 per cent and Nissan Diesel 21.8 per cent, according to JADA.

Nissan also saw its market share shrink 1.8 points compared to the same period last year, falling to 20.6 per cent.

The weakness in the market hit even the stronger carmakers. Toyota Motor, Japan's biggest carmaker, posted a 4.4 per cent decline. Mazda Motor, which is owned 33.4 per cent by Ford Motor of the US, saw sales slip 13.9 per cent.

Analysts pointed to the 7.7 per cent improvement in bus sales to 1,152 units as evidence of an area where the government's stimulus package might be making an impact. Municipal governments account for the majority of bus sales, and many localities have curtailed spending because of financial difficulties in recent months.

"I think we are seeing signs that we might be close to the bottom," said Stephen Usher, analyst at Jardine Fleming in Tokyo. But a broad recovery in the market was unlikely without an improvement in Japan's economy or additional stimulus, he warned.

Music bonds are failing to prove chart toppers

The stars have been slow to respond, write Alice Rawsthorn and Khozem Merchant

It is two years since the banking community watched gleefully as investors scrambled to subscribe to a \$55m bond issue backed by the future earnings of David Bowie, one of the world's top pop stars.

Convinced that the "Bowie Bond" would open up a lucrative new market, investment banking groups such as Nomura and specialist boutiques, approached singers, songwriters and rock groups in the hope of persuading them to launch similar issues.

Some agreed. Rod Stewart, another 1970s icon, raised \$15.4m from a loan securitised against his future earnings. Holland Dozier Holland, the songwriting trio, staged a \$30m private placement against forthcoming royalties from such soul classics as *Baby Love* and *Where Did Our Love Go?* A few weeks ago, Iron Maiden, the British heavy metal band, completed a \$30m securitised deal.

Several lower profile issues have also been concluded. Yet two years after the "Bowie Bond" the development of the market for securitising music royalties has been significantly slower than the banks expected. "This was and remains a small market," says Dorian

Klein, of Merrill Lynch's structured finance unit in London. "There has been more hype than deals."

Why has the market failed to fulfil the banking community's expectations? One explanation is the impact of the changing economic climate on the financial markets and general investment trends.

At the time of the "Bowie Bond", the global economy was still buoyant and, after years of low interest rates, investors were anxious to find alternative vehicles to low-yielding US Treasury bonds.

Royalty bonds, and other issues securitised by the future income of performers and composers who, like David Bowie and Rod Stewart, had been successful for long enough to give a reasonable indication of their earnings potential, looked like an attractive option.

However, investors have become warier of experimenting with new types of investments since global financial conditions deteriorated last summer. They have also shown a marked preference for liquid assets, and royalty bonds are illiquid because there is no secondary trading on them.

Another problem for the banks has been that only a



Ch-changes: enthusiasm that greeted 'Bowie Bond' has gone PA

handful of recording artists actually own their own master tapes (the rights to the original recordings) as David Bowie does. The vast majority, like Rod Stewart, ceded control of their mastertapes to their record companies in their recording contracts and receive royalties simply on the income generated by them.

As a result, Nomura, the bank behind Rod Stewart's loan, could not justify staging a bond issue against his

future royalties. Instead, it negotiated a \$15.5m securitised loan with him, and then tried to clinch similar deals with other stars in the hope of rolling them into a joint bond issue. These piecemeal deals are labour intensive for banks, and less glamorous than a big issue like the "Bowie Bond".

"A year ago there was lots of talk and we were expecting lots of interest. But instead we got small deals and pooled deals," says one

royalty bond specialist in New York.

However, the overwhelming difficulty for the banks has been the reluctance of rock and pop stars to participate in securitised issues.

One reason for their reluctance is that the most commercially successful acts, who would be most sought-after by investors, are already so wealthy that they are unlikely to need extra cash.

Finally, to derive the full financial benefit of a securitised loan, musicians or composers need to be taxed in the US.

The benefits are considerably lessened in other fiscal regimes, notably the UK. This consideration has dissuaded some UK-based acts from participating in such issues.

It has also deterred a number of the rock groups, such as the Rolling Stones, whose members are resident in different countries.

Despite these difficulties, the market for royalty-backed issues is not defunct. Other Iron Maiden-style deals are in the pipeline, largely orchestrated by small banking boutiques. Riaz Vilani, investment banker at Global Entertainment Capital LLC, which arranged the Iron Maiden transaction, says that his bank is currently working on 10 similar deals.

Thai banks try unusual issues to raise capital

By William Barnes in Bangkok

Thai banks have resorted to unusual capital raising exercises to lure cautious investors and to try to avoid sharp dilutions in controlling shareholders' equity.

Thailand's 15 commercial banks will collectively have to raise \$3bn if only half their current non-performing loans are written off.

Thailand's state-controlled Krung Thai Bank said it would increase its capital by Bt20bn (\$536m) after Tarrin Nimmanahaeminda, the new finance minister, insisted the management reverse a day-old decision to scrap plans to raise capital by Bt5bn.

The bank said it would issue 2bn new shares at a 10 baht par value to existing shareholders. The capital base is currently Bt34.85bn. Krung may have earlier

tried to exploit the unexpected absence of a jump in capital adequacy requirements to 15 per cent in the previous government's financial restructuring scheme announced last month. For the moment they remain at 8.5 per cent.

The fresh funds will raise actual capital adequacy from 8.9 per cent to 11.7 per cent. Non-performing loans were 10.3 per cent at the end of September.

Meanwhile, the Singapore-controlled Thai Danu Bank has announced two issues of Capital Augment Preferred Shares - equity bundled with debentures - along with a rights issue worth Bt13bn-Bt17bn.

DBS Thai Danu - as the bank will be renamed to reflect the Development Bank of Singapore's control - will raise funds in three tranches. A one-for-one

rights offer is expected to bring in at least Bt5.5bn. The main CAPS issue of preferred shares bundled with subordinated debentures will be sold locally as unit trusts to raise between Bt5bn and Bt10bn. It also expects to get up to Bt1.5bn from a private placement of CAPS, bundled with convertible debentures, to DBS in Singapore.

Taken together with a proposed Bt4bn swap of debentures for state bonds with the central bank, the bank said the whole campaign will lift its capital adequacy ratio from 9.2 per cent at the end of last year well into the regulatory comfort zone at 19.8 per cent.

The two biggest private lenders - Thai Farmers Bank and Bangkok Bank - led the way in February with issues dominated by quasi-equity worth about Bt40bn each.

Donaldson, Lufkin & Jenrette.

204 transactions. Donaldson, Lufkin & Jenrette was #1 in U.S. merger and acquisition assignments completed in 1998.*

Included were some of the most significant transactions announced last year for companies in a broad array of global industries: from energy to financial services to healthcare to telecommunications. But DLJ's leadership role in M&A advisory is only part of the story. The firm ranks as a leading debt and equity underwriter.

Our global advisory capabilities and innovative financings are why more and more businesses in Europe are turning to DLJ for all their investment banking needs. To put DLJ's M&A strengths to work for you, please

telephone Hal Ritch in New York at +1-212-892-3584 or Margaret Young in London at +44-171-655-7512.

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*Source: Securities Data Company 6/1/99

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COMPANIES & FINANCE: INTERNATIONAL

FORESTRY PRODUCTS HEAD'S DEPARTURE FOLLOWS SHARP FALL IN PROFITS AND BUNGLED EXPANSION STRATEGY

Ahlgren quits top job at AssiDomän

By Tim Bart in Stockholm

AssiDomän, the troubled Swedish forestry products group, yesterday announced the departure of Lennart Ahlgren, chief executive, following a sharp fall in profits and bungled expansion strategy.

The company, in which the Swedish government holds a 50.25 per cent stake, said Mr Ahlgren had agreed to quit after calls for a change of leadership at a weekend board meeting.

"The phase that the company must now embark

upon will require a stronger emphasis on business and marketing," said Ole Lund, AssiDomän chairman. "This requires a different leadership profile."

AssiDomän, with a large exposure to carton board, corrugated and timber products, has looked increasingly vulnerable following the recent consolidation wave in the pulp and paper sector.

Only the government's large holding has saved it from becoming a takeover target, according to some analysts.

Such analysts blamed Mr Ahlgren - chief executive

since the 1994 formation of state-owned paper companies Assi and Domän - for failing to capitalise on forestry assets the size of Belgium and a disastrous investment strategy in Russia. He is set to receive compensation totalling SKr12.6m (\$1.53m) for loss of office, equivalent to three years' salary.

The pay-off is likely to be criticised by Swedish opposition politicians and union leaders, who yesterday claimed the company's recent performance did not justify such compensation.

In the past year, AssiDomän's share price has declined by 22 per cent. Last month, the company unveiled a 31 per cent fall in pre-tax profits - down from SKr1.46bn to SKr1.1bn for 1998.

Mr Ahlgren's tenure was also overshadowed by a recent controversy over plans to spin off about 300,000 hectares of forest land into a separate company. The proposal prompted a warning from Sweden's agriculture board that it breached the country's land purchase laws.

Mr Lund said AssiDomän

would conduct a comprehensive strategic review following Mr Ahlgren's formal departure next month. "We must find out how best to improve profitability," he added.

Roger Asserstrahl, currently deputy chief executive, and Sven Eric Lundström, chief financial officer, will lead that review. Mr Asserstrahl will also take over as acting chief executive until a successor to Mr Ahlgren is found.

AssiDomän's most commonly traded shares yesterday rose SKr2 to SKr147.

Mr Lund said AssiDomän

THE EXPORT - IMPORT BANK OF JAPAN

(Incorporated under the Export-Import Bank of Japan Law)

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WARBURG DILLON READ

February 1999

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METRO FINANCE B.V.

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FRF 50,000,000 Floating Rate Notes
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Tranche-No. L34 Common Code: 9 206 345
(Issued under the DM 2 billion Multi-Currency Euro Medium Term
Note Programme of METRO AG)

The Rate of Interest applicable to the Interest Period from 27 February 1999 to 26 May 1999, inclusively, was determined to be 3.498 per cent. per annum. This Interest Rate is according to Article 4 of the Pricing Supplement equal to the rate of three-months-FFR deposit-rate (PIBOR) plus a Margin of 40 basis points on the Interest Determination Date. Therefore, on 27 May 1999, interest is due in the amount of FRF 8,647.83 per Note of FRF 1,000,000 principal amount.

Frankfurt am Main, February 1999

Dresdner Bank Aktiengesellschaft
Issuing and Principal Paying Agent

Britannia

\$25,000,000
Floating Rate Notes
due May 2000

For the period 26 February 1999 to 28 May 1999 the notes will bear interest at 5.56156% per annum. Interest payable on the relevant interest payment date 28 May 1999 will amount to \$1,396.58 per \$100,000 note.

Global Agency and Trust Services,
Citibank, N.A., London

2 March 1999

CITIBANK

TV Azteca chief pledges rescue

By Henry Tricks in Mexico City

Ricardo Salinas Pliego, chairman of TV Azteca, has told shareholders the Mexican broadcaster is in trouble, a rare act of contrition anywhere in Mexico, let alone by one of its brash tycoons.

In a conference call to investors yesterday, he promised to improve Azteca's very poor audience ratings, as well as cut costs. He also dispatched a public relations company to ask media analysts how Azteca could improve its image.

This charm offensive followed a 34 per cent slump in operating profits reported by Azteca in the fourth quarter, and \$8m in net profits for the year, down 94 per cent from 1997.

Mr Salinas warned that the first quarter of 1999 would be even tougher, acknowledging what his main broadcasting rival, Televisa, has been saying since mid-1998: that Azteca, after a fighting start since privatisation five years ago, has floundered in the ratings war.

The poor performance has already turned Azteca's stock price into the weakest in Mexico this year. Its market capitalisation has withered to \$785m from more than \$3bn in 1997 when it was broadcasting trendy soap operas that challenged macho attitudes in Mexico



Charm offensive: Ricardo Salinas Pliego has vowed to ER ratings

and delved into the taboo area of politics.

Its decline has also coincided with setbacks in other parts of Mr Salinas's business empire. His retail chain, Elektra, which offers credit to low-income Mexicans to buy electrical goods, has been hit by high interest rates since last August, and sales have suffered.

Due to funding problems, his communications company Unefon has also so far failed to pay the \$30m it bid for a licence to provide a fixed wireless telephone service in Mexico. Yesterday, despite promising minority shareholders better treatment, he spooked them by suggesting that Azteca might be forced to take a

partial equity stake in Unefon to help raise the funds, analysts said. It was forced to seek an extension of the deadline in September, though analysts say it has recently secured \$250m from a consortium of private equity investors.

But with less of his trademark bravado than usual, Mr Salinas insisted Azteca was not beaten. He announced a series of steps aimed at improving ratings and cutting costs, such as replacing non-performing producers, slicing 10 per cent off the production budget and focusing resources on prime time. The intention is to complete these initiatives by July.

Whitney Johnson, media

Barrick fills top positions

By Edward Alden in Toronto

Barrick Gold, the Canadian gold producer, has moved quickly to fill several top posts after the unexpected resignation of Paul Melnik, chief executive.

Randall Oliphant, previously Barrick chief financial officer, was named president and chief executive yesterday, while John Carrington added the position of vice-chairman to his role as chief operating officer.

Mr Oliphant, 39, had been chief financial officer since 1994, and was one of the architects of Barrick's gold hedging programme, widely acknowledged as the most successful in the industry.

Hedging allowed Barrick to realise more than US\$400 per ounce of gold in 1998, \$106 above the average spot price.

Jamie Sokalsky, treasurer and the director of the hedging programme for the past six years, was appointed chief financial officer.

Mr Melnik, who had been chief executive at Barrick for less than a year, resigned for unspecified personal reasons just before the company released record profits for 1998.

Financial information
Schneider SA

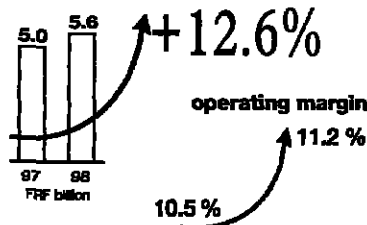
1998 Year-end Results

Net income

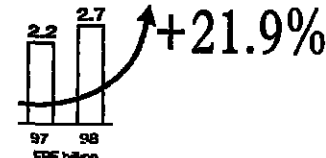
+22%

No one in
the world
does more with
electricity

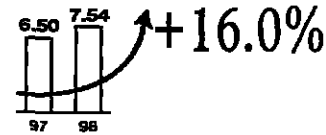
Operating income



Net income



Proposed net dividend: € 1.15



Contact
Schneider Investor Relations
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www.schneider-electric.com
www.prlne.com

Electrical Equipment - Paris CAC 40 - Scomex 12197

The Board of Directors of Schneider SA met on February 25, 1999 to approve the financial statements for the year ended December 31, 1998.

FINANCIAL HIGHLIGHTS

In millions of	1998	1998	FRF	1997	98/97
Sales	7,625	50,020	47,368	+5.5	
Operating income	853	5,996	4,970	+12.6	
Net income before amortization of goodwill	487	3,293	2,784	+17.2	
Net income	409	2,680	2,198	+21.8	
EPS	2.71 €	17.77 F	15.12 F	+17.5	
Net dividend per share (proposed)	1.15 €	7.54 F	6.50 F	+16.0	

■ Sales: Consolidated sales amounted to FRF 50.0 billion (€ 7.6 billion) in 1998, an increase of 5.5%. On a constant structural and exchange rate basis, sales would have risen by 7.1%. The rise in sales reflects the following evolution (in constant currency and structural terms): Europe excluding France, up 6.2%; North America, up 6.1%; and Rest of the World, up 9.2%. In France, the 3.4% drop in sales reflects lower orders for high and medium-voltage equipment, while sales of products rose by 2%.

■ Operating income: Operating income rose by 12.6% to FRF 5.6 billion (€ 853 million). Operating margin rose to 11.2% of sales, from 10.5% in 1997.

■ Net Interest Expense: Net interest expense declined by over FRF 200 million, reflecting a further reduction in Group indebtedness. Net debt amounted to FRF 1.6 billion (€ 244 million) at year end, following buy-back of a total of 4.5 million Schneider shares during the year, for FRF 1.5 billion (€ 227 million).

■ Net Income: Net income before amortization of goodwill amounted to FRF 3.3 billion (€ 497 million), up 17.2% from the 1997 level. Net income rose by 22% to FRF 2.7 billion (€ 409 million). Earnings per share rose by 17.5% to FRF 17.77 (€ 2.71).

■ Cash Flow: Cash flow from operations totaled FRF 4.9 billion (€ 741 million), an 11.2% increase from FRF 4.4 billion in 1997. Cash flow from operations more than covers total net investments, which amounted to FRF 2.1 billion (€ 323 million) in the year.

PROPOSED 1998 DIVIDEND: € 1.15, UP 16%.
The Board of Directors will ask the Annual General Meeting to approve a net dividend per share of € 1.15 (€ 1.73 including - Avior Fiscal - tax credit), an increase of 16% over the prior year level. The dividend will be payable in cash as of June 11, 1999.

APPOINTMENTS
The Board of Directors accepted the resignation of Didier Pineau-Valencienne as Chairman. The Board appointed

Henri Lachmann as Chairman and Chief Executive Officer of Schneider SA and Jean-Paul Jacaman as vice Chairman and Chief Operating Officer.

The Board appointed Didier Pineau-Valencienne Honorary Chairman of Schneider SA and David de Pury as Chairman of the Audit Committee.

Commenting on the 1998 results, Didier Pineau-Valencienne stressed the continuing progress of the Group's performance: "Since 1996, when we launched the Schneider 2000 program, considerable progress has been achieved in all areas. We have improved our geographic balance around the world, maintained and strengthened our market shares, stepped up the pace of innovation and made significant productivity gains. As a result, over this period, we have doubled net income."

We have completed our refocusing on our two core activities, electrical distribution (including final distribution) and industrial automation. The Schneider teams, its management and the new Chairman and CEO are well positioned to strengthen the Group's worldwide leadership and preserve its independence."

Having thanked Didier Pineau-Valencienne for his considerable contribution to the Group, Henri Lachmann presented to the Board the key initiatives he intends to conduct, in line with the Group's longstanding strategy: "Schneider will pursue the development of its two core businesses, aimed at accelerating profitable growth, enhancing responsiveness, and aggressively reducing structural costs."

1999 OUTLOOK
Reflecting the less favorable evolution of the world economic environment currently observed, Group sales and results are expected to continue to improve, though at a more moderate pace than in 1998.

Separately, Schneider SA has signed a preliminary agreement relative to the disposal of all of the Group's remaining real estate holdings. Once this disposal will have been finalized, Schneider will be entirely focused on its core electrical activities.



THE SOUTH AFRICAN BREWERIES LIMITED

(Reg No. 8918029/06)
(Incorporated in the Republic of South Africa)
(The Company)

Result of the award of additional South African Breweries plc ("SAB plc") shares

Further to the announcement published in the press on Friday, 11 December 1998, and subject to the condition that the transaction and unbundling referred to in the Company's announcement dated 4 December 1998 becomes unconditional and is implemented in its entirety, elections from ordinary shareholders to receive a second interim cash dividend of 280 cents per ordinary share on account of the year ending 31 March 1999 were made in respect of a total of 177 486 526 ordinary shares in the Company, resulting in a second interim cash dividend payment of R496 962 272.80.

As a result, a total combined dividend payment of R497 216 892.21 (which includes R254 619.41 in a residual cash dividend payable in lieu of a fractional entitlement to ordinary shares ("shares") in SAB plc) is conditionally due by the Company.

Accordingly, pursuant to the award of additional SAB plc shares and based on the weighted average price of the Company's ordinary shares on the Johannesburg Stock Exchange ("the JSE") for the four business days ended Thursday, 25 February 1999, of R93.30, 11 462 800 new SAB plc shares are to be issued to ordinary shareholders on the basis of 6.362272 new SAB plc shares for every 100 ordinary shares held, which represents a 50.36% issue in lieu of the second interim cash dividend. Accordingly, the number of issued shares of SAB plc conditionally awarded is 11 462 800.

Listings

Subject to the approval of the JSE and the London Stock Exchange, the listings of the 11 462 800 new SAS plc shares are expected to commence on Monday, 8 March 1999.

Posting of share certificates and cheques

Share certificates in respect of the new SAB plc shares and cheques in respect of the second interim cash dividend and the residual cash dividend in respect of fractional entitlements to new SAB plc shares will be posted to the applicable shareholders registered on the South African share register by Securemail and ordinary mail respectively and to the applicable shareholders registered on the United Kingdom share register by first class mail, on or about 12 March 1999, subject to the abovementioned approvals, and fulfilment of the conditions referred to above.

By order of the Board
A O C Tonkinson
Group Secretary

2 Jan Smuts Avenue
Johannesburg, 2001

2 March 1999

BRADFORD & BINGLEY
£15,000,000 Series 17
Floating rate notes
due May 2000
Notice is hereby given that the notes will bear interest at 5.52656% per annum from 26 February 1999 to 28 May 1999. Interest payable on 28 May 1999 will amount to £1,377.85 per £100,000 note.
Global Agency and Trust Services, Citibank, N.A., London
2 March 1999
CITIBANK

WOOLWICH
Woolwich plc
£40,000,000 Series 47
Floating rate notes
due May 2000
Notice is hereby given that the notes will bear interest at 5.52156% per annum from 26 February 1999 to 28 May 1999. Interest payable on 28 May 1999 will amount to £1,376.61 per £100,000 note.
Global Agency and Trust Services, Citibank, N.A., London
2 March 1999
CITIBANK

Hallfax plc
£100,000,000
Collared floating rate
notes 2003
Notice is hereby given that the notes will bear interest at 7% per annum from 26 February 1999 to 31 August 1999. Interest payable on 31 August 1999 will amount to £356.71 per £100,000 note and £3,567.12 per £1,000,000 note.
Global Agency and Trust Services, Citibank, N.A., London
2 March 1999
CITIBANK

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COMPANIES & FINANCE: UK

Allied Domecq works towards demerger

By John Willman,
Consumer Industries Editor

Allied Domecq, the world's second largest spirits group, is working towards a demerger which could lead to a separate listing for its leisure and retailing division which includes the Firkin pubs in the UK and Dunkin' Donuts, the fast-food chain.

The demerger would leave the spirits division, which makes Ballantine's scotch whisky, Beefeater gin and Sauza tequila, free to tie up with another group to create a rival to Diageo, the world's

largest drinks group formed in 1997 by merging Grand Metropolitan and Guinness.

Allied has been in talks with most of the larger spirits producers over a merger, with the expectation that the leisure and retailing division would subsequently be sold. In the absence of a deal, however, the UK group is prepared to demerge to boost its share price which has fallen from 634p in April last year to 473p yesterday.

"Anyone who believes the two halves of this business will be together in five years' time is seriously

deluded," said a senior executive.

Analysts see the appointment of Philip Bowman as finance director, announced in October, as prelude to a split. Mr Bowman, a former finance director of brewing group Bass, has experience as chief executive of a listed company, having run Coles Myer, the Australian retailer.

Mr Bowman has been taking a hands-on approach to sorting out the troubled pubs division where poor trading at the end of 1998 led to a profits warning at Allied's annual meeting in

January which knocked almost a fifth off the share price.

"He is spending an awful lot of time doing what is the role of the chief executive of the pubs business," said one analyst. "He talks and acts like a chief executive," said another.

Allied has also redeemed various loan notes in recent months which were possible obstacles to a demerger. These were taken out by the spirits businesses but secured on the earnings or property of the UK pubs.

Tony Hales, chief executive, would say only that a

split was a matter of pragmatism rather than great principle.

"We're removed all the technical impediments to demerger and have a lot of strategic freedom to move," he said. "But there needs to be a positive reason to proceed."

He added that the difficulties in the pubs business could make a demerger difficult in the immediate future. But he said further consolidation was inevitable in the drinks industry.

"We expect it to happen, our doors are open but we are waiting for a move from

other parties. In 10 years, there will be only three big players with a lot of rationalisation in the middle group."

Most speculation has centred on a tie-up between Allied's spirits division and Seagram, the Canadian entertainment and drinks group which is the world's third largest spirits producer by volume.

Late last year Seagram ended talks between the two groups over closer working arrangements ranging from joint ventures to merger, in order to complete its acquisition of Polygram.

Burmah set to return £280m

By Lucy Smy

Burmah Castrol, the lubricants and chemicals group, yesterday said it would return £280m (\$443m) to shareholders in May, with the aim of lowering its cost of capital and raising returns.

The shares jumped 44p to 859p on the news, which was the latest in a series of announcements of pay-outs to shareholders by UK businesses, including Unilever, Centrica, Halifax and Associated British Ports.

Analysts expect the return on capital to increase earnings per share by 5-6 per cent this year and by about 10 per cent in 2000.

The cash pay-out will take the form of a share split of existing shares into ordinary and capital shares. The capital shares would then be bought for 131p in cash or loans and cancelled, cutting the number of shares in issue by 15.7 per cent.

The company announced its intention to return at least £250m to shareholders a year ago, but the increased amount stated yesterday surprised analysts who took it as a clear signal of the company's strength.

Burmah Castrol said 1998 profits were only marginally lower yesterday, despite tough world chemicals markets.

Many analysts had expected Burmah to be badly hit

by the economic downturn in south-east Asia, where the group had been focusing much of its efforts for the last few years. However, Tim Stevenson, chief executive, said: "In constant currency terms we made the same amount there in 1998 as 1997."

Taking into account currency translation, the group made a full year pre-tax profit of £235m after an exceptional charge of £14.3m, down from £287m after a £42m exceptional in 1997, an turnover of £2.84bn (£2.93bn).

The company's aggressive marketing campaign and expansion into southern China cost about £5m in 1998, and the venture, marketing oil for scooters and motorbikes, is not expected to move into profit until 2001. However, Mr Stevenson said: "In terms of growth, it is tremendously exciting. There are 8m new bikes sold there every year, and each bike uses 8 litres of oil."

As well as difficult markets in south-east Asia, Burmah also increased its bad loans provision in Russia by £7m, and said it was cutting non-marketing expenditure in South America until trading conditions improve.

In Europe, Burmah is planning a three year, £10m restructuring, which it said would create benefits of £20m in 2000, and more than £30m per year in the following three years.

Aegis aiming to become market leader in US

By Thorold Barker

Aegis, the media buying group which makes more than 85 per cent of its revenues in Europe, has set itself the target of becoming the US market's biggest revenue earner in five years.

The group, which reached the top ten after just two years, is also looking to build its Asian and South American businesses by acquisition and could spend about £50m-£100m (\$160m) over the next few years.

Crispin Davis, chief executive, said clients increasingly wanted a global service and

Aegis needed to get a foothold in six key markets in Asia and Latin America before its coverage was complete.

He said the group would return cash to shareholders if it could not find the right deals.

Pre-tax profits rose to £50.6m (£45.5m) on turnover of £4.13bn (£3.65bn) for the year to December 31. Global net new business rose by \$770m, including \$280m in the US, giving Aegis a 1 per cent share - the market leader has about 3 per cent. In Europe, where Aegis has 12 per cent, net new business

was \$432m.

Gross margins rose from 5.3 to 5.4 per cent as the group increased income its strategy planning and other value-added services, reducing dependency on lower margin media buying.

The group spent £17m on acquisitions, including Freeman Associates, a Boston-based agency specialising in internet advertising and high-tech markets.

A final dividend of 0.5p makes 0.85p (0.7p) payable from earnings per share of 4p (3.8p).

The shares rose 2½p to 129p.



Crispin Davis: clients increasingly wanted a global service

David Arnold

Mirror to consider TV assets sale Billiton's \$1.5bn investment drive

By John Gapper,
Media Editor

The board of Mirror Group, the newspaper company, will today consider the possible sale of its television assets after it yesterday rejected an £972m (\$1.55bn) takeover offer from Trinity, the regional newspaper publisher.

The chances of an immediate bid battle for Mirror receded yesterday after it rejected Trinity's cash and shares offer. Trinity is now thought likely to refer its

interest to the Monopolies and Mergers Commission.

Mirror is expected to signal at its preliminary results on Thursday that it is likely to sell its 18.6 per cent stake in Scottish Media Group, currently worth £102m, and will also consider offers for its Live TV cable channel.

It is also likely to disclose plans to relaunch the former Sporting Life newspaper as an internet website including some electronic commerce.

The plans have emerged from a strategic review by

John Allwood, its chief executive.

Trinity yesterday tabled an offer of 0.35 Trinity shares and 40p in cash for each Mirror share. The offer started the day valuing Mirror at 210p per share, but rose in line with Trinity shares to value it at 213½p.

Trinity, advised by Greenhill & Co and Salomon Smith Barney, said it would take a few days to decide on its next move. But it is thought most likely to refer the offer to an MMC inquiry that could take five months.

Philip Graf, Trinity's chief executive, insisted that the offer was "not a sighting shot. It is a good and fair offer". Mirror, which had previously discussed a merger with Trinity said the offer did not value it adequately.

Mr Graf said Sir Victor Blank, Mirror's chairman, would be deputy chairman of the new company under its current offer. Sir Victor was to have chaired the merged group under the previous Trinity Mirror merger plans.

By Gillian O'Connor,
Mining Correspondent

Billiton, the second-largest mining company listed in the UK, spent \$1.5bn (£936m) expanding operations in the past six months, with the aim of capitalising on depressed prices for mining assets.

The investment drive stopped short of the big acquisition some analysts had hoped for.

It included the \$488m purchase of minority interests in the Ingwe coal business in

Australia and South Africa and the \$275m purchase of minorities in QNL, the Australian nickel mine.

Billiton also launched a 60/40 global ferroalloys partnership with Anglo American, which involved buying out of minorities held by Samancor for \$78m, and bought BHP's minority interests in a manganese mining operation for \$217m.

Average dollar selling prices for many commodities important to Billiton were substantially down on those for the first half of

the previous year. Aluminium fell 19 per cent, nickel 37 per cent, export steam coal 10 per cent and ferrochrome 12 per cent.

Profits before tax fell 33 per cent to \$310m in the six months to 31 December, on turnover 15 per cent lower at \$2.33bn.

Operating profits dropped 28 per cent to \$37m.

So far in the second half commodity prices have been running below the levels of the first half.

Brian Gibbertson, chairman and chief executive

warned: "Unless these prices improve sharply in the final quarter of the current financial year, operating profits for the second half will be correspondingly affected."

At the end of the half year 46.9m shares, equivalent to 2.19 per cent of the issued capital, had been bought back at a total cost of \$103m.

Selling by South African investors has continued. The proportion of shares held on the London register has reached 51 per cent. US institutions hold just over 15 per cent of the total.

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Fax: +44 1252 549733
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or Haj Haffjee in London
Tel: +44 171 873 4281
Fax: +44 171 873 4862
email: haj.haffjee@FT.com

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JP 11/01/99

EURO PRICES

EQUITIES

Europe hit by US interest rate concerns

EUROPEAN OVERVIEW

By Florian Gilibert
Fears of rising US interest rates weighed heavily on most European markets yesterday...

end. But these hopes were dashed by the latest spate of strong US data.

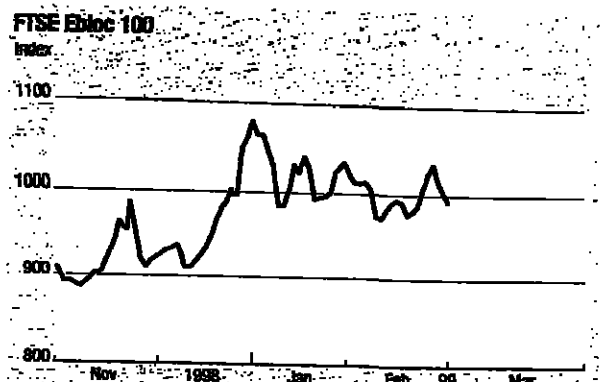
The National Association of Purchasing Management reported that its February index of manufacturing activity had climbed to 52.4, the highest level it has reached since May 1998...

January, the fastest rate in seven months.

All this fanned fears of a possible interest rate increase by the Federal Reserve, causing bond yields to soar.

while the FTSE Eurotop 100 declined 33.92 to 2,770.58.

The FTSE Eblock index of leading stocks in the euro-zone settled 16.35 lower at 990.42.



FTSE Actuaries Share Indices table with columns for Index, Euro, Day's % change, and Total return.

Industrial group Thyssen was the session's loss leader, plunging €16.70 to €166.35, after the stock went ex-dividend.

BONDS

INTEREST RATE SWAPS table with columns for Year, Bid, Ask, Bid, Ask.

EURO-ZONE BONDS

Table of Euro-zone bonds with columns for Bid, Ask, Bid, Ask, Day's % change.

THREE MONTH EURO LIBOR FUTURES table with columns for Month, Bid, Ask, Bid, Ask.

EURO-BOND YIELD CURVE table with columns for Year, Bid, Ask, Bid, Ask.

THREE MONTH EURO LIBOR FUTURES table with columns for Month, Bid, Ask, Bid, Ask.

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EURO-BOND YIELD CURVE table with columns for Year, Bid, Ask, Bid, Ask.

CURRENCIES & MONEY

EURO SPOT FORWARD AGAINST THE EURO

Table of Euro spot and forward rates against the Euro for various currencies.

BONDS

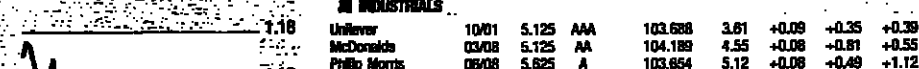
INTEREST RATE SWAPS

Table of interest rate swaps for various terms.

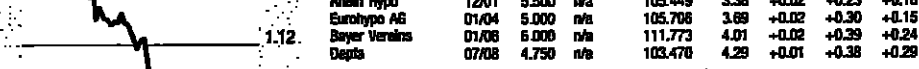
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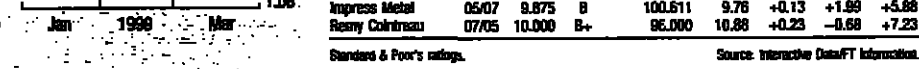
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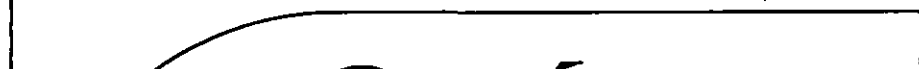
EURO-BOND YIELD CURVE



EURO-BOND YIELD CURVE



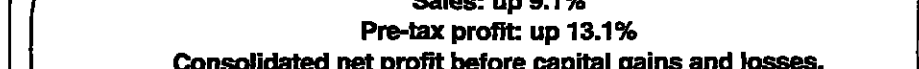
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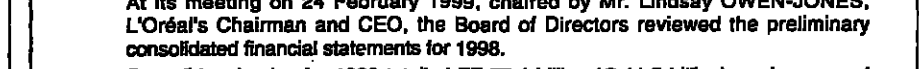
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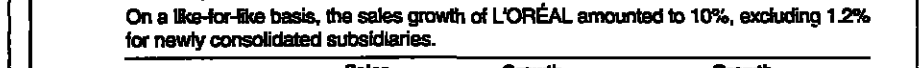
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EURO-BOND YIELD CURVE



EURO-BOND YIELD CURVE



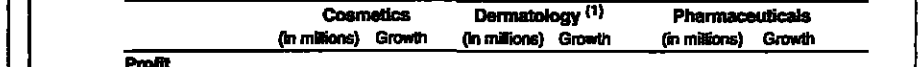
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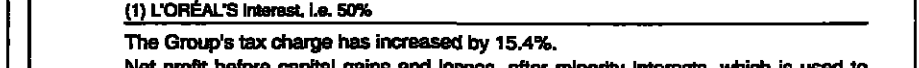
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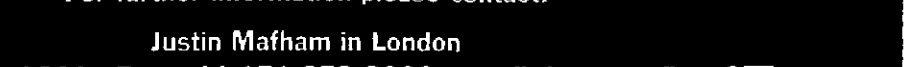
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EURO-BOND YIELD CURVE



McDonald's Central Coast Region advertisement with various promotional offers and contact information.

L'ORÉAL PRELIMINARY 1998 CONSOLIDATED RESULTS advertisement with financial data and company information.

Life Sciences advertisement for Monday March 15, including contact information for Justin Mafham.

FINANCIAL TIMES No FT, no comment. advertisement.

INTERNATIONAL CAPITAL MARKETS

Prices retreat on rate-cut gloom

BENCHMARK BONDS
By Vincent Boland in London and Richard Waters in New York
Prices retreated yesterday as investors sold stock on the view that the short-term scope for further cuts in interest rates in all the main bond markets was limited.

wind from the US came in the monthly report of the National Association of Purchasing Managers. Wall Street had expected an NAPM index for February of around 50, a level to suggest manufacturing industry remained poised between expansion and contraction.

a series of three interest rate cuts, contributed to a rally that briefly took the yield on the 30-year bond below 5 per cent last autumn.
Yesterday's 1 1/2 fall, which left the long bond trading at 9 1/2, pushed the yield up to 5.673 per cent. Shorter-dated securities also fell, with two-year notes falling 1/4 to 9 1/2, lifting the yield to 5.217 per cent, and 10-year securities down 1/2 to 9 1/2, for a yield of 5.401 per cent.

The euro's slide against the dollar, which touched a fresh high against it yesterday, had already represented a substantial degree of monetary easing, but that had not diminished calls from Oskar Lafontaine, the German finance minister, for the ECB to cut its base rate from the current 3 per cent.

EIB bonds to boost Czech market
By Robert Anderson in Prague
The European Investment Bank, the financing arm of the European Union, has launched a K250bn (\$271m) bond programme in the Czech Republic. The Koruna programme is the EIB's first in the Czech capital market and is likely to create benchmarks for long-term paper.

Sharp fall in international Russian debt

By Arkady Ostrovsky in London and John Thornhill in Moscow
Fears that Russia might be forced to restructure the terms of its international bonds, coupled with the latest crisis in talks with western banks on its defaulted domestic bonds (GKOs), have sparked a dramatic drop in its international bond prices.

he said, and speculation of Paris Club demands to do so "had no foundation".
Economists have argued that private bond holders, including US banks, would have to share the costs of a comprehensive debt restructuring plan. In particular, the German government, the biggest holder of Soviet-era Paris Club debt, seems likely to insist other commercial banks share the pain.

KfW targets institutions

NEW ISSUES
By Koenig Marchant
Kreditanstalt für Wiederaufbau, the German development agency which enjoys a loyal following from retail investors, launched a \$1.5bn bond issue designed to emphasize its appeal to institutional investors.

This flow will be aided by a heavy programme of redemptions over the next month, estimated at \$3.5bn and including high credit names such as Sweden. A large proportion of this will be re-invested in the market, say bankers.

International, as opposed to global, format of the issue.
The EIB became the first Belgian issuer of euro-denominated asset-backed bonds. The long-dated €324m issue was secured on a portfolio of mortgages originated by a network of social credit institutions in the Flemish region of Belgium, a conservative market with a low default rate.

The EIB began a similar F20bn programme in Hungary in 1997 and Mr Roth said a Polish programme, which has been delayed, would come next.

The EIB began a similar F20bn programme in Hungary in 1997 and Mr Roth said a Polish programme, which has been delayed, would come next.

Richard Gray, at Bank of America, said the fact that some banks were prepared to take a "haircut" on their GKO investments reduced the chance of Russia's bonds being repaid at par value or of London Club bank debt being serviced on time.

WORLD BOND PRICES

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes Benchmark Government Bonds for various countries like Australia, Canada, Denmark, etc.

BOND FUTURES AND OPTIONS

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes National Euro Bond Futures and Options for various countries like France, Germany, Italy, Spain, UK.

US CORPORATE BONDS

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes various corporate bonds like utilities, financials, industrials, high yield.

INTERNATIONAL BONDS

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes international bonds from various countries like Argentina, Brazil, Chile, etc.

US INTEREST RATES

Table with columns: Rate Type, Bid, Offer, % Chg, etc. Includes Treasury bills and bond yields for various maturities.

UK BONDS

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes UK government securities like Gilts.

FTSE Actuaries Government Securities

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes detailed data for UK government securities.

10 YEAR BENCHMARK SPREADS

Table with columns: Country, Bid, Offer, % Chg, etc. Shows benchmark spreads for various countries like Australia, Canada, Denmark, etc.

EMERGING MARKET BONDS

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Includes emerging market bonds from various countries like Argentina, Brazil, Chile, etc.

UK Gilts Prices

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Shows prices for various UK government securities.

US Treasury Bond Futures

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Shows prices for US Treasury bond futures.

Japan

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Shows prices for Japanese government securities.

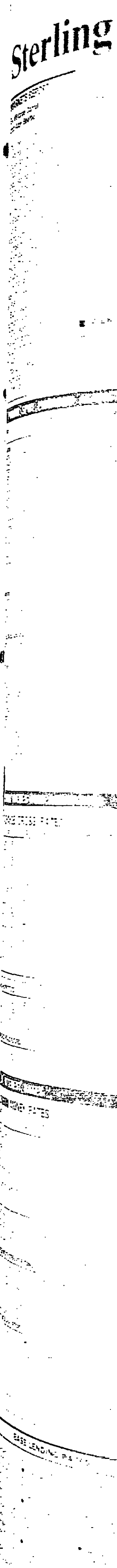
Other Fixed Interest

Table with columns: Bond Name, Bid, Offer, % Chg, etc. Shows prices for various other fixed interest securities.

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Sterling climbs on business optimism

MARKETS REPORT

By Melanie Carroll and Alan Beattie

The pound spent most of yesterday's trading session above the key US\$1.60 level, after the release of surprisingly strong UK manufacturing business data.

The rise came the day before the start of the Bank of England monetary policy committee's meeting, at which some expect the sixth interest rate cut in a row.

Starting opened in London below \$1.60 and climbed to around \$1.603 when the purchasing managers' index was released, to close at \$1.608.

But Jesper Dannesboe, currency strategist at ABN-AMRO, said the pound was reacting more to profit-taking and corporate buying of dollars than to the data released yesterday.

Sterling-dollar has started to become attractive for

companies to buy up in the last few sessions, he said, "if you need to buy cable as a hedge it's at particularly good levels," Mr Dannesboe added.

He said the interest rate spread between the US and the UK has evened out in recent months, lowering the spot rates for sterling.

Mr Dannesboe thought sterling was overvalued against the euro, but at a realistic level against the dollar.

Philip Shaw, chief economist at Investec, said the mood in the short sterling market is changing in favour of a rise in interest rates over the next two years.

"The catalyst was Alan Greenspan's Humphrey-Hawkins testimony last

Monday, and the curve steepened after the CBI survey," Mr Shaw said.

"A week ago, the futures market was pricing in rates between 5.5% per cent for the duration of the strip. Now the market is pricing in rates rising over 1.2 years," he added.

"The dollar struggled a little against the yen yesterday, failing to regain the Y120 level it slipped below at the end of last week.

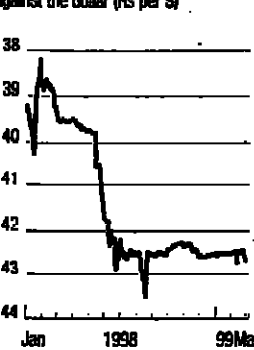
Despite a strong NAPM index pushing the dollar up, at the end of London trading it was at Y119.4, below last week's highs.

Some in the market repeated the familiar story that end-of-fiscal year capital repatriation by Japanese banks could be pushing the yen back up.

But ABN-Amro, in a research note published yesterday, pointed out that the dollar had appreciated against the yen during

RUPEE

Against the dollar (Rs per \$)



Source: Reuters/CIT

Mr Hannah added that few and the lower planned government borrowing programme next year as the reason. But the rupee strengthened nonetheless.

Analysts said that the currency's strength could reflect a disbelief in the market that the fiscal position was as healthy as the government said, and that the public borrowing targets would be met.

"The government seems to have resorted to fiscal acrobatics to make it seem that the public deficit is declining when in fact it is not," said Ann Wyman, sovereign risk analyst at Salomon Smith Barney-Citibank in London.

If the government is forced to issue more debt than forecast, this could push up interest rates, strengthening the currency, she said.

"But the rupee's strength could just be short-covering among local players who wrongly assumed that corporates were also shorting the currency," she added.

OTHER CURRENCIES

March in each of the three years before 1999.

And Steve Hannah, chief economist at IBJ International in London, said that equally important were fears of asset market turbulence in the US if the Federal Reserve raises interest rates.

"This has reduced Japanese demand for overseas assets during year-end book-squaring," he said.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Country, Currency, and various rates (Spot, 1 month, 3 months, 6 months, 1 year, 2 year, 3 year).

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Country, Currency, and various rates (Spot, 1 month, 3 months, 6 months, 1 year, 2 year, 3 year).

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table showing exchange rates for various currencies (Bulgarian, Danish, French, German, Italian, Japanese, etc.) against the US Dollar.

UK INTEREST RATES

Table showing UK interest rates for various terms (Overnight, 7 days, 1 month, 3 months, 6 months, 1 year).

LONDON MONEY RATES

Table showing London money rates for various instruments (Interbank Sterling, Sterling CDs, Treasury Bills, etc.).

UK CLEARING BANKS

Table showing clearing bank rates for various terms (Up to 1 month, 1-3 months, 3-6 months, 6-9 months, 9-12 months).

BASE LENDING RATES

Table showing base lending rates for various banks (Adams & Company, Allied Irish Bank, etc.).

JAPANESE YEN FUTURES

Table showing Japanese Yen futures prices for various terms (Mar, Jun, Sep).

STERLING FUTURES

Table showing Sterling futures prices for various terms (Mar, Jun, Sep).

PHILADELPHIA DE-D-MARKETS

Table showing Philadelphia De-Markets prices for various terms (Mar, Apr, May).

PHILADELPHIA DE-D-MARKETS

Table showing Philadelphia De-Markets prices for various terms (Mar, Apr, May).

THREE MONTH EURO-DOLLAR

Table showing Three Month Euro-Dollar rates for various terms (Mar, Jun, Sep).

US TREASURY BILL FUTURES

Table showing US Treasury Bill futures prices for various terms (Mar, Jun, Sep).

WORLD INTEREST RATES

MONEY RATES

Table showing money rates for various currencies (Euro-zone, Switzerland, US, Japan).

INTERNATIONAL CURRENCY RATES

Table showing international currency rates for various currencies (Euro, Danish Krone, Swiss Franc, etc.).

THREE MONTH EURO LIBOR FUTURES

Table showing Three Month Euro Libor futures prices for various terms (Mar, Jun, Sep).

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Investor Relations Society in association with Warburg Dillon Read Annual Conference Europe: IR sans frontières London, Wednesday 24 March 1999

COMMODITIES & AGRICULTURE

Fall in gold production costs of 17%

By Stephen Wyatt in Sydney

Gold production costs fell 17 per cent last year as gold miners worldwide pushed down costs to cope with the rout in the gold market over the past three years, according to an industry research group.

The western world cash operating cost of producing gold fell 17 per cent to an average of US\$193 an ounce in 1998, according to a report by the AME Mineral Economics, a Sydney-based commodities research and consulting group. Gold prices, meanwhile, fell from \$415 an ounce in early 1996 to the current \$285 level.

AME's study found that, in real terms, average Australian gold mining cash costs fell to US\$204 an ounce, \$43 less than average 1997 costs. South Africa's average cash costs fell by \$52 an ounce to \$254. US gold cash costs fell \$40 to \$168 and Canadian costs fell \$11 to US\$200.

The primary factor driving US dollar-denominated costs lower in Australia, South Africa and Canada was their weak domestic currencies and the currency weakness also boosted gold prices in local currency terms.

While gold prices in US dollar terms fell to 15-year lows of US\$272 an ounce late last year, gold in Australian dollar terms actually rallied through AS\$50 an ounce to its highest level in two years last October. South African and Canadian producers experienced similar local currency-denominated price increases.

This was one reason why the slump in US dollar gold prices has not induced a corresponding reduction in supply.

AME forecast that western world gold supply will actually increase by 40 tonnes

this year, rather than decline in response to the collapse in US dollar gold prices.

Lower costs also suggested that, even though gold was trading just above its lowest level for 18 years, it was still not necessarily underpriced, said AME.

It estimated the 90 percentile line - the level at which 90 per cent of gold producers break even - had fallen from \$344 an ounce in 1997 to \$250 last year. This indicated that the current prices below US\$300 an ounce gold prices were substantially below actual mine costs and were not necessarily influenced by concerns of market oversupply from central bank sales and producer forward-selling, said AME.

Last Friday, when the Australian dollar price rallied sharply through the AS\$460 level on the back of the weaker Australian dollar, dealers reported substantial Australian gold producer forward-selling.

Also "there has been a lot of call option selling by producers", said Simon Klimt, head of commodities for Westpac Bank in Sydney.

Meanwhile, the outlook for the gold price, based on forecast production costs, remains dismal. AME forecast the 90 percentile line will fall to \$258 an ounce in 2002.

With the declining spot price of gold, many producers are now more dependent upon the premium received (the contango) by selling gold forward, said AME.

Australian gold producers have embraced the benefits of forward-selling gold. Australia's next three years' gold production has already been sold forward at prices above AS\$600 an ounce, significantly above current price levels of AS\$460.

Malaysian tea growers brew expansion plans

Producers hope the country can attain self-sufficiency in the recession-proof commodity by 2010, writes, Sheila McNulty

The rolling green hills of Cameron Highlands are thick with tea bushes, the pavements lined with tea shippers, and the shops stocked with packages of locally produced tea.

However, although Malaysia produces 6.5m kg of black made tea a year, it is not enough to quench the thirst of the population of more than 20m.

The seven-member Malaysia Tea Producers Association says land is scarce for growing tea, as the leading commodities, palm oil and rubber, claim wide swathes of the country, and Malaysia therefore imports about 3m kg of tea a year.

The producers association is now working to expand yields through increased mechanisation and productivity and hopes that the crop will attain self-sufficiency by 2010.

Its chances of success rest mainly with Boh Plantations, company started 70 years ago by J.A. Russell of the UK.

Producing 4m kg of black made tea annually, the Russell family company controls 60 per cent of the market. Its 1,000 workers toil on both highland and lowland plantations. It is hard, manual labour and no longer appealing to most Malaysians, so even amid the recession, it must import 40 per cent of its labour from countries such as Indonesia and Bangladesh.

However, it has nevertheless increased productivity, with 30 to 40 per cent growth in output over the past three to five years, says Christopher Thiagarajah, marketing manager.

The economic downturn has actually worked in Boh's favour. Tea turns out to be recession proof, as the downturn leads people to turn to it from higher priced beverages.

The downturn itself spawned a "Buy Malaysian" campaign to reduce imports and help the trade balance.

This has highlighted Boh above its main competitor on store shelves - Lipton, which does not produce tea in Malaysia and is estimated to control between 25 and 30 per cent of the market. The rest is held by Boh and Malaysia's other producers, mostly state-controlled operations.

Despite those advantages, last year was not entirely favourable to Boh. It was forced to buy about 20 per

cent of its tea, instead of about 5 per cent usually, as drought and then floods cut yields. But sales remained strong. Caroline Russell, the founder's granddaughter, is aggressively pursuing the younger generation, given that 41 per cent of the population is below age 19.

"Brands like Boh are in danger of being perceived as old-fashioned, boring and irrelevant to the youth market, thus our mission to revitalise and rejuvenate the concept of tea in the country," she says.

"There is an urgent need to reposition tea as a healthy and great-tasting refreshment."

So, in addition to its widely recognised brown and orange simple packaging and basic blends, Boh has launched colourful pack-

Raw sugar futures at lowest for 12 years

By Paul Solman, Robert Corbin and Gillian O'Connor

Raw sugar futures dropped to a 12-year low in New York yesterday as continuing fears about global supply prompted a bout of selling.

The most actively traded May contract on the Coffee, Sugar and Cacao Exchange dropped to 5.92 cents a pound at one stage, its lowest since 1987. In later trading, it had recovered to 5.98 cents against Friday's close of 6.36 cents.

May white sugar on the London International Futures and Options Exchange was also weak, at \$214.50 a tonne in late trading against Friday's \$217.80.

Palm oil prices fell on Kuala Lumpur's Comex futures exchange, the May contract closing down M\$23 at M\$1,630 a tonne. The contract has lost M\$564, or a quarter of its value, since the beginning of the year.

Oil prices remained in the doldrums yesterday, with Brent Blend for April delivery quoted at \$10.71 a barrel in late trading on London's International Petroleum Exchange, down 17 cents from Friday's close.

Even news of a disruption to Iraq's main export pipeline following renewed US air attacks failed to impress the market.

Aluminium sank to a five-year low on the London Metal Exchange as mining group Billiton said it had no intention of cutting production, since it is still making money at current prices.

Merrill Lynch's commodity research team said "there is absolutely no evidence that the current run of low prices has significantly affected production plans. While consumption may start to increase later this year, the end result will be another huge surplus."

India to raise cotton imports

By Kunal Bose in Calcutta

Indian textile mills are increasing their imports of cotton this year as world cotton prices have fallen 15 per cent to 20 per cent below that of domestic prices.

Industry officials say Indian mills, which usually use locally-grown cotton, have signed contracts to import more than 700,000 bales of 170 kg each for the season ending in September. Total imports by end-September will be more than 1m bales, compared with 400,000 bales last season.

With Indian growers expecting a bumper crop of 17.5m bales when the season began, the Cotton Advisory Board said imports would fall to about 200,000 bales.

"India, one of the world's largest producers of cotton, allows duty-free imports of

the commodity. Therefore, until such time that Indian prices match world prices, the mills here will continue to import cotton," CAB said.

India is expected to export 500,000 bales this season, but there is "very little interest in Indian cotton at the current prices," said Anil Jain, managing director of Indo-Cotton Industries, a leading cotton yarn manufacturer.

Mr Jain said the US Department of Agriculture's lowering its estimates of world consumption this season by 1.04m bales to 84.6m bales and of exports by 250,000 bales to 34.5m bales would keep prices for some time at their four-year lows.

The fall in world cotton prices began in the middle of last year but trade officials say Indian prices are likely to stay largely flat - even though the crop is now esti-



Indian mills usually use locally grown cotton but duty-free imports are now 15% to 20% cheaper

mated at 16.6m bales against 15.8m bales in 1997-98. There was some crop damage in leading growing centres such as Maharashtra, Punjab and Haryana, they said.

"The latest crop estimate cannot be taken as final. It will be only at the beginning of the next growing season that we will know the exact size of the 1998-99 crop," said Mr Jain.

The margin of error in cotton crop forecasting in India is 20 per cent and more, compared with less than 10 per cent in the US. But all this should change as the Indian government has decided to create a national crop forecasting agency, said Mr Jain.

Indian mill consumption of cotton will be around 13.8m bales, against the original forecasts of 14.4m bales.

A large number of mills have stopped production because of the slump in demand and trade officials say poor mill demand will pull Indian cotton prices down as the season progresses.

Mr Jain said cotton prices in Pakistan also remained flat, as textile mills facing liquidity crises were not able to build stocks, he said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Table with columns: Cash, 3 mths, 6 mths, 9 mths, 12 mths, 15 mths, 18 mths, 21 mths, 24 mths, 27 mths, 30 mths, 33 mths, 36 mths, 39 mths, 42 mths, 45 mths, 48 mths, 51 mths, 54 mths, 57 mths, 60 mths.

COPPER, special high grade (\$ per tonne)

Table with columns: Cash, 3 mths, 6 mths, 9 mths, 12 mths, 15 mths, 18 mths, 21 mths, 24 mths, 27 mths, 30 mths, 33 mths, 36 mths, 39 mths, 42 mths, 45 mths, 48 mths, 51 mths, 54 mths, 57 mths, 60 mths.

ZINC, special high grade (\$ per tonne)

Table with columns: Cash, 3 mths, 6 mths, 9 mths, 12 mths, 15 mths, 18 mths, 21 mths, 24 mths, 27 mths, 30 mths, 33 mths, 36 mths, 39 mths, 42 mths, 45 mths, 48 mths, 51 mths, 54 mths, 57 mths, 60 mths.

NATURAL GAS (per 100 cubic feet)

Table with columns: Cash, 1 month, 2 months, 3 months, 4 months, 5 months, 6 months, 7 months, 8 months, 9 months, 10 months, 11 months, 12 months.

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

Gold (per 1000 grams)

Table with columns: Bid, Offer, 1000 grams, 500 grams, 250 grams, 100 grams, 50 grams, 25 grams, 10 grams, 5 grams, 2.5 grams, 1 gram.

Silver (per 1000 grams)

Table with columns: Bid, Offer, 1000 grams, 500 grams, 250 grams, 100 grams, 50 grams, 25 grams, 10 grams, 5 grams, 2.5 grams, 1 gram.

Palladium (per 1000 grams)

Table with columns: Bid, Offer, 1000 grams, 500 grams, 250 grams, 100 grams, 50 grams, 25 grams, 10 grams, 5 grams, 2.5 grams, 1 gram.

Rhodium (per 1000 grams)

Table with columns: Bid, Offer, 1000 grams, 500 grams, 250 grams, 100 grams, 50 grams, 25 grams, 10 grams, 5 grams, 2.5 grams, 1 gram.

Precious Metals continued

GOLD COMEX (100 Troy oz., \$/oz)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

PLATINUM NYMEX (50 Troy oz., \$/oz)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

PALLADIUM NYMEX (100 Troy oz., \$/oz)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

SILVER COMEX (5000 Troy oz., \$/oz)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

CRUDE OIL NYMEX (1000 barrels, \$/barrel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

CRUDE OIL ICE (1000 barrels, \$/barrel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

HEATING OIL NYMEX (100,000 US gal., \$/100 gal.)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

GAS OIL ICE (100,000 US gal., \$/100 gal.)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

NATURAL GAS NYMEX (1000 cubic feet, \$/1000 cu ft)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

NATURAL GAS ICE (1000 cubic feet, \$/1000 cu ft)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

UNLEADED GASOLINE NYMEX (42,000 US gal., \$/42,000 gal.)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

GRAINS AND OIL SEEDS

WHEAT ICE (1000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

WHEAT CBOT (5000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

MAIZE ICE (5000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

MAIZE CBOT (5000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

BARLEY ICE (1000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

BARLEY CBOT (1000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

SOYABEAN ICE (1000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

SOYABEAN CBOT (1000 bushels, \$/bushel)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

POTATOES ICE (1000 cwt, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

FRUGITS (per 1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

FRUGITS NYMEX (per 1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

SOFTS

COFFEE ICE (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE CBOT (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE NYMEX (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE ICE (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE NYMEX (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE ICE (1000 lbs, \$/1000 lbs)

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COFFEE NYMEX (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE ICE (1000 lbs, \$/1000 lbs)

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COFFEE NYMEX (1000 lbs, \$/1000 lbs)

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COFFEE ICE (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

COFFEE NYMEX (1000 lbs, \$/1000 lbs)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

MEAT AND LIVESTOCK

LIVE CATTLE ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE HOGS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE SHEEP ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE GOATS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE CALVES ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE HEIFERS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE MILKING COWS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE STEERS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE BULLS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE YEARLING CATTLE ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE YEARLING HEIFERS ICE (40,000 lbs, \$/cwt)

Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

LIVE YEARLING STEERS ICE (40,000 lbs, \$/cwt)

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LIVE YEARLING BULLS ICE (40,000 lbs, \$/cwt)

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Table with columns: Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Total.

FT MANAGED FUNDS SERVICE

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing various offshore funds under Bermuda (FSA Recognised) with columns for fund name, share price, and other metrics.

BERMUDA (REGULATED)**

Table listing various offshore funds under Bermuda (Regulated) with columns for fund name, share price, and other metrics.

CAYMAN ISLANDS (REGULATED)**

Table listing various offshore funds under Cayman Islands (Regulated) with columns for fund name, share price, and other metrics.

Table listing various offshore funds under the heading 'MFS Meridian Funds - Contd.' with columns for fund name, share price, and other metrics.

GUERNSEY (REGULATED)**

Table listing various offshore funds under Guernsey (Regulated) with columns for fund name, share price, and other metrics.

GUERNSEY (FSA RECOGNISED)

Table listing various offshore funds under Guernsey (FSA Recognised) with columns for fund name, share price, and other metrics.

IRELAND (FSA RECOGNISED)

Table listing various offshore funds under Ireland (FSA Recognised) with columns for fund name, share price, and other metrics.

IRELAND (REGULATED)**

Table listing various offshore funds under Ireland (Regulated) with columns for fund name, share price, and other metrics.

IRELAND (REGULATED)**

Table listing various offshore funds under Ireland (Regulated) with columns for fund name, share price, and other metrics.

ISLE OF MAN (FSA RECOGNISED)

Table listing various offshore funds under Isle of Man (FSA Recognised) with columns for fund name, share price, and other metrics.

ISLE OF MAN (REGULATED)**

Table listing various offshore funds under Isle of Man (Regulated) with columns for fund name, share price, and other metrics.

JERSEY (FSA RECOGNISED)

Table listing various offshore funds under Jersey (FSA Recognised) with columns for fund name, share price, and other metrics.

Advertisement for STP Benchmarks featuring the text 'A trade ain't a trade until it clears... and settles on time.' and logos for Braid, Synopsus, and Wilco.

Large vertical advertisement on the left side of the page, including 'Raw sugar futures at lowest for 12 years' and 'MARKETS REPORT'.

Vertical text on the far right edge of the page, possibly a page number or reference.

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

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Country	Fund Name	ISIN	NAV	Change	YTD %	12M %	3Y %	5Y %	Assets	Manager
JERSEY (REGULATED)**	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
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	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
LUXEMBOURG (FSA RECOGNISED)	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
	ABSA Offshore Fund Managers (Jersey) Ltd									
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	ABSA Offshore Fund Managers (Jersey) Ltd									
LUXEMBOURG (REGULATED)**	ABSA Offshore Fund Managers (Jersey) Ltd									
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OFFSHORE INSURANCES	ABSA Offshore Fund Managers (Jersey) Ltd									
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Table of fund data including columns for fund name, currency, and other details. Includes sub-sections like 'OTHER OFFSHORE FUNDS' and 'Global Annuity Management - Contd'.

Table of fund data including columns for fund name, currency, and other details. Includes sub-sections like 'Global Annuity Management - Contd' and 'Global Annuity Management - Contd'.

Table of fund data including columns for fund name, currency, and other details. Includes sub-sections like 'Global Annuity Management - Contd' and 'Global Annuity Management - Contd'.

Table of fund data including columns for fund name, currency, and other details. Includes sub-sections like 'Global Annuity Management - Contd' and 'Global Annuity Management - Contd'.

KNOWING YOUR INVESTORS IS Strong relationships. There's no better way to establish needs and solve ONE THING. KNOWING COUNTLESS DERIVATIVES IN 20 LANGUAGES IN Integrated with customized technology solutions. Because while no one knows 125 STOCK MARKETS IS ANOTHER. your investors like you, no one knows today's institutional investors like we do.



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MANAGED FUNDS NOTES: This is an advertisement for managed funds. It provides information about the services offered, including investment management and fund administration. The text is dense and contains various details about the company's offerings and contact information.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks and Retail sectors with columns for company name, price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Restaurants sectors with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Materials and Merchants sectors with columns for company name, price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

CONSTRUCTION

Table listing companies in the Construction sector with columns for company name, price, and change.

CONSTRUCTION - Continued

Continuation of the Construction sector table.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Equipment sectors with columns for company name, price, and change.

ENGINEERING - Continued

Continuation of the Engineering sector table.

ENGINEERING, VEHICLES

Table listing companies in the Engineering and Vehicles sectors with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

FOOD PRODUCERS - Continued

Continuation of the Food Producers sector table.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HEALTH CARE - Continued

Continuation of the Health Care sector table.

HOUSEHOLD GOODS & TEXT

Table listing companies in the Household Goods and Textiles sectors with columns for company name, price, and change.

INSURANCE - Continued

Continuation of the Insurance sector table.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Continued

Continuation of the Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Continued

Continuation of the Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Continuation of the Investment Trusts Split Capital sector table.

Advertisement for Henderson AMP Investors featuring a dog and the text 'pleasant distraction in a dog... dog business.' and 'From these thoughtful people in Assoc. Management.'

Handwritten text in a box at the bottom of the page, possibly a signature or reference code.

LONDON SHARE SERVICE

OTHER INVESTMENT TRUSTS

Table listing various investment trusts with columns for Name, Price, and % Change.

MEDIA - Continued

Table listing media companies with columns for Name, Price, and % Change.

PROPERTY - Continued

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

TRANSPORT - Continued

Table listing transport companies with columns for Name, Price, and % Change.

AIM - Continued

Table listing AIM companies with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration & production companies with columns for Name, Price, and % Change.

OIL INTEGRATED

Table listing oil integrated companies with columns for Name, Price, and % Change.

PROPERTY - Continued

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Continued

Table listing support services companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

Table listing AIM companies with columns for Name, Price, and % Change.

Table listing AIM companies with columns for Name, Price, and % Change.

Table listing AIM companies with columns for Name, Price, and % Change.

PEP?

You only have until 26th March to open a Charles Schwab self-select PEP. Call 0870 601 8888 for your application pack, quoting FT466.

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ISSUED BY CHARLES SCHWAB EUROPE, WHICH IS A MEMBER FIRM OF THE LONDON STOCK EXCHANGE AND LDFP, AN INLAND REVENUE APPROVED PLAN MANAGER AND IS REGULATED BY THE SECURITIES AND FUTURES AUTHORITY.

PROPERTY - Continued

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Continued

Table listing support services companies with columns for Name, Price, and % Change.

TRADED INDEX SECURITIES

Table listing traded index securities with columns for Name, Price, and % Change.

AIM

Table listing AIM companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure & hotels companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Continued

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Continued

Table listing support services companies with columns for Name, Price, and % Change.

AIM

Table listing AIM companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging & printing companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing retailers, food companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing retailers, general companies with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

MEDIA

Table listing media companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing pharmaceuticals companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing retailers, general companies with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

PROPERTY

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RETAILERS, GENERAL

Table listing retailers, general companies with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

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Table listing transport companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Prices and trading volumes for the London Share Service are delivered by Placements' Tables Information.

Company information is based on data used for the FTSE Actuaries Share Index.

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Up-to-the-minute share prices are available by telephone from the FT Cityline service...

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The FT web site

London share prices are available throughout the trading day on a 24-hour basis...

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LONDON STOCK EXCHANGE

US and UK interest rate nerves unsettle equities

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

The big institutions continued to shy away from leading UK stocks yesterday, preferring to wait for the outcome of the March meeting of the Bank of England's monetary policy committee.

apparent from the outset and it was noticeable that sentiment deteriorated as the session wore on. It hit rock bottom in mid-afternoon, coinciding with the worst of Wall Street during London hours; at that point the Dow Jones Industrial Average was down more than 70, reflecting the US market's unease over the day's economic news, which included a higher than expected purchasing managers' report.

trading almost level 90 minutes after London's close. Global markets have become increasingly worried that the next move in US interest rates will be up, a factor that has driven US Treasury bond yields sharply higher over recent weeks.

side of those favouring no change in rates. The UK purchasing managers' survey of manufacturing in February showed an increase in the index to 45.5, compared with January's revised figure of 44.

last Wednesday to 246.7 or 3.9 per cent. The FTSE 250, on the other hand, moved up another 10.1 to 5,258.4, for a gain of 2 per cent or 104.5 points over the past seven sessions.

Castrol, which joined the list of companies returning cash to shareholders. Marketmakers said selling pressure yesterday was persistent, but never exceptionally heavy. "Everyone is looking for bear stories to get the market down ahead of next week's Budget," said one trader.

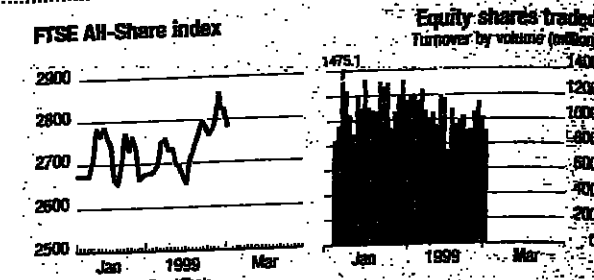


Table with 2 columns: Indices and ratios, and values. Includes FTSE 100, FTSE 250, FTSE All-Share, and various ratios like Dividend yield and Long gilts/yield ratio.

GEC enjoys star day

COMPANIES REPORT

By Martin Brice and Joel Kibazo

The rapturous response to GEC refocusing on the higher-growth telecommunications market made the stock the star Footsie performer, rising almost 4 per cent on a day the index fell more than 100 points.

Telecommunications was the best performing sector last year and investor enthusiasm for the industry was highlighted not only by the strong rise in GEC as it moved into the sector, but the fall in BICC as it moved away from telecoms. It was down almost 6 per cent or 5 at 84 1/2p after announcing the sale of its telecoms cabling business.

neers, figures from Mayflower were given a good reception but two large sell orders overbought the market and left the shares only slightly firmer at 155p. Shares in Burmah Castrol jumped 44 to 565p, after it produced figures well ahead of market expectations.

Best and worst performing FTSE sectors. Electronic and Electrical Equipment, Pharmaceuticals, Chemicals, and others.

market as fears grew that the UK economy would enter recession. However, they have outperformed by 27 per cent since October, as investor belief has grown that the economy would escape recession and enjoy a soft landing.

Geoff Allum, analyst at Henderson Crosthwaite, said: "We can see business confidence beginning to improve, and it is probably right to assume Hays can maintain the profitability of its operations."

FUTURES AND OPTIONS

Table with multiple columns showing futures and options data for FTSE 100, FTSE 250, and FTSE All-Share. Includes Open, High, Low, and Change values.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues in London, including company names, issue sizes, and dates.

RIGHTS OFFERS

Table listing rights offers for various companies, including the company name, issue size, and date.

FTSE GOLD MINES INDEX

Table showing the FTSE Gold Mines Index performance, including gold price, index value, and regional indices.

One trader said: "They are moving progressively out of defence and into communications. GEC is doing what we hoped and doing it well. The stock was off about 10p ahead of the deal and then rose about 37p in a dirty day in the market. That's not bad."

FT 30 INDEX table showing performance for various sectors like FT 30, Div. Yld, PE ratio, etc.

STOCK MARKET TRADING DATA table showing trading volume, value, and price changes for various sectors.

However, Moody's Investors Service said it had downgraded its rating outlook for Burmah to negative from stable to reflect its view that the company "has substantially cut its financial flexibility at a time when its markets are becoming more competitive".

Much of the speculation about the possible bidder for the German companies Preussag, the travel and industrial group, and Neckermann.

Trading in South African Breweries, the world's fourth largest brewing group, got off to a flying start as conditional dealings in the stock began on the London market yesterday.

TRADING VOLUME

Table showing trading volume for major stocks yesterday, including company names and trading volume.

Union CAL Forex, Futures & Options advertisement with contact details and phone numbers.

Berkeley Futures Limited advertisement for futures and options trading.

Futures & Options \$5-\$22 advertisement for online trading and margined forex.

mini REUTERS advertisement for futures and options trading.

Index Direct advertisement for financial spread betting.

OFFSHORE COMPANIES advertisement for international business services.

Argus Global Markets advertisement for petroleum and energy markets.

SUCDEN (UK) LIMITED advertisement for trading futures, options, and forex.

Commercial Data International, Inc. advertisement for economic profiles and news.

From Data Broadcasting Corporation advertisement for real-time data on your PC.

DBC International advertisement for real-time data on your PC.

ALL FUTURES, OPTIONS & STOCK OPTIONS advertisement for trade shares on margin.

UK'S LEADING FUTURES BROKER advertisement for E & F MAN DIRECT.

OFFSHORE COMPANIES BY LAWYERS advertisement for international business services.

FOREX on the net advertisement for international business services.

TENFORE advertisement for international business services.

£1 PER DAY advertisement for international business services.

Commercial Data International, Inc. advertisement for economic profiles and news.

From Data Broadcasting Corporation advertisement for real-time data on your PC.

DBC International advertisement for real-time data on your PC.

FTSE Actuaries Share Indices advertisement for share indices.

The UK Series advertisement for share indices.

Hourly movements advertisement for share indices.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (EMU) Prices in €

Table listing European stock prices in Euros, including indices like EURO STOXX 50 and various regional indices.

EUROPE (NON-EMU)

Table listing European stock prices in local currencies for non-EMU countries like the UK, Switzerland, and Scandinavia.

Table listing Japanese stock prices in Yen, including the Nikkei 225 index.

Table listing Australian stock prices in Dollars, including the All Ordinaries index.

Table listing New Zealand stock prices in Dollars, including the NZSE 100 index.

Table listing South African stock prices in Rand, including the All Share index.

Table listing South Korean stock prices in Won, including the KOSPI index.

Table listing Hong Kong stock prices in Dollars, including the Hang Seng index.

Table listing Singapore stock prices in Dollars, including the S-PAC index.

Table listing Indonesian stock prices in Rupiah, including the IHSG index.

Table listing Malaysian stock prices in Ringgits, including the FTSE Bursa Malaysia index.

Table listing Thai stock prices in Baht, including the SET index.

Table listing Philippine stock prices in Pesos, including the PSE index.

Table listing Vietnamese stock prices in Dong, including the VN-Index.

Table listing Chinese stock prices in Yuan, including the SSE Composite Index.

Table listing Indian stock prices in Rupees, including the SENSEX index.

Table listing South African stock prices in Rand, including the All Share index.

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Table listing South African stock prices in Rand, including the All Share index.

Table listing various international stock prices and indices, including the FTSE 100 and Nikkei 225.

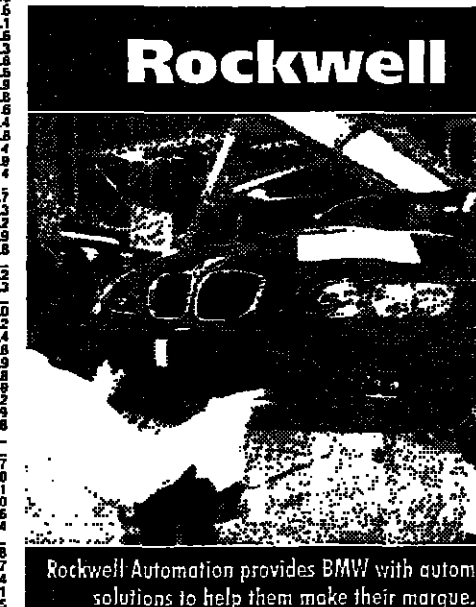


Table listing various international stock prices and indices, including the FTSE 100 and Nikkei 225.

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FTSE/SP ACTUARIES WORLD INDICES

Table showing FTSE/SP Actuaries World Indices for various regions and countries, including the US, Europe, and Asia.

Emerging markets:

Table showing Emerging Markets indices, including the IFC investable indices and various regional indices.

AFRICA

Table showing African stock prices and indices, including the All Share index and various regional indices.

AMERICAS

Table showing American stock prices and indices, including the S&P 500 and various regional indices.

ASIA

Table showing Asian stock prices and indices, including the Nikkei 225 and various regional indices.

Small print text at the bottom of the page, including copyright information and disclaimer.

NEW YORK STOCK EXCHANGE PRICES

4 pm close March 1

Symbol	Price	Change	Volume
ALCO	10.12	0.00	100
AMZN	42.12	0.12	100
APPL	112.12	0.12	100
AT&T	34.12	0.12	100
BAC	24.12	0.12	100
BA	45.12	0.12	100
BBK	15.12	0.12	100
BBT	18.12	0.12	100
BBY	22.12	0.12	100
BBZ	25.12	0.12	100
BBX	28.12	0.12	100
BBW	31.12	0.12	100
BBV	34.12	0.12	100
BBU	37.12	0.12	100
BBT	40.12	0.12	100
BBR	43.12	0.12	100
BBQ	46.12	0.12	100
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GLOBAL EQUITY MARKETS

Table of global equity markets including US Indices, US Data, Dow Jones, Japan, France, Germany, and UK. Includes market activity, active stocks, and biggest movers for each region.

INDEX FUTURES table showing market data for S&P 500, Nikkei, DAX, and other major indices.

WORLD MARKETS AT A GLANCE table providing a comprehensive overview of global market performance across various countries and currencies.

THE NASDAQ-AMEX MARKET GROUP

Large table listing individual stocks traded on the NASDAQ and AMEX exchanges, including company names, prices, and volume.

ASDAQ logo and text: "The NASDAQ-AMEX Market Group (NASDAQ) is a fully regulated securities market..."

STOCK MARKETS

Equities under pressure as rate fears revive

WORLD OVERVIEW

Another burst of weakness in the US Treasury bond market kept the pressure on global equities yesterday, writes Philip Coggan.

A stronger-than-expected purchasing managers' index confirmed recent data indicating that the US economy is booming and revived fears that the US Federal Reserve might have to raise interest rates.

That knocked the Treas-

ury bond down a point in early US trading and led to a weak start on Wall Street.

Valuation systems that compare bonds with equities had already made the latter look pricey thanks to recent rises in bond yields.

According to Joseph Abbott of IBES International, the information group, the S&P 500 index was 34.9 per cent overvalued last week. In the 19 years that IBES has been tracking the data, it has only found

such an overvaluation twice before - in the two months before the crash of 1987.

Edwina Neal of Lehman Brothers, a house that follows the equity-bond relationship closely, said: "Global equities no longer offer attractive value relative to debt."

As a result, Lehman is moving underweight equities and increasing exposure to bonds in expectation of a stock market setback.

European stock markets

took a late hit from Treasury bonds, but were already under pressure as European Central Bank leaders Wim Duisenberg and Christian Noyer seemed to dash hopes of a rate cut at Thursday's meeting.

Figures from FTSE International show that European bourses were four of the world's five worst performers, in dollar terms, in February as concern grew about economic weakness, particularly in Germany.

Economists at Salomon Smith Barney have cut their 1999 euro-zone gross domestic product growth forecast from 2.1 per cent to 1.8 per cent. The decline of the euro against the dollar has reduced returns for US currency-based investors.

Mexico was the best performer of the month, in dollar terms, gaining 9 per cent. The hard-pressed Brazilian market, which fell 30 per cent in dollar terms in January, managed a modest 4.1 per cent rebound last month.

few decent growth stories in emerging markets. It is getting a huge benefit from the strength of the US economy and the peso has held up well since the Brazilian devaluation.

"Mexico has done all the right things on the policy front and now they're getting some reward for it."

The hard-pressed Brazilian market, which fell 30 per cent in dollar terms in January, managed a modest 4.1 per cent rebound last month.

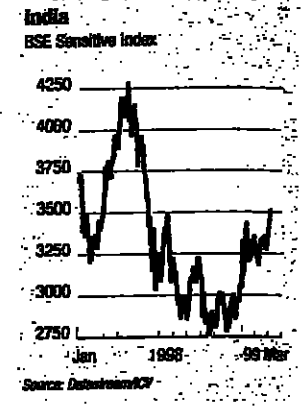
EMERGING MARKET FOCUS

Budget bounces Bombay higher

The euphoric response to India's weekend budget is likely to continue today following cuts to interest rates announced after the market closed yesterday.

Continued buying interest drove the benchmark BSE-30 index up 4 per cent to breach the 3,500 barrier for the first time this year. The index closed up 124 at 3,523.

This comes on top of a 165-point jump in the aftermath of the finance minister's speech on Saturday, taking the total rise since the budget to 9 per cent.



Source: International

Survey shifts focus back to rate increases

AMERICAS

Another jump in long-term bond yields and nagging concerns about slowing sales of personal computers contributed to further declines in US share prices in early trading, writes Richard Waters in New York.

By early afternoon, however, the main indices had recovered some of their heavy losses. The Dow Jones Industrial Average stood at 9,283.22, off 23.36, while the Standard & Poor's 500 index was 9.46 lower at 1,228.87. The Nasdaq composite was trading at 2,273.17, a loss of 14.86.

An unexpectedly strong reading in the latest monthly survey from the NAPM, which tracks the views of purchasing managers and is often a good indicator of manufacturing activity, added to fears that the pendulum might be shifting back towards higher, rather than lower, interest rates.

That news helped drive long-term interest rates to their highest level since last summer.

Banks and companies involved in economically sensitive industries generally performed better on the latest sign of US economic strength. Among Dow component companies, Caterpillar, the maker of heavy construction equipment, rose 1% or 4.1 per cent to \$47.4, while Citigroup, the financial services group, climbed \$60.4 or 3.5 per cent to \$60.8.

Technology shares, which had already seen a heavy fall in February, reversing much of the rally of the month before, began March on a

weak note. Compaq, which fell heavily on Friday, lost another 5.7 per cent, sliding \$2 to \$33.4 as more Wall Street firms moved to cut what had been very high expectations for further growth in PC sales.

Dell Computer, which had been the subject of a big decline before Compaq, was down 1.4 or 1.6 per cent at \$78.2. Intel, which was also the subject of an earnings downgrade on Wall Street, fell \$4.4 or 3.7 per cent to \$115.4.

Among technology companies in the Dow, International Business Machines fell 3% to \$166.4, a loss of 1.9 per cent.

TORONTO was weak at mid-session as interest rate concerns continued to depress sentiment. The TSE-300 composite index was 38.89 weaker by midday at 6,276.00.

Laidlaw was a casualty in morning trade, tumbling C\$175 to C\$9.85, as the transportation group said it would take a fiscal second-quarter charge relating to a tax settlement. It will also take a charge in the third quarter on the restructuring of its ambulance division.

Meantime, a wave of mergers hit the market.

The first came when Polo Ralph Lauren said it would buy Canada's fashionable clothing store chain Club Monaco for C\$13 a share and assume the company's debt. Monaco put on C\$1.65 to C\$12.65.

Noma Industries eased 35 cents to C\$9.05 as General Chemical Group of the US said it would buy the Toronto-based company for C\$9.25 a share.

New bank appointment offers São Paulo cheer

SAO PAULO was 1.5 per cent higher at mid-session as investors rejoiced in advance of Arminio Fraga's appointment as central bank president, due to be approved by the Senate tomorrow.

The Bovespa index was trading 128 higher to 9,039, also boosted by expectations that a new International Monetary Fund accord could be agreed shortly.

MEXICO CITY was weaker at mid-session, mirroring

losses on Wall Street. The IPC index dropped 14.72 to 4,246.08 in thin volume.

The peso was showing signs of strength, but traders said the rise was due to dealers unwinding long dollar positions taken last week.

CARACAS was trading in a narrow margin, with the IBC index up 11.16 or 0.3 per cent to 3,821.83. Oil prices remained low as it emerged Venezuela had failed to cut production to its Opec level.

Weak bonds hit Frankfurt

EUROPE

Early weakness for US bonds hit FRANKFURT, exacerbating a downward trend caused by adjustments for dividend payments.

The dollar pushed up to a best-ever level against the euro and Germany's purchasing managers' index for February rose. But US bonds were looking distinctly out towards the close of trading in Europe and shares tumbled.

By the close of a session characterized by below average volumes, the Xetra Dax index was off 124.89 or 2.6 per cent at 4,779.07 having

The FTSE Europe 300 index fell 14.71 or 1.20 per cent to 1,207.52. See Euro Prices page.

clawed back from a low of 4,738.55 in the final hour.

Thyssen shed €17.7 to €166.35 after going ex-dividend to the tune of €8.18 with sentiment partly depressed by last Friday's news of dull four-month sales and soft incoming orders.

HypoVereinsbank gave up €3.30 at €48.50 and Volkswagen shed €3.14 at €55.36.

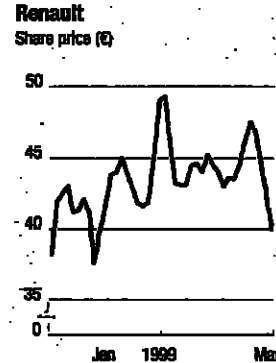
Finmer features included Deutsche Telekom which added 65 cents at €42.

PARIS enjoyed a brief spell in positive territory after investors thought its 1.4 per cent correction on Friday was exaggerated. But continued weakness on Wall Street and rising US bond yields proved them wrong, sending the CAC-40 60.89 or 1.5 per cent lower to 4,032.05.

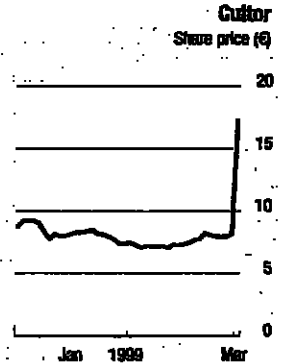
Renault was €2.50 or 5.9 per cent off to €40 ahead of 1998 results, published after the market closed. Figures showed profits up 63 per cent but traders said worries about the sector at large drove the stock lower.

High-tech issues got a fresh battering, dragged down by weakness in their US peers. Cap Gemini lost €4.80 to €152.70 while STMicroelectronics shed €3.90 to €77.25.

Insurer Axa dropped €4 to €114.80 after Suez-Lyonnaise



Source: International



Source: International

des Eaux set a €78m bond exchangeable for Axa shares.

1998 results ahead of expectations did little to prop up BNP, which jumped more than 2 per cent in early trading before paring its gains and ending €1.80 lower at €70.90.

Among the few to buck the declining trend, Canal Plus added €6.90 to €291.50 on continuing alliance talks with Britain's BSkyB.

AMSTERDAM fell 8.81 to 527.31 on the AEX index with steep falls in fairly modest volumes for ABN-Amro and Akzo Nobel providing most of the downside drive.

ABN shed 50 cents or 2.7 per cent at €18.05 in volume of 5.1m shares, among financials ING shed €1.35 at €48.85. Akzo lost €1.15 or 3.3 per cent to €33.40.

Among techs, Beas lost 30 cents at €8.40 while Philips softened 70 cents at €62.80.

HELSINKI closed 1.2 per cent lower, dragged down by market engine Nokia after Wall Street opened weaker. The Hex index finished 69.84 off at 5,974.15.

Cultor, the Finnish food group being taken over by Denmark's Danisco, was firmly in the limelight. The stock more than doubled, adding €9.05 to €17.35, close to Danisco's takeover offer of €16 per share.

At the other end of the spectrum, telephone operator Helsingin Puhelin slid €5.05 or 8.8 per cent to €51.65 on downbeat 1998 results.

ZURICH extended early losses as Wall Street opened weaker and the SMI index finished a day of low volume trade with a fall of 68.8 at 6,965.

Novartis remained at the centre of attention, registering a loss of SF27 to SF2,515 while Roche certificates slid SF150 to SF18,200.

Food and beverages group Nestlé ran into profit-taking after last week's stronger trend, losing SF27 to SF2,807.

In the same sector, Hero put on SF16 to SF170 in spite of reporting a slide in 1998 profits.

MADRID succumbed to the gloomy mood on Wall Street while mixed corporate results, on the last day of the reporting season, also took their toll.

The general index closed

Golds rally boosts Jo'burg

SOUTH AFRICA

Johannesburg made modest gains, helped by a late rally in gold shares and bullish January M3 money supply figures which again raised hopes of a further easing in monetary policy.

Golds put on 8.9 to 856.4, with a late rally spurred by

gains in AngloGold, 300 cents higher at R229, and Driefontein which put on 65 cents to R23.25.

The overall index closed 33.4 firmer at 5,948 while industrials added 41.3 to 6,808. Industrial group Johnnic jumped 190 cents to R31 on news that it planned to dispose of its SAB stake.

Fujitsu results weigh on Tokyo

ASIA PACIFIC

Lingering concerns about the unwinding of cross-shareholdings resulted in a moderate fall in TOKYO, writes Michiko Nakazono.

Sentiment was also bruised by news that Fujitsu, one of Japan's leading blue-chip high-tech manufacturers, would report its first non-consolidated net loss in six years.

The expected announcement by Fujitsu after the market's close that the group would post lower-than-expected profits of ¥20bn, raised concerns about the results at other corporations.

Wall Street's fall on Friday added to the general lack of enthusiasm. The Nikkei 225 average fell 145.79 to close at 14,221.76, just a notch above the day's low of 14,221.80.

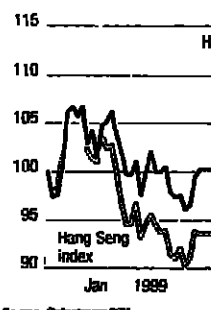
The benchmark index hit a high of 14,488.86 in moderately subdued trading.

Losers outnumbered winners by 707 to 435 and 165 issues were unchanged. Volume declined to 420m shares from 469m on Friday.

The Topix index of all listed shares lost 12.22 to close at 1,107.81 while the Nikkei 500 closed 2.55 lower at 221.39.

HSBC

Share price and index (rebased)



Source: International

In addition to the gloomy news about Fujitsu, the year's strength against the dollar cast a shadow over exporters, which, as a result of the weaker dollar, are likely to suffer falling profits from overseas sales.

Fujitsu lost ¥35 to ¥1,445, while NEC, the integrated electronics manufacturer, declined ¥35 to ¥1,163. Sony fell ¥290 to ¥8,720.

Other disappointing corporate news included Mitsubishi Chemical, down ¥13 or 4.5 per cent to ¥277, after reports that it would revise down its earnings outlook.

The weaker dollar benefited steel and electricity companies that buy their

resources from overseas. Nippon Steel was the volume leader and gained ¥9 to ¥217. Sumitomo Metal Industries rose ¥2 to ¥121. Tokyo Electric Power increased ¥30 to ¥2,422.

SYDNEY pushed ahead strongly as the losses racked up in the final sessions of last week sparked bargain-hunting. Brokers said there were also hopes that tomorrow's gross domestic product data would prove positive.

Telstra and News Corp both rose more than 3 per cent, climbing to A\$3.40 and A\$11.65 respectively. Among resources, Rio Tinto added 31.6 cents at A\$20.45 but BHP lost 19 cents to A\$11.90. The All Ordinaries index ended up 31.3 at 2,911.1.

WELLINGTON moved lower as a number of leading shares went ex-dividend, including NZ Telecom, which was heavily traded and closed off 37 cents at NZ\$9.33. The 40 capital index finished down 32.84 at 2,168.04.

HONG KONG rallied, sending the Hang Seng index above 10,000 points for the first time since January 21, led by another strong performance by HSBC, property shares and red chips.

The blue-chip index rose

161.97 or 1.6 per cent to close at 10,020.46.

HSBC rose HK\$3 or 2.3 per cent to HK\$223, pushing the index up 85 points. Since announcing a 21 per cent earnings drop on February 22, along with plans to split shares and list them in New York, HSBC shares have risen 13.8 per cent.

Property stocks rose on improved sentiment following encouraging flat sales over the weekend by Henderson Land Development and Swire Properties. Henderson rose HK\$1.30 to HK\$35 and Swire Pacific A jumped HK\$1.60 to HK\$23.30.

KUALA LUMPUR was dragged almost 2 per cent lower by poor monetary data and car sales figures. The composite index shed 10.69 to 531.54 as falls were amplified by very thin trading.

Sell orders surged after the central bank said annual loans declined 2.5 per cent in January against a 1.5 per cent fall in December, suggesting the economy was struggling to pick up.

News that January car sales fell 20.1 per cent month-on-month added to the gloom while political uncertainty over forthcoming regional elections continued to build up.

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